



**DESERT HEALTHCARE DISTRICT
SPECIAL STRATEGIC PLANNING COMMITTEE MEETING**

December 13, 2023

12:30 p.m.

Members of the public can participate by webinar using the following link:

<https://us02web.zoom.us/j/88396234126?pwd=WjV5OEIjY1RlYy9MWEtiYk9YRkt0Zz09>

Password: 315414

Webinar ID: 883 9623 4126

**Members of the public can participate by telephone, using the follow dial in information
(669) 900-6833 or (833) 548-0276 to Listen and Address the Committee when called upon:**

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<i>Page(s)</i>	AGENDA	<i>Item Type</i>
	I. Call to Order – Director Leticia De Lara, Committee Chair	
1	II. Approval of Agenda	Action
3-5	III. Approval of Meeting Minutes 1. Meeting Minutes – September 20, 2023	Action
	IV. Public Comments At this time, comments from the audience may be made on items <u>not</u> listed on the agenda that are of public interest and within the subject-matter jurisdiction of the District. The Committee has a policy of limiting speakers to not more than three minutes. The Committee cannot take action on items not listed on the agenda. Public input may be offered on an agenda item when it comes up for discussion and/or action.	
6-10	V. Interim CEO Report 1. Coachella Valley Economic Partnership (CVEP) / Desert Healthcare District Study Consulting Services Agreement a. The Regional Economic Impacts of DHCD’s Community and Clinical Social Needs Goals and Implementation for Recommendations – NTE \$70,000	Information
11-26 27-45	VI. New Business 1. FY2021-2026 Strategic Plan a. November Strategic Planning Retreat i. Draft Revisions b. Updates and Developing Grants Allocated to the Strategic Plan Goals	Action Information



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VII. Committee Member Comments

VIII. Adjournment

The undersigned certifies that a copy of this agenda was posted in the front entrance to the Desert Healthcare District offices located at 1140 North Indian Canyon Drive, Palm Springs, California, and the front entrance of the Desert Healthcare District office located at the Regional Access Project Foundation, 41550 Eclectic Street, Suite G 100, Palm Desert California at least 72 hours prior to the meeting.

If you have any disability which would require accommodation to enable you to participate in this meeting, please email Andrea S. Hayles, Special Assistant to the CEO and Board Relations Officer, At ahayles@dhcd.org or call (760) 567-0298 at least 72 hours prior to the meeting.

Andrea S. Hayles

Andrea S. Hayles, Board Relations Officer



**DESERT HEALTHCARE DISTRICT
STRATEGIC PLANNING COMMITTEE
MEETING MINUTES
September 20, 2023**

Directors Present via Video Conference	District Staff Present via Video Conference	Absent
Director/Chair Leticia De Lara, MPA Director Les Zendle, MD Director Kimberly Barraza	Conrado E. Bárzaga, MD, CEO Chris Christensen, CAO Donna Craig, Chief Program Officer Alejandro Espinoza, Chief of Community Engagement Meghan Kane, Senior Program Officer, Public Health Jana Trew, Senior Program Officer, Behavioral Health Andrea S. Hayles, Board Relations Officer	

AGENDA ITEMS	DISCUSSION	ACTION
I. Call to Order	Director Zendle called the meeting to order at 12:02 p.m. with all directors present except Director De Lara who joined the meeting at 12:08 p.m.	
II. Approval of Agenda	Director Zendle asked for a motion to approve the agenda.	It was moved by Director Barraza and seconded by Director Zendle to approve the agenda. Motion passed unanimously.
III. Approval of the Minutes – June 13, 2023	Director Zendle asked for a motion to approve the minutes of the June 13, 2023 meeting.	It was moved by Director Barraza and seconded by Director Zendle to approve the June 13, 2023, meeting minutes. Motion passed unanimously.
IV. Public Comment	There was no public comment.	
V. Old Business 1. FY2021-2026 Strategic Plan a. Updates and Developing Grants Allocated to the Strategic Plan Goals	Conrado Bárzaga, MD, CEO, highlighted the strategies in the grants allocated to the strategic planning goals describing the accomplishments with the Huron Consulting health assessment, the healthcare infrastructure needs in the Coachella Valley, and supporting nursing education and GME relevant to the consideration of approving Partners in Medical Education, Inc. feasibility study.	



**DESERT HEALTHCARE DISTRICT
STRATEGIC PLANNING COMMITTEE
MEETING MINUTES
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<p>VI. New Business</p> <p>1. Consideration to approve an agreement NTE \$17,000 with Partners in Medical Education, Inc., to lead a feasibility study on Graduate Medical Education (GME) opportunities in the Coachella Valley</p>	<p>Dr. Bázquez, CEO, described strategic goals 2 and 2.5 to proactively expand community access to primary and specialty care services, conversations with Desert Regional Medical Center and DAP Health for developing primary care GME programs, and the significant challenges in implementing GME programs. Partners in Medical Education, Inc., feasibility study would explore and assess developing a consortium model for medical education with the benefit of rotating the residences through different programs and populations with exposure to other providers for potential retention.</p> <p>Director Zendle described the shortage of physicians, increasing the number of providers, including those willing to practice in underserved areas, the challenges with accreditation and funding, and his support in overcoming the obstacles.</p> <p>Carmela Meyer, MBA, EdD, GME Consultant, Partners in Medical Education, Inc. described the purpose of the feasibility study and the best way to utilize the resources to maximize the training with the pros and cons of the consortium model but also suitable for the Coachella Valley.</p>	<p>It was moved by Director De Lara and seconded by Director Barraza to approve an agreement NTE \$17,000 with Partners in Medical Education, Inc., to lead a feasibility study on Graduate Medical Education (GME) opportunities in the Coachella Valley and forward to the Board for approval.</p> <p>Motion passed unanimously.</p>
<p>VII. Committee Member Comments</p>	<p>There were no committee member comments.</p>	
<p>VIII. Adjournment</p>	<p>Chair De Lara adjourned the meeting at 12:15 p.m.</p>	<p>Audio recording available on the website at</p>



**DESERT HEALTHCARE DISTRICT
STRATEGIC PLANNING COMMITTEE
MEETING MINUTES
September 20, 2023**

		https://www.dhcd.org/Agendas-and-Documents
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ATTEST: _____
Leticia De Lara, Chair/Director, Strategic Planning Committee
Desert Healthcare District Board of Directors

Minutes respectfully submitted by Andrea S. Hayles, Board Relations Officer

DRAFT



DESERT HEALTHCARE
DISTRICT & FOUNDATION

Date: December 13, 2023

To: Strategic Planning Committee

Subject: Coachella Valley Economic Partnership/Desert Healthcare District Study: Consulting Services Agreement: *The Regional Economic Impacts of DHCD's Community and Clinical Social Needs Goals and Recommendations Implementation* – **NTE \$70,000**

Background:

- In 2022, the Desert Healthcare District engaged the Huron Consulting Group to produce a *Community Clinical and Social Needs Assessment*.
- In March 2023 the final report was presented to the Board of Directors and outlined the District population's current healthcare challenges and identified gaps between community healthcare demand and currently available health assets.
- The final report presented goals and recommendations to address these gaps.
- Staff reviewed the goals and recommendations and focused on a key statement in the Huron Report: the first stated goal in the recommendations is to "*craft (a) business case to provide targeted (services)*".
- Coachella Valley Economic Partnership, with its extensive experience and expertise in socioeconomic landscape analyzes of the Coachella Valley, has crafted a proposal that aims to demonstrate the business case value of implementing the Huron study recommendations.
- This proposal is also in alignment with the District's strategic plan Goal 7: Be responsive to and supportive of selected community initiatives that enhance the general education of the District's residents/Strategy 7.1: Play a role in raising awareness of the impact of general health education on the health of community residents and be a catalyst for community organizations to act in implementing solutions

Fiscal Impact: funds to be allocated from the FY 2023/2024 grant budget.



PROPOSAL:

The Desert Healthcare District recently engaged the Huron Consulting Group to produce a *Community Clinical and Social Needs Assessment*. The Final Report, presented in March 2023, outlined the district population's current healthcare challenges. The report identified gaps between community healthcare demand and currently available health assets. And most importantly, it presented goals and recommendations to address these gaps.

The study outlined in this proposal focuses on a key statement found in the report. The first stated goal in the recommendations is to *"craft (a) business case to provide targeted (services)."* By estimating and quantifying the economic benefits of the study goals, this proposal aims to demonstrate the business case value of implementing the Hudson study recommendations.

This proposal concentrates on estimating three central economic benefits to the regional economy in implementing the study goals. First, attracting a significant number of additional healthcare professionals to our valley, as the study urges, bolsters the local economy. The study recommends adding a minimum of 40 new health professionals to address resident healthcare needs. This highly paid cohort brings with it increased consumer spending and demand for goods in the local economy. It increases local tax revenue to enhance the public good.

Second, the recommendations bolster healthcare spending within the district. The report cites many examples of residents needing to access healthcare outside the district. For example, the report recounts approximately 600 instances per year of district resident inpatient pediatric care occurring outside the district boundaries. This is healthcare spending that should occur inside the district with its accompanying boost to our economy. The report concentrates on increasing local access to high-value care in pediatrics, internal/family medicine, cardiology, and general surgery. This proposal will estimate the benefits to our economy of both building new capacity and the increased local spending on healthcare that new capacity brings. Moreover, increased healthcare spending is year-round, helping to tamp the seasonality of our local economy.

Third, these recommendations will help establish a healthier and more productive workforce. The district has a disproportionate level of high-risk communities, with higher rates of residents living below the poverty level or households making less than \$50,000/year. The population has higher rates of cardiovascular risks, asthma, and opioid-related adverse drug events. Gaps in local preventative care result in a high rate of avoidable, and costly, emergency department visits. Providing local solutions to these costly healthcare gaps and reducing emergency room visits saves money for residents and the region's healthcare system. Residents will not have to make costly drives for out-of-district services. There will be less workforce absenteeism and more productivity. Residents will be able to spend money in the local economy that they will not have to spend on expensive out-of-district care. This proposal will estimate the economic advantages of a healthier workforce.



Objectives

The objectives of this study are:

- Estimate the economic benefits to the local economy of attracting highly paid healthcare professionals and building local capacity needed to fill vital healthcare gaps in the district.
 - Quantify the ancillary economic benefits of healthcare facility expansion, (e.g., utilizing local contractors, etc.).
 - Discuss the challenges of housing availability and affordability for these relocated professionals.
 - Research other regions that have addressed the challenges of attracting new healthcare professionals with spouses who have limited employment opportunities when relocating.
- Estimate the advantages to the local economy of relocating out-of-area healthcare spending to the Valley. For example, quantify increased tax revenue, spending at local establishments, etc.
- Estimate the economic effects of a healthier workforce for individuals and the community (e.g., less absenteeism, more productivity, greater earning power, etc.).
- Recommend best practices for recruiting and retaining healthcare professionals.
- Persuade a business case for implementing the Huron Report recommendations.
 - Involve more stakeholders to improve local healthcare.
 - Recognize the advantages to both the local business environment and overall community welfare by investing in local healthcare availability.
 - Build a thriving year-round healthcare system that underpins the efforts to build a more stable, year-round economy for the region.
- Establish reasonably attainable goals for the community
 - Phased goal implementation: Establish short-term, medium-term, and long-term goals as outlined by the Huron Report
 - Short-term, High Priority: 1-5 years
 - Increase Pediatrics practitioners by 10
 - Provide Targeted Inpatient Mental + Behavioral Health Services/Beds in Medically Underserved Communities Within 1 Year for Rollout Over 5-Year Span
 - Medium-term, High-Medium Priority: 1-5 years
 - Increase Family + Internal medicine practitioners
 - Physicians/NP/Pas) by 20 within 5 years
 - Long-term, Medium Priority: 2-5+ years
 - Cardiovascular - assess impacts of current care and expand cardiovascular specialty recruitment
 - Long-term, Low Priority: 3-5+ years
 - Increase Supply of General Surgery Providers (Physicians/NP/PAs) In District By 10 within 5 Years
 - Implementing these phased goals allows for growing community buy-in and establishing accomplishments on which to grow.
 - The earliest goals predominantly address the gaps in care for non-Medicare residents. This residency is relatively stable and does not account as much for the medical need flux due to our seasonal economy. Our local economy relies

overly on this resident population. Their health care priorities can only strengthen the local workforce and economy.



Methodology

- The study will involve a review of several existing reports, initiatives, and methodology on this topic.
- CVEP will utilize Esri Business Analyst and US Census data, as well as the Huron Report findings, to quantify the socioeconomic magnitude of the healthcare gaps the Huron Report identifies.
- The report will integrate into the analysis the current expansion plans of the Desert Care District, Acadia Healthcare, and Eisenhower Health.
- CVEP will partner with the Lowe Institute of Political Economy at Claremont McKenna College and Kleinhenz Economics for economic forecasting expertise.

Expected Outcomes

The expected outcomes of this study to include:

- A comprehensive quantification of the economic impacts of implementing the Huron Report recommendations.
- Mapping of high-risk populations and residents most affected by the implementation of the Huron Report recommendations.
- Written report
- Executive Summary report for community leaders
- Presentation to Board
- Presentation for CVEP's Fall Economic Summit

Project Team

- David Robinson, CVEP – Director of Analytic Services
 - David is a Geographic Information Systems specialist. He studies and analyzes the local socioeconomic landscape of the Coachella Valley through mapping and geographic analysis. As the Director of Analytic Services at CVEP, he uses GIS to ascertain the local specifics of our complex economy, using geographic analysis to aggregate important economic and demographic data that is often found at the county or MSA level. For ten years at CVEP, he has authored many reports on the local economy and presents a blog, David's Data Digest, on focused economic and geosocial topics about the valley.
- Dr. Manfred Keil, Professor of Economics, Claremont McKenna College
 - Dr. Keil is CVEP's chief economist and leads the team for our annual Summit Economic report. Professor Keil received his Ph. D. in Economics from the London School of Economics and has been working at Claremont McKenna College since 1995. He specializes in Macroeconomics, Statistics, and Econometrics. Prof. Keil also is the Associate Director of the Lowe Institute for Political Economy and leads a relatively large research staff of student RAs to provide forecasting analysis for the Inland Empire.
 - <https://www.cmc.edu/academic/faculty/profile/manfred-keil>
- Dr. Robert Kleinhenz, Principal Economist and Founder, Kleinhenz Economics



- Dr. Kleinhenz is the Principal Economist and Founder of the firm Kleinhenz Economics. A leading voice on the economy, Dr. Kleinhenz taps over 30 years of experience to present his outlook for the economy and its leading industries, and to offer his perspectives on leading policy issues. He previously served as the Chief Economist for the Los Angeles County Economic Development Corporation (LAEDC) and Deputy Chief Economist with the California Association of Realtors. He is currently on the faculty at Cal State Long Beach and Associate Director of the University’s Office of Economic Research. Dr. Kleinhenz is known for his extensive knowledge of the economy and economic policy.
- <https://www.kleinhenzassociates.com/>

Work Phases:

We propose breaking our efforts into two phases:

- Phase 1 – Exploratory analysis
 - Literature review
 - Demographic and socioeconomic data acquisition and analysis
 - Preliminary economic costs quantification
 - Phase 1 review with Desert Healthcare District
- Phase 2 – Report Production
 - Incorporate Desert Healthcare District Phase 1 review
 - Finalize economic cost quantification
 - Produce Study Report

Compensation

- Phase 1 - Exploratory analysis: **Not to exceed \$26,000**
 - Estimated time to complete – 2 months
 - Periodic review of progress with Desert Healthcare District
 - Monthly billing
- Phase 2 – Report Production: **Not to exceed \$44,000**
 - Estimated time to complete – 3 months
 - Periodic review of progress with Desert Healthcare District
 - Monthly billing
- **Total Not to Exceed: \$70,000**



Desert Healthcare District & Foundation

Updated 2021-2026 DHCD/F Strategic Plan

November 17, 2023

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DHCD/F Mission and Vision Statements

- DHCD/F Mission

- “To achieve optimal health at all stages of life for all District residents”¹

- DHCD/F vision statement

- “Equitably¹ connecting Coachella Valley residents to health and wellness services and programs through resources and philanthropy, health facilities, information and community education, and public policy.”¹

¹ Equitably is intended to convey that all residents of the Coachella Valley will be able to access any portion of the healthcare delivery system. Improving access to healthcare resources entails removing barriers to care

Refined Goals and Strategies

- Goal 1: Proactively increase the financial resources DHCD/F can apply to support community health needs
 - Strategy 1.1: Develop a healthcare delivery system vision for the Coachella Valley
 - Strategy 1.2: Pursue renegotiation of the hospital lease – Complete seismic retrofit design/planning
 - Strategy 1.3: Expand capabilities and activities for obtaining new grant funding – Hire grant writer
 - Strategy 1.4: Work with Riverside University Health System to continue/expand funds provided to DHCD/F to meet community health needs
 - Strategy 1.5: Identify opportunities and implement selected joint ventures/partnerships with community organizations to jointly support funding of selected community health needs
 - Strategy 1.6: Evaluate the potential to conduct community-based fund raising (Foundation, individuals, corporations) – Hire a development director – Explore planned giving program

Refined Goals and Strategies (Cont'd)

- Goal 2: Proactively expand community access to primary and specialty care services
 - Strategy 2.1: Provide funding to support an increase in the number of primary care and specialty professionals (clinicians, physicians, physician assistants, nurses, nurse practitioners, etc.) (*High Priority*)
 - Strategy 2.2: Provide funding to support an increase in the number of clinics and needed programs (for example: FQHCs, community clinics, multi-purpose community centers) in geographically-targeted markets and the days and hours that they operate (*High Priority*)
 - Strategy 2.3: Provide funding to support and evaluation to community organizations providing expanded mobile primary and specialty care services (*High Priority*)
 - Strategy 2.4: Provide funding to support community organizations providing primary and specialty care via telehealth (*High Priority*)
 - Strategy 2.5: Collaborate/Partner with culturally competent training programs to expand primary care residency and nursing programs with required retention initiatives (*High Priority*)
 - Strategy 2.6: Collaborate/partner with Riverside University Health System on increasing the number of public initiatives, including but not limited to: COVID-19, obesity, sex education, drug use/addiction, and nutrition) (*High Priority*)
 - Strategy 2.7: Utilize an equity lens to expand services and resources to underserved communities
 - Strategy 2.8: Support local organizations' administrative capacity building efforts specific to enhancing access to primary care health resources (*Discuss at December 13 meeting*)

Refined Goals and Strategies (Cont'd)

- Goal 3: Proactively expand community access to behavioral/mental health services
 - Strategy 3.1: Provide funding to support an increase in the number of behavioral/mental health professionals (includes training) (*High Priority*)
 - Strategy 3.2: Provide funding to Community-Based Organizations to support an increase in the number of days and hours of operation of behavioral/mental health services (High Priority)
 - Strategy 3.3: Provide funding to Community-Based Organizations enabling an increase in the number and the geographic dispersion of sites providing behavioral/mental health services (consider co-location with other health services) (High Priority)
 - Strategy 3.4: Provide funding support to Community-Based Organizations providing tele-behavioral/mental health services (High Priority)
 - Strategy 3.5: Work with new private psychiatric and community hospitals to identify opportunities to collaborate on the delivery of community-based behavioral/mental health services (*High Priority*)
 - Strategy 3.6: Educate community residents on available behavioral/mental health resources (*High Priority*)
 - Strategy 3.7: Collaborate/Partner with community providers to enhance access to culturally sensitive behavioral/mental health services (High Priority)
 - Strategy 3.8: Support local organizations' administrative capacity building efforts specific to enhancing access to behavioral/mental health resources (*Discuss at December 13 meeting*)

Refined Goals and Strategies (Cont'd)

- Goal 4: Proactively measure and evaluate the impact of DHCD/F-funded programs and services on the health of community residents
 - Strategy 4.1: Adopt Clear Impact performance measurement and Results-Based Accountability platform to track and report impact
 - Strategy 4.2: Evaluate the potential to offer multi-year grants to organizations
 - Strategy 4.3: Require, where appropriate, grantees to conduct and report the results of patient satisfaction surveys)
 - Strategy 4.4: Conduct a CHNA in 5 years (2026)
 - Strategy 4.5: Annually report progress of funded programs/services toward meeting identified community health needs
 - Strategy 4.6: Support local organizations' capacity building efforts

Refined Goals and Strategies (Cont'd)

- Goal 5: Be responsive to and supportive of selected community initiatives that enhance the economic stability of the District's residents
 - Strategy 5.1: On a situational basis, play a role in raising awareness of/facilitating progress on the social determinants of health specific to homelessness of community residents and be a catalyst for community organizations to act in implementing solutions
 - Strategy 5.2: On a situational basis, play a role in raising awareness of/facilitating progress on the social determinants of health specific to affordable housing for community residents and be a catalyst for community organizations to act in implementing solutions
 - Strategy 5.3: On a situational basis, play a role in raising awareness of/facilitating progress on the social determinants of health specific to poverty among community residents and be a catalyst for community organizations to act in implementing solutions
 - Strategy 5.4: Promote health action planning and co-location of healthcare services in affordable housing developments
 - Funding grants specific to this strategy would be contingent on the funds being used for access to healthcare services (for example, a clinic) incorporated in the housing

Refined Goals and Strategies (Cont'd)

- Goal 6: Be responsive to and supportive of selected community initiatives that enhance the environment in the District's service area
 - Strategy 6.1: Play a role in raising awareness of the impact of air quality in the Coachella Valley and the health of community residents and be a catalyst for community organizations to implement solutions (*High Priority*)
 - Strategy 6.2: Play a role in raising awareness of the impact of poor water quality in the Coachella Valley on the health of community residents and be a catalyst for community organizations to implement solutions
 - Strategy 6.3: Collaborate with and support public organizations in the Coachella Valley to address social determinants of health related to the environment (air quality, water quality and shelter)

Refined Goals and Strategies (Cont'd)

- Goal 7: Be responsive to and supportive of selected community initiatives that enhance the general education of the District's residents
 - Strategy 7.1: Play a role in raising awareness of the impact of general health education on the health of community residents and be a catalyst for community organizations to implement solutions
 - Strategy 7.2: Play a role in raising awareness of the impact of school resources on the health of community residents and be a catalyst for community organizations to implement solutions

Direction to Management on Grant Fund Allocation

- All seven Directors confirmed agreement with the following:
 - The emphasis in grant funding should be on increasing the access to healthcare services and thus on the strategies in goals 2 and 3 and strategy 6.1 and there would be no predetermined weighting of the proportion of the total funds to be allocated among those strategies
 - If a crisis takes place (e.g., COVID, hurricane), after discussion, the District board can make an exemption to the priorities and/or seek incremental funds from the community to support solutions to the crisis
 - When grant requests are received that do not fit in goals 2 and 3 or strategy 6.1 DHCD/F management will review the request and provide to the Program Committee a list of the applications that are outside of those areas. For each of those listed applications, the Program Committee will make a recommendation to the full Board whether to proceed with the grant application process
 - If an external grant (new source of funds) becomes available to meet a community need, DHCD/F management would bring this to the attention of the Directors



Desert Healthcare District & Foundation

November 16, 2023 Strategic Planning Retreat Meeting: Conclusions

November 17, 2023

DHCD/F Vision Statement

- Discussion was held on specific to a draft footnote that describes the intended meaning of the word “equitably” in the DHCD/F vision statement. The Directors agreed to shorten the footnote as indicated below
- DHCD/F vision statement
 - “Equitably¹ connecting Coachella Valley residents to health and wellness services and programs through resources and philanthropy, health facilities, information and community education, and public policy.”¹

¹ Equitably is intended to convey that all residents of the Coachella Valley will be able to access any portion of the healthcare delivery system. Improving access to healthcare resources entails removing barriers to care

Goals, Strategies and Priorities

- All seven Directors confirmed agreement with the following
 - The **goals** in the DHCD/F 2021-23 strategic plan should be retained as is
 - The **strategies** in the DHCD/F 2021-23 strategic plan should be retained with the following minor refinements:
 - Strategy 2.2: the words “for example” would be inserted at the beginning of the phrases listed inside the parentheses to broaden the point
 - Strategy 4.6: supports the underlying intent of goals 2 and 3 and would be moved to each of those goals (*To be discussed during the December 13 meeting*)
 - Strategy 5.4: adjust the wording so that it is clear that funding a strategy related to housing would be contingent on the funds being used for access to healthcare services (for example a clinic) incorporated in the housing
 - Strategy 6.1: remove the word “East”
 - The **priorities** in the DHCD/F 2021-23 strategic plan
 - Priority designation would remain at the strategy level rather than being moved to the goal level
 - In the immediate term:
 - Each of the strategies in goals 2 and 3 as well as strategy 6.1 would be identified as “high priority” for grant fund allocation
 - None of the other strategies would have a reference to priority

Goals, Strategies and Priorities (Cont'd)

- In the future, the priority attributed to specific strategies may be adjusted to reflect one or more of:
 - Change in community need
 - Significant progress on/accomplishment of the initiatives by DHCD/F and the organizations it has funded
 - New crises

Direction to Management on Grant Fund Allocation

- All seven Directors confirmed agreement with the following:
 - The emphasis in grant funding should be on increasing the access to healthcare services and thus on the strategies in goals 2 and 3 and strategy 6.1 and there would be no predetermined weighting of the proportion of the total funds to be allocated among those strategies
 - If a crisis takes place (e.g., COVID, hurricane), after discussion, the District board can make an exemption to the priorities and/or seek incremental funds from the community to support solutions to the crisis
 - When grant requests are received that do not fit in goals 2 and 3 or strategy 6.1 DHCD/F management will review the request and provide to the Program Committee a list of the applications that are outside of those areas. For each of those listed applications, the Program Committee will make a recommendation to the full Board whether to proceed with the grant application process
 - If an external grant (new source of funds) becomes available to meet a community need, DHCD/F management would bring this to the attention of the Directors

Strategic Plan Goal 1: Proactively increase the financial resources DHCD/F can apply to support community health needs.

Strategy 1.1: Develop a healthcare delivery system vision for the Coachella Valley (Priority: High)

Strategy 1.2: Pursue renegotiation of the hospital lease - Complete seismic retrofit design/planning (Priority: High)

Strategy 1.3: Expand capabilities and activities for obtaining new grant funding (Priority: High)

Strategy 1.4: Work with Riverside University Health System to continue/expand funds provided to DHCD/F to meet community health needs (Priority: High)

Strategy 1.5: Identify opportunities and implement selected joint venture/partnerships with community organizations to jointly support funding of selected community health needs (Priority: Moderate)

Strategy 1.6: Evaluate the potential to conduct community-based fund raising (Foundations, individuals, corporations) - Hire a development director - Explore planned giving program (Priority: Low)

<i>Organization</i>	<i>Project Title</i>	<i>Funded Amount</i>	<i>Contract Start Date</i>	<i>Contract End Date</i>	<i>Strategy Alignment</i>	<i>Project Description</i>
Huron Consulting Group	Perception Health (Assessment)	\$95,000	12/1/2022	4/30/2023	1.1	Huron report on the healthcare infrastructure needs of the Coachella Valley completed. It elevated disparities in health outcomes, health needs, and infrastructure demand.
SGH	Seismic Assessment	\$26,800	08/01/2022	12/31/2023	1.2	SGH report updated and presented to the Board. Cost estimates went up to \$200 - \$220 million. Additional work to complete a local hazard mitigation plan.
DHCD Staff	Seismic Funding		On-going		1.2	Staff is pursuing funding opportunities to support seismic retrofit work
Strategies 360	Seismic Legislation		On-going		1.2	AB 869 approved by the Assembly 80/0. Waiting referral to Senate. Contract with S-360 renewed.
California Consulting	Grant-Writing		On-going		1.3	California Consulting has secured grants for \$1.3 million.
Inland Empire Health Plan	Connect IE	\$98,782	1/1/23	12/31/23	1.5	Raise awareness of the Connect IE platform amongst community members and service providers in the Coachella Valley. Identify and onboard qualified service providers onto the Connect IE database and provide training on the administrative functions. Enroll interested organizations into the electronic referral functionality to create a robust inter-agency referral network.

DHCD staff	External Grant Process		On-going		1.3, 1.5	8/30/23 Update: Program Staff (SPO-PH and CPO) have developed an External Grant Process flow chart – under review
Riverside University Health Systems – Public Health	COVID testing, vaccinations RODA (Riverside Overdose Data to Action)	\$4,415,977 for COVID 19 response since it started. \$50,000 for Fentanyl response	Ongoing 04/01/23	 08/31/23	1.4	CV Equity Collaborative Collective Impact/Response. Fentanyl Harm Reduction strategies to address overdoses and mortality in communities with the highest rate – Indio, Cathedral City, Desert Hot Springs
RAP Foundation/NPO Centric Collective Impact Partnership	Behavioral Health RFP Capacity Building and Technical Assistance	RFP 2022 \$300K RFP 2023 \$500K \$250K over two years	2022 3/1/2023	2023 3/31/2025	1.5 1.5	DHCD & RAP Foundation have partnered to implement a collective impact funding and have supported large number of grantees, including capacity building and technical assistance – important venues for nonprofit success and sustainability: All funds have been awarded, including funding for technical assistance. Update: Invitations for agency assessments have gone out to select DHCD grantees
US Aging	Aging and Disability Vaccination Collaborative	\$341,648	9/15/23	4/15/24	1.3,1.5	Provide COVID-19 and flu vaccines, education, and connections to supportive services targeting older adults and individuals with special needs via mobile vaccination clinics throughout the Coachella Valley.

Strategic Plan Goal 2: Proactively Expand Community Access to Primary and Specialty Care Services

Strategy 2.1: Provide funding to support an increase in the number of primary care and specialty professionals (clinicians, physicians, physician assistants, nurses, nurse practitioners, etc.) (Priority: High)

Strategy 2.2: Provide funding to support an increase in the number of clinics and needed programs (FQHCs, community clinics, multi-purpose community centers) in geographically targeted markets and the days and hours that they operate (Priority: High)

Strategy 2.3: Provide funding support and evaluation to community organizations providing expanded mobile primary and specialty care services (Priority: High)

Strategy 2.4: Provide funding support to community organizations providing primary and specialty care via telehealth (Priority: High)

Strategy 2.5: Collaborate/Partner with culturally competent training programs to expand primary care residency and nursing programs with required retention initiatives (Priority: Moderate)

Strategy 2.6: Collaborate/Partner with the Riverside University Health System on increasing the number of public health initiatives, including but not limited to: COVID-19, obesity, sex education, drug use/addiction, and nutrition (Priority: Moderate)

Strategy 2.7: Utilize an equity lens to expand services and resources to underserved communities (Priority: High)

<i>Organization</i>	<i>Project Title</i>	<i>Funded Amount</i>	<i>Contract Start Date</i>	<i>Contract End Date</i>	<i>Strategy Alignment</i>	<i>Project Description</i>
ABC Recovery	Cost of Caring Fund Project	\$332,561	1/1/2023	12/31/2023	2.7	Funds will help ABC Recovery reach 428 clients directly for addiction related services and 856 family members indirectly through their family support program.
*Angel View	Improving Access to Primary and Specialty Care Services for Children with Disabilities	\$76,790	7/1/2022	6/30/2023	2.7	Support to provide one-on-one support to children and their families by helping parents find and apply for various safety net services and health insurance.
Blood Bank of San Bernardino and Riverside Counties, Inc.	Coachella Valley Therapeutic Apheresis Program	\$140,000	11/1/2022	10/31/2023	2.3	Fund the creation of their Coachella Valley Therapeutic Apheresis Program. This specialized medical procedure removes harmful components of a patient's blood and replaces the harmful components with either albumin or other blood products.
Borrego Community Health Foundation	Improving Healthcare Access in Desert Highland Gateway Estates	\$575,000	7/1/2021	6/30/2024	Healthcare Infrastructure (Old SP) - Fits under 2.2, 2.3	Help to increase access to healthcare services in Desert Highland Gateway Estates neighborhood via a mobile medical unit. low vision specialists, rehabilitation services include training in optical and digital magnification devices, assistive technology, glare control with therapeutic filters, and contrast enhancement to maximize the client's use of their remaining vision.
Braille Institute of America, Inc. (Pending)	Low Vision Telehealth Services, Braille Institute Coachella Valley	\$36,697	1/1/2024	12/31/2024	2.4	Fund a Low Vision Specialist to provide free low vision rehabilitation sessions for individuals referred by medical

						professionals who can no longer help them improve their visual acuity.
*Coachella Valley Volunteers in Medicine	Improving access to healthcare services	\$154,094	12/1/2021	11/30/2022	2.4	Target healthcare access by providing no-charge in-person medical care and telehealth medical care while additionally providing telemedicine clinics in remote areas (Mecca and Desert Hot Springs).
Coachella Valley Volunteers in Medicine	Ensuring access to healthcare through awareness and continuation of services delivery	\$478,400	11/1/2023	10/31/2024	2.4, 2.7	Target healthcare access by providing no-charge in-person medical care and telehealth medical care while additionally providing case management to link clients to supportive services.
*CSUSB Philanthropic Foundation	PDC Street Medicine Program	\$54,056	2/1/2022	1/31/2023	2.2	Utilize nursing students to provide healthcare services to vulnerable populations in geographically targeted areas. This program works to reduce the number of persons who are unable to obtain or delay in obtaining necessary medical care and reduce nonurgent emergency department use.
CSUSB Philanthropic Foundation	PDC Nursing Street Medicine Program	\$73,422	8/1/2023	7/31/2024	2.5, 2.7	Provide healthcare services contacts to individuals through nurse and medical clinics serving the homeless, unsheltered, and vulnerable populations in the Coachella Valley. Healthcare services will include assisting with COVID-19 testing, education and immunizations services, and providing care that diverts people from using the ER for primary care and non-urgent issues.
Desert AIDS Project DBA DAP Health	DAP Health Expands Access to Healthcare	\$1,025,778	7/1/2023	6/30/2024	2.2	To protect and maintain access to healthcare for 120,000 Borrego Health patients, DAP formed an alliance with Neighborhood Healthcare and Innercare ensuring patients who currently rely on Borrego for high-quality, culturally competent care will not experience an interruption in their service. District funds fill the expected gaps in operating revenue during the first year of the DAP acquisition.
*Desert AIDS Project DBA DAP Health	DAP Health Monkeypox Virus Response	\$586,727	7/1/2022	6/30/2023	2.3, 2.6, 2.7	Prevent the spread of MPX infection among the high-risk MSM population in the Coachella Valley region.
*Desert Arc	Desert Arc Healthcare for Adults with Disabilities Project Employment of	\$102,741	5/1/2022	4/30/2023	2.7	Support the annual salaries of two Licensed Vocational Nurses. The LVN's primary responsibility are to provide

	Licensed Vocational Nurses					medical services to adults with severe disabilities who participate in the Adult Day Program.
Desert Arc	Desert Arc Health Care Program	\$291,271	10/1/2023	9/30/2024	2.7, 3.6	Equip Desert Arc’s vehicles with AEDs, provide medical care through Licensed Vocational Nurses, and provide access to behavioral health assessments through a Behavioral Analyst.
*Desert Cancer Foundation	Patient Assistance Program	\$150,000	1/1/2022	12/31/2022	2.7	Directly support their Patient Assistance Program. The Patient Assistance Program provides financial relief to patients and a supportive, trusting environment where patients and families can turn to for assistance and resource navigation.
DPMG Health	DPMG Health Street Medicine	\$500,000	10/1/2022	9/30/2025	2.3	Operates the District’s mobile medical unit targeting underserved communities.
DPMG Health	DPMG Health Community Medicine	\$1,057,396	11/1/2023	10/31/2025	2.3, 2.4, 3.4	Operates the District’s second mobile medical unit targeting underserved communities incorporating mental health and pharmacy.
Lideres Campesinas	Healthcare Equity for ECV Farmworker Women and Families	\$150,000	2/1/2023	1/31/2025	2.7, 3.6, 3.7	Funds will focus on the education, implementation, and response of Adverse Childhood Experiences tailored care in the community and within the local healthcare and community-based organizations.
*OneFuture Coachella Valley	Coachella Valley Black/African American Healthcare Student Scholarships	\$200,000	3/1/2021	2/28/2023	Healthcare Infrastructure (Old SP) – Fits under 2.1	Funds will be utilized for the planning phase of development for a sustainable structure and the initial launch that addresses disparities and obstacles in college enrollment and attainment and entry into health careers among our region’s African American student population.
One Future Coachella Valley	Building a Healthcare Workforce Pipeline	\$605,000	1/1/2023	12/32/2024	2.1, 2.7, 3.1, 3.7	Funds will be utilized to use a proven scholar success model that pairs scholarship awards with wrap-around services and case-management to provide a minimum of 50 students with funding and support services to complete degrees and certificates that lead to in-demand healthcare careers. The scholar success project will serve two groups: 1) Black and African American Health students who are underrepresented in health professions and 2) students in graduate level programs preparing for in-demand clinical professions.
Pegasus Riding Academy	Pegasus Equine Assisted Therapy Program	\$60,092	2/1/2023	1/31/2024	2.7	Funds will be used to expand capacity to provide specialty care addressing client’s physical health including improved balance, strengthened muscles, improved coordination,

						increasing range of motion of the joints, and sensory integration.
Reynaldo J Carreon MD Foundation	Dr. Carreon Scholarship Program	\$50,000	3/1/2023	2/29/2024	2.1, 2.7	The funds provide direct scholarships to students pursuing healthcare related fields. This grant focuses on increasing the health professional workforce and ultimately hopes to increase the number of healthcare professionals in Coachella Valley.
US Aging	Aging and Disability Vaccination Collaborative	\$341,648 (pass-through)	9/15/23	4/15/24	2.6, 2.7	Provide COVID-19 and flu vaccines, education, and connections to supportive services targeting older adults and individuals with special needs via mobile vaccination clinics throughout the Coachella Valley.
*Vision to Learn	Vision To Learn – Palm Springs, Desert Sands and Coachella Valley Unified School Districts	\$50,000	2/1/2022	1/31/2023	2.3	Through a mobile clinic at elementary schools in Coachella Valley, Palm Springs and Desert Sands school districts. Every student at each participating school will have their vision screened, eye exams conducted for those referred, and provided glasses for those that need them.
Vision to Learn (Pending)	Palm Desert and Coachella Valley VTL program	\$50,000	1/1/2024	12/31/2024	2.3	Through a mobile clinic at elementary schools in Coachella Valley, Palm Springs and Desert Sands school districts. Every student at each participating school will have their vision screened, eye exams conducted for those referred, and provided glasses for those that need them.
Vision y Compromiso	CVEC Unrestricted Grant Funds	\$150,000	7/1/2022	6/30/2024	2.7	Provide unrestricted grant funds to support health equity work by developing and strengthening promotoras. VyC will promote diverse pathways for promotoras to express their leadership and build economic self-sufficiency including workforce development as well as volunteer and other community engagement opportunities.
*Voices for Children	Court Appointed Special Advocate (CASA) Program	\$60,000	7/1/2022	6/30/2023	2.7, 3.7	Provide advocacy and support via CASAs to children. CASAs advance the physical and mental health of marginalized children living in foster care by ensuring that their health needs are not overlooked and helping them to consistently access physical and mental/behavioral health services. This individualized advocacy helps judges make the most informed decisions for each child's future.
Voice for Children	Court Appointed Special Advocate (CASA) Program	\$81,055	11/1/2023	10/31/2024	2.7, 3.6	Provide advocacy and support via CASAs to children. CASAs advance the physical and mental health of marginalized children living in foster care by ensuring that their health

						needs are not overlooked and helping them to consistently access physical and mental/behavioral health services. This individualized advocacy helps judges make the most informed decisions for each child's future.
TOTAL FUNDING AWARDED		District Funds Allocated: \$7,091,080 Pass-through Funds: \$341,648				

Strategic Plan Goal 3: Proactively Expand Community Access to Behavioral/Mental Health Services

- Strategy 3.1:** Provide funding to support an increase in the number of behavioral/mental health professionals (includes training) (Priority: High)
- Strategy 3.2:** Provide funding to Community-Based Organizations to support an increase in the number of days and hours of operation of behavioral/mental health services (Priority: High)
- Strategy 3.3:** Provide funding to Community-Based Organizations enabling an increase in the number and the geographic dispersion of sites providing behavioral/mental health services (consider co-location with other health services) (Priority: High)
- Strategy 3.4:** Provide funding support to Community-Based Organizations providing tele-behavioral/mental health services (Priority: High)
- Strategy 3.5:** Work with the new private psychiatric and community hospitals to identify opportunities to collaborate on the delivery of community-based behavioral/mental health services (payer mix) (Priority: Moderate)
- Strategy 3.6:** Educate community residents on available behavioral/mental health resources (Priority: Moderate)
- Strategy 3.7:** Collaborate/Partner with community providers to enhance access to culturally sensitive behavioral/mental health services (Priority: Moderate)

<i>Organization</i>	<i>Project Title</i>	<i>Funded Amount</i>	<i>Contract Start Date</i>	<i>Contract End Date</i>	<i>Strategy Alignment</i>	<i>Project Description</i>
Clinicas De Salud Del Pueblo Inc. (DBA Inercare)	Expansion of Mental Health Services for Children Beyond COVID-19 in the Coachella Valley	\$150,000	8/1/2022	7/31/2024	3.1, 3.4	Support the partnership with the Boys and Girls Club of Coachella Valley to ensure that youth at their Club sites have a direct pathway to behavioral health services with a Licensed Clinical Social Worker.
*Cove Communities Senior Association DBA The Joslyn Center	The Joslyn Wellness Center	\$85,000	10/1/2022	9/30/2023	3.1, 3.2, 3.6, 3.7	Support the Problem-Solving Therapy, Aging Mastery Program, and Brain Boot Camp that all work to optimize mental health and well-being in older adults through a multi-faced approach that combines focus on behavioral health, healthy aging, memory, and exercise.
Desert Sands Unified School District Educational Foundation	Improving Access to Behavioral Health Education and Prevention Services to Children (0-18 years) and their Families.	\$296,194	8/1/2022	7/31/2024	3.1, 3.3, 3.6	Builds on the increasing capacity of the school district's mental health teams to include a mental health nurse and a behavioral health specialist in order to reach more children quicker.

*DHCD/F	RODA (Riverside Overdose Data to Action)	\$50,000 (pass-through)	4/1/2023	8/31/23	3.6	Fentanyl Harm Reduction strategies to address overdoses and mortality in communities with the highest rate – Indio, Cathedral City, Desert Hot Springs
El Sol Neighborhood Educational Center	Expanding Access to Educational Resources for Promotores	\$150,000	7/1/2022	6/30/2024	2.7, 3.6, 7.1	Develop additional training material topics, enhance mental health training for promotores and to develop a resource hub where materials can be accessible to members within the Coachella Valley Equity Collaborative and other community organizations.
*Foundation of Palm Springs Unified School District	School-Based Wellness Center Project	\$110,000	11/1/2022	10/31/2023	3.3	Funds will be used to convert identified spaces at four elementary schools (Bella Vista, Bubbling Wells, Cabot Yerxa, and Two Bunch Palms) into “wellness centers.”
Jewish Family Service of the Desert	Mental Health Counseling Services for Underserved Coachella Valley Residents	\$160,000	11/1/2022	10/31/2024	3.2, 3.4, 3.7	Continue providing mental health counseling services, administering depression scales to all adult counseling clients; and ensuring that all adult counseling clients are aware of case management services, including emergency financial assistance. Also, funds support the “Hole Soul to Whole Soul” support group, which partners with teens and their parents or guardians to educate and address mental health struggles most pertinent to community youth.
*John F Kennedy Memorial Foundation	Behavioral Health Awareness and Education Program	\$57,541.44	10/1/2022	9/30/2023	3.6, 3.7	Provide additional services to families with children/youth 0-18 enrolled in JFK Foundation’s SafeCare In-Home Parent-Training Program and to families recruited by JFK Foundation’s Community Outreach Specialist.
Martha’s Village and Kitchen Inc.	Martha’s Behavioral Health Support for Homeless Children and Families	\$99,853.60	8/1/2022	7/31/2024	3.6	Focus on homeless children and families through tailored outreach, educational materials, and direct assessments with referrals to behavioral health professionals as needed.
*Olive Crest	General Support for Counseling and Mental Health Services to Vulnerable Children and Families in Coachella Valley	\$123,451	3/1/2022	2/28/2023	3.3	Provide a range of counselling services that address the mental, social-emotional, behavioral, and physical health of children through holistic treatment plans that they develop in a child-family-team setting.
Olive Crest (Pending)	General Support for Counseling and Mental Health Services to	\$359,594	1/1/2024	12/31/2025	3.2, 3.3, 3.6, 3.7	Support Olive Crest’s “wrap” informed counseling and case management, their services to connect children and families to vital financial and community services during treatment

	Vulnerable Children and Families in Coachella Valley					and during after-care to ensure long-term health and reduced recidivism, and their internal trainings ensuring staff trainings for best treatment methods, crisis prevention intervention, and cultural/racial sensitivity.
Riverside County Latino Commission	Healthy Minds Healthy Lives – Mentas Sanas Vidas Sanas	\$605,507	1/1/2023	6/30/2024	3.1, 3.3, 3.4, 3.6, 3.7	In partnership with Vision Y Compromiso, the project will utilize four promotoras who will directly engage residents by providing outreach around available resources, resource and referral navigation through case management, and direct connections to the Latino Commission for mental healthcare services. Additionally, funding will go to expanding the Latino Commission’s capacity to supervise behavioral health graduate students and trainees and ultimately help to retain behavioral health professionals in the valley.
Transgender Health and Wellness Center	Healing Rainbows	\$129,771	8/1/2022	7/31/2024	3.1, 3.4, 3.6, 3.7	Expand the healthcare workforce by bringing in five masters’ level behavioral health interns, expanding the capacity of their telehealth services/case management/crisis intervention line, enhancing education to youth and families, and building on collaborative efforts with the high schools of the three Coachella Valley school districts.
University of California, Riverside	Improving Access to Behavioral Health Education and Prevention Services to Children (0-18 years) and their Families	\$500,000	8/1/2022	7/31/2024	3.1, 3.3, 3.4, 3.6, 3.7	Address mental health needs in the region and to reduce barriers to accessing services by offering on-site and telehealth behavioral health services in Desert Hot Springs schools and at a new CAREspace.
*University of California, Riverside	Community-Based Interventions to Mitigate Psychological Trauma and Mental Health Disparities in Immigrant Communities in the COVID-19 Pandemic	\$113,514	2/1/2022	1/31/2023	3.7	Builds on an existing project, STOP COVID-19 CA, to implement restorative circles—culturally sensitive community-based group sessions facilitated by mental health professionals and promotores —to build capacity to address community mental health disparities in diverse communities in the ECV.
Youth Leadership Institute	Youth Voice in Mental Health	\$50,000	7/1/2022	6/30/2024	3.6, 3.7	Provide training, tools and resources for effective youth advocacy and leverages the experiences of adult allies while sticking to their core values of inclusion, innovation, social justice, and community.

RAP Foundation/NPO Centric Collective Impact Partnership	Behavioral Health RFP	RFP 2022 \$300K RFP 2023 \$500K	2022	2023	3.7	DHCD & RAP Foundation have partnered to implement a collective impact funding and have supported large number of grantees, including capacity building and technical assistance – important venues for nonprofit success and sustainability: All funds have been awarded, including funding for technical assistance.
TOTAL FUNDING AWARDED		District Funds Allocated: \$3,790, 426 Pass-through Funds: \$50,000				

Strategic Plan Goal 4: Proactively measure and evaluate the impact of DHCD/F-funded programs and services on the health of community residents

Strategy 4.1: Adopt Clear Impact performance management and Results-Based Accountability platform to track and report impact (Priority: High)

Strategy 4.2: Evaluate the potential to offer multi-year grants to organizations (Priority: Moderate)

Strategy 4.3: Require, where appropriate, grantees to conduct and report the results of patient satisfaction surveys (Priority: Low)

Strategy 4.4: Conduct a CHNA in 5 years (2026) (Priority: Low)

Strategy 4.5: Annually report progress of funded programs/services toward meeting identified community health needs (Priority: High)

Strategy 4.6: Support local organizations' capacity building efforts (Priority: Low)

Organization	Project Title	Funded Amount	Contract Start Date	Contract End Date	Strategy Alignment	Project Description
NPO Centric	RBA Capacity Building, Action Planning, and Implementation	Start: \$48,000 Proposed additional hours \$27,000 Total: \$75,000	05/01/2022	09/30/2023	4.1	To date, SOW accomplishments to goals include: <ul style="list-style-type: none"> ○ a reporting and metrics management; ○ Grantee survey development ○ Continuation of work with staff on the RBA framework and its elements ○ The addition of Compyle software has been purchased and activated to work in conjunction with the Scorecards ○ Creation of wording and template

DHCD Program staff	RBA certification training for two staff – Meghan Kane and Jana Trew		January 2023	Ongoing		<p>for the website for the RBA page for joint scorecards with the RAP Foundation and the 2022 Mental Health RFP partnership</p> <ul style="list-style-type: none"> ○ RBA language for the website has been developed and refined as related to all DHCD grant programs. ○ The beginning of the creation of the following Clear Impact Scorecards: <ul style="list-style-type: none"> ▪ Mini grants ▪ Rolling grants (scorecard for each Strategic Plan Goal) ▪ RFP <p>9/7/23 Update: An RFP is being developed for Social Isolation and Loneliness. Currently data has been collected by staff; a data walk involving community members, grantees, health providers, etc. is scheduled for October 17, 2023. This data walk will allow us to collect important information that will determine the RFP’s goals, strategies, and target population. The RFP plans to be available for funding requests in early November.</p> <p>Once certified and trained, Meghan and Jana will continue to implement RBA in ongoing grant awards and RFP development. Update: Meghan and Jana have passed certification</p>
DHCD staff			Ongoing	Ongoing	4.2	Multi-year grants have been awarded and future multi-year requests continued to be vetted through the Grants Team, Program Committee, and Board of Directors

DCHD staff			Not started		4.3	Potential for “patient” survey to be incorporated in RBA/Clear Impact scorecards in the future
Outside consultant to be named in the future	CHNA		2026		4.4	Community Health Needs Assessment to be followed by a Community Health Improvement Plan (CHIP)
DHCD staff	Annual report 2022		January 2022	December 2022	4.5	Completed; printed; placed on website; community engagement plan to potentially present to local government jurisdictions, businesses, grantees, community members etc. ongoing
DHCD staff	Annual report 2023		January 2023		4.5	To be developed
DHCD in partnership with RAP/NPO Centric	Capacity Building and Technical Assistance	\$250,000/2 years	March 1. 2023	March 31, 2025	4.6	Although this was originally deemed a “low priority”, it has been highlighted in the past few months that CV nonprofits are in dire need for assistance in building their capacity whether it be board governance, strategic planning, audited financial assistance, grant writing, and other important venues needed for nonprofit success and sustainability.

Strategic Plan Goal 5: Be responsive to and supportive of selected community initiatives that enhance the economic stability of the District residents

Strategy 5.1: On a situational basis, play a role in raising awareness of/facilitating progress on the social determinants of health specific to homelessness of community residents and be a catalyst for community organizations to act in implementing solutions (Priority: Moderate)

Strategy 5.2: On a situational basis, play a role in raising awareness of/facilitating progress on the social determinants of health specific to affordable housing for community residents and be a catalyst for community organizations to act in implementing solutions (Priority: Moderate)

Strategy 5.3: On a situational basis, play a role in raising awareness of/facilitating progress on the social determinants of health specific to poverty among community residents and be a catalyst for community organizations to act in implementing solutions (Priority: Moderate/Low)

Strategy 5.4: Promote health action planning and co-location of healthcare services in affordable housing developments (Priority: Moderate)

<i>Organization</i>	<i>Project Title</i>	<i>Funded Amount</i>	<i>Contract Start Date</i>	<i>Contract End Date</i>	<i>Strategy Alignment</i>	<i>Project Description</i>
Alianza Nacional De Campesinas, Inc.	Coachella Valley Farmworkers Food Distribution	\$57,499	11/1/2023	10/31/2024	5.3	Provide food distribution to underserved communities.
Galilee Center	Galilee Center Extended Shelter	\$268,342	6/1/2023	5/31/2024	5.1, 2.7	Provide lodging, basic necessities, and case management services to Asylum Seekers until they reach their final destination.
Lift to Rise	Driving Regional Economic Stability Through Collective Impact	\$900,000	6/1/2023	5/31/2026	5.1, 5.2, 5.3, 5.4	Use District Funds for organizational operating support for its ongoing efforts to drive regional economic stability through collective impact organizing around radically increasing the supply of affordable housing in the Coachella Valley.
Martha's Village and Kitchen	Homeless Housing With Wrap-Around Services Expansion	\$369,730	10/1/2023	9/30/2024	5.1	Provide case management with wrap-around services to include enhancements of Employment Services, English as a Second Language Instruction and Computer Skills Training to homeless or at-risk individuals.
Step on Second Street, Inc.	Step Up's ECM/ILOS programs in the Coachella Valley	\$64,401	8/1/2023	7/31/2024	5.1, 2.7	Step Up will connect approximately individuals to health insurance, a primary care physician, housing, benefits, and other supportive services through Outreach Specialists and Service Coordinators.
TODEC Legal Center	TODEC's Equity Program	\$100,000	1/1/2023	12/31/2024	5.2, 5.3	TODEC's Health Equity program will provide outreach, education, case management, and raise awareness about housing to frontline farmworkers.
TOTAL FUNDING AWARDED		\$1,759,972				

Strategic Plan Goal 6: Be responsive to and supportive of selected community initiatives that enhance the environment in the District's service area

Strategy 6.1: Play a role in raising awareness of the impact of air quality in the East Coachella Valley on the health of community residents and be a catalyst for community organizations to act in implementing solutions (Priority: Moderate)

Strategy 6.2: Play a role in raising awareness of the impact of poor water quality in the East Coachella Valley on the health of community residents and be a catalyst for community organizations to act in implementing solutions (Priority: Moderate)

Strategy 6.3: Collaborate with and support public organizations in the Coachella Valley to address social determinants of health related to the environment (air quality, water quality and shelter) (Priority: Moderate)

Organization	Project Title	Funded Amount	Contract Start Date	Contract End Date	Strategy Alignment	Project Description
Alianza Coachella Valley	Partnerships for Air Quality Community Training in Rural Communities of the Eastern Coachella Valley (SCAQMD DHCD Air Quality Academy)	\$40,000	7/1/2022	1/31/2024	6.1, 6.2, 6.3	Establish an Air Quality Academy to provide resources and training that will improve environmental literacy and air quality data. The Academy will include 15 community health workers and other community members and provide training on the Air Quality Index, and actions to reduce exposures to indoor and outdoor air pollution, air pollution measurement, and how to get local air quality information. In addition, 15 air monitors will be installed at the homes of the Air Quality Academy participants to collect community-level air quality data.
Alianza Coachella Valley	Expanding and Advancing Outreach Through Increasing Capacity Development	\$100,000	8/1/2022	7/31/2024	3.1, 3.6, 6.1, 6.2, 6.3	Increase internal and external capacity to support their Environmental campaign targeting environmental issues around Salton Sea and their Community Justice campaign targeting alternative disciplinary approach in schools based on restorative justice practices.
*CONCUR, Inc	Air Quality Emergency Communication Plan	\$215,000	3/1/2020	6/30/23	6.1, 6.3	Develop a communication plan to guide emergency management entities at the local, tribal, and county level in their efforts to inform the Eastern Coachella Valley community of the potential hazards and evacuation orders derived from poor air quality. In addition, several preventative, outreach, and educational interventions were identified in the development of the plan.
Galilee Center	Our Lady of Guadalupe Center	\$100,000	8/1/2022	7/31/2024	3.1, 3.6, 6.1, 6.2, 6.3	Increase and advance outreach via monthly in person and virtual community meetings/trainings and quarterly Action Team community meetings. In these meetings and trainings, the community will have the opportunity to receive updates

						on their advocacy work and receive the needed tools and resources to be engaged in the scope of work.
Pueblo Unido CDC	Interim Drinking Water Program (IDWP)	\$50,000	7/1/2022	6/30/2024	6.2	Provide core operating support for their Interim Drinking Water Program, a second phase installation of water filtration units for drinking and cooking and to provide
DHCD/F	Environmental Health Initiative (for consideration to develop)				7.1	Utilize the recommendations derived from the 3 reports specific to Air Quality and Environmental Health (CONCUR, Inc., Public Health Institute, and Alianza CV/South Coast Air Quality Management District), to release an RFP to develop an Environmental Health Initiative to address the concerns raised in the reports and act on the recommendations.
TOTAL FUNDING AWARDED		\$505,000				

Strategic Plan Goal 7: Be responsive to and supportive of selected community initiatives that enhance the general education of the District's residents

Strategy 7.1: Play a role in raising awareness of the impact of general health education on the health of community residents and be a catalyst for community organizations to act in implementing solutions (Priority: Moderate)

Strategy 7.2: Play a role in raising awareness of the impact of school resources on the health of community residents and be a catalyst for community organizations to act in implementing solutions (Priority: Moderate)

Organization	Project Title	Funded Amount	Contract Start Date	Contract End Date	Strategy Alignment	Project Description
Blood Bank of San Bernardino and Riverside Counties (LifeStream Blood Bank) (Pending)	LifeStream's Attracting New Donors Initiative	\$104,650	1/1/24	12/31/24	7.1	To ensure the success of their Attracting New Donors Initiative, LifeStream will create targeted educational outreach campaigns, hire a bilingual outreach ambassador, and develop strategic partnerships with community organizations, healthcare providers, and businesses to attract new donors from the Hispanic and LGBTQ+ communities.
DHCD/F	Connect IE	\$98,782 (pass-through)	1/1/23	12/31/23	7.1	Raise awareness of the Connect IE platform amongst community members and service providers in the Coachella Valley. Identify and onboard qualified service providers onto the Connect IE database and provide training on the administrative functions. Enroll interested organizations into the electronic referral functionality to create a robust inter-agency referral network.
DHCD/F	Behavioral Health Collective				7.1	A collaborative process looking to advance an equitable behavioral health system with the capacity and infrastructure to provide services and empower Coachella Valley residents. Currently over 60 community partners focusing on 3 areas: Workforce Development; Improved Access; and Policy Development
DHCD/F	Coachella Valley Equity Collaborative	\$4,415,977 (pass-through)	6/1/2020	12/31/23	2.6, 2.7, 7.1 7.2	The Coachella Valley Equity Collaborative (CVEC) was originally established to mitigate the impact of COVID19 on Coachella Valley residents through an equitable and community-based approach to ensure disadvantaged communities and community members have access to culturally and linguistically appropriate educational materials, access to testing, and vaccination clinics. The CVEC is comprised of a group of community-based organizations, governmental entities, faith-based institutions, and

						healthcare providers brought together with the common goal of improving the health and wellness of Coachella Valley residents. At the core of the CVEC are Community Health Workers (Promotoras), who serve as community liaisons, advocates, and trusted messengers for our community.
DHCD/F	Community Health & Wellness Symposium/Summit				7.1	Proposed to be held in March 2024 with the intention to bring together and engage stakeholders – from nonprofit organizations to municipal and thought leaders – to identify and begin to remove the barriers that prevent Valley residents from living an optimally healthy and rewarding life. 9/7/23 Update: 1 st Planning Committee meeting was held 8/31/23 to discuss logistics, such as a symposium theme, etc.
DHCD/F; One Future CV; Desert Care Network; Eisenhower Health; IEHP	Healthcare Workforce Leadership Roundtable					Create a regional collaborative executive leadership body to document and advise on issues of recruitment, training, and retention. Continue OneFuture K12 healthcare career pathways, scholar success, scholarships, and financial aid, million-dollar fund, and BH and PA talent pipeline. Develop a regional co-investment structure that significantly increases capacity to enroll and graduate local students into RN programs. Explore alternative financial models to support education and training, including holistic wrap around services to support pathway completion and placement into local workforce Build an efficient regional approach to clinical rotations to increase recruitment and retention 8/30/23 Update: Leadership Roundtable met in August and would like to focus on College of the Desert’s nursing cohort and how those 100 applicants that are eligible but there is no room, COD will draw up an expansion plan (including SIM labs) and a budget.
Variety Childrens Charities Of The Desert	Expansion of Core Programs and Services	\$120,852	10/1/2023	9/30/2024	7.1	Increase access to healthcare services for children aged 0-5 through Caring Connections which offers developmental screenings and educational resources to children and their families at no cost.
TOTAL FUNDING AWARDED		District Funds Allocated: \$225,502 Pass-through Funds: \$4,514,759				

Mini Grants						
Organization	Project Title	Amount	Contract Start Date	Contract End Date	Strategy Alignment	Project Description
*Al Horton Memorial Rotary Foundation	Community Service Financial Assistance	\$5,000	10/29/2022	6/30/2023	7.2	Help sponsor health activities for families and children – Happy Healthy Halloween, DHS Family Triathlon, Annual Community Appreciation Day
*Alianza Nacional De Campesinas, Inc.	Coachella Valley Farmworkers Food Distribution	\$5,000	8/1/2022	11/30/2022	5.1, 5.3	Contribute to the monthly food distribution to the farmworker community.
*Alianza Nacional De Campesinas, Inc.	Coachella Valley Farmworkers Food Distribution	\$10,000	2/1/2023	6/30/2023	5.1, 5.3	Contribute to the monthly food distribution to the farmworker community.
Boys and Girls of Coachella Valley	Healthy Habits	\$10,000	7/1/2023	6/30/2024	7.1	Healthy Habits program identifies unhealthy behaviors and teaches youth how to make informed decisions that will empower them to make healthy lifestyle choices.
*California CareForce	Riverside County Free Healthcare Clinic 2023	\$10,000	2/1/20223	4/30/2023	2.2	Support the Riverside County Free Healthcare Clinic.
Desert Access and Mobility	Mobility/Management Assistance	\$10,000	9/1/2023	8/31/2024	2.7	Increase the availability of transportation by supplementing the services of the local public transit agency.
Desert Recreation Foundation	Adaptive Program: Inclusion & Education	\$10,000	1/1/2023	12/31/2023	2.7	Funds will be used to expand adaptive programs to reach more individuals with visual impairments.
*Hanson House Foundation, Inc.	Emergent Needs to Clients of Hanson House Foundation	\$5,000	8/1/2022	8/1/2023	2.7	Subsidize lodging for the families of trauma patients, and cancer patients seeking treatment who reside in local counties near the Coachella Valley and are on a fixed income.
*Hidden Harvest	Free fresh produce for those in need	\$5,000	6/1/2022	5/31/2023	5.3	Provide free, fresh produce twice a month at 9 locations through our Senior Markets.

HIV+ Aging Research Project – Palm Springs	The Positive Connections 50+ Virtual Village	\$10,000	2/1/2023	1/31/2024	3.6	Support an on-line platform to reduce isolation, foster support systems, and connect older people living with HIV to needed behavioral health, medical, and supportive services.
Palms to Pines Parasports	Leveling the Playing Field	\$10,000	2/1/2023	1/31/2024	2.7	Create a more-inclusive society by providing competitive and recreational opportunities focusing on people with physical disabilities.
PS Test Inc.	Testing & Treating the Growing Health Crisis	\$10,000	5/1/2023	4/30/2024	2.2	Provide health outreach/education, test/treat for STI(D)s, HIV/HBV/HCV, and link patients to additional services.
Ronnie’s House for Hope	Center	\$10,000	9/1/2023	8/31/2024	3.2, 3.3	Provide capacity to expand their peer support groups.
Rotary Club Of Palm Desert Foundation	Assistance in providing scholarships for students majoring in healthcare	\$10,000	7/1/2023	6/30/2024	2.1, 2.7	Provide scholarships to students pursuing healthcare related degrees.
*Theresa A. Mike Scholarship Foundation	Theresa A. Mike Scholarship Foundation	\$5,000	8/1/2022	1/31/2023	2.1	Provide financial support to students in the Coachella Valley pursuing healthcare degrees.
Theresa A. Mike Scholarship Foundation	Theresa A. Mike Scholarship Foundation	\$10,000	7/1/2023	6/30/2024	2.1	Provide financial support to students in the Coachella Valley pursuing healthcare degrees.
Well in the Desert	Hot Meals Program	\$10,000	9/1/2023	8/31/2024	5.1	Provide meals and food assistance through weekly distribution events.
Word of Life Fellowship Center	The Bridge to Better	\$10,000	7/1/2023	6/30/2024	5.1	Provide nutritional meals to the homeless, offer information and referral services for housing/health care/mental health services, offer showers and hygiene services, establish a volunteer bank of residents to assist in meeting the goals of the project, and offer referrals to vocational resources.
TOTAL FUNDING AWARDED		\$155,000				

**Inactive Grants*