

DESERT HEALTHCARE DISTRICT

Special Finance, Legal, Administration, & Real Estate Committee July 19, 2023

The Special Finance, Legal, Administration, & Real Estate Committee of the Desert Healthcare District will be held at 5:00 PM, Wednesday, July 19, 2023, via Zoom using the following link:

https://us02web.zoom.us/j/83743788340?pwd=VXIjcEdUMWtLa3NvdHd3SGRXa0Mzdz09

Password: 108761

Members of the public can also participate by telephone, using the following dial in information:

Dial in #:(669) 900-6833 or (888) 788-0099 Webinar ID: 837 4378 8340 Password: 108761

REVISED AGENDA

- I. CALL TO ORDER
- **II. APPROVAL OF AGENDA**

III. PUBLIC COMMENT

At this time, comments from the audience may be made on items <u>not</u> listed on the agenda that are of public interest and within the subject-matter jurisdiction of the District. The Committee has a policy of limiting speakers to not more than three minutes. The Committee cannot take action on items not listed on the agenda. Public input may be offered on an agenda item when it comes up for discussion and/or action.

IV. APPROVAL OF MINUTES

1. F&A Meeting Minutes - June 14, 2023 - Pg. 3-4

ACTION

V. INVESTMENT STATEMENTS

 Q2 – 06/30/2023 – Investment Portfolio Statements Overview, Keith Stribling, CFA, Vice President, Senior Portfolio Manager, High Mark Capital Management – Pg. 5-25 Information

VI. CEO REPORT

 Consulting Services Agreement with Partners Medical Education, Inc. to develop a Information Feasibility Study for Federally Qualified Health Centers (FQHC) Residency Program – Pg. 26

VII. CHIEF ADMINISTRATION OFFICER'S REPORT – Pg. 27

Information

1. LPMP Leasing Update - Pg. 28

VIII. FINANCIAL REPORTS

ACTION

- 1. District and LPMP Financial Statements Pg. 29-40
- 2. Accounts Receivable Aging Summary Pg. 41
- 3. District Deposits Pg. 42-43
- 4. District Property tax receipts Pg. 44
- 5. LPMP Deposits Pg. 45-47
- 6. District Check Register Pg. 48-50
- 7. Credit Card Detail of Expenditures Pg. 51-52
- 8. LPMP Check Register Pg. 53
- 9. CEO Discretionary Fund Pg. 54
- 10. Retirement Protection Plan Update Pg. 55
- 11. Grant Payment Schedule Pg. 56



DESERT HEALTHCARE DISTRICT Special Finance, Legal, Administration, & Real Estate Committee July 19, 2023

IX. OTHER MATTERS

Resolution 23-03 and Ordinance 23-01 to Increase the Director's monthly meeting stipend from \$110.25 to \$115.76. – Pg. 57-60
 Addendum #1 to Consulting Services Agreement with Activate Inclusion to continue Diversity, Equity, and Inclusion training - NTE \$42,150 – Pg. 61-65
 Acquisition of a supplemental mobile medical unit with Magnum Mobile Specialty Vehicles - NTE \$ 137,850 – Pg. 66-73

Action

4. Consulting Services Agreement with Veralon Healthcare Management Advisors to facilitate a strategic planning retreat – NTE \$10,000 – Pg. 74-84

X. ADJOURNMENT

The undersigned certifies that a copy of this agenda was posted in the front entrance to the Desert Healthcare District offices located at 1140 North Indian Canyon Drive, Palm Springs, California, and the front entrance of the Desert Healthcare District office located at the Regional Access Project Foundation, 41550 Eclectic Street, Suite G 100, Palm Desert, California at least 72 hours prior to the meeting.

If you have any disability which would require accommodation to enable you to participate in this meeting or translation services, please email Andrea S. Hayles, Special Assistant to the CEO and Board Relations Officer, at ahayles@dhcd.org or call (760) 567-0298 at least 24 hours prior to the meeting.

Andrea S. Hayles

Andrea S. Hayles, Board Relations Officer



DESERT HEALTHCARE DISTRICT FINANCE, ADMINISTRATION, REAL ESTATE, AND LEGAL COMMITTEE MEETING MINUTES June 14, 2023

Directors Present	District Staff Present	Absent
Vice-President Carmina Zavala, PsyD	Conrado E. Bárzaga, MD, Chief Executive	Chair/Treasurer
Director Leticia De Lara, MPA	Officer	Arthur Shorr
	Chris Christensen, Chief Administration Officer	
	Donna Craig, Chief Program Officer	
	Alejandro Espinoza, Chief of Community	
	Engagement	
	Eric Taylor, Accounting Manager	
	Andrea S. Hayles, Board Relations Officer	

AGENDA ITEMS	DISCUSSION	ACTION
I. Call to Order	Director De Lara called the meeting to order at 5:00 p.m. in Chair Shorr's absence.	
II. Approval of Agenda	Director De Lara asked for a motion to approve the agenda.	Moved and seconded by Vice- President Zavala and Director De Lara and to approve the agenda. Motion passed unanimously.
III. Public Comment	There was no public comment.	
IV. Approval of Minutes 1. F&A Minutes – Meeting May 10, 2023	Director De Lara motioned to approve the May 10, 2023, meeting minutes.	Moved and seconded by Vice- President Zavala and Director De Lara to approve the May 10, 2023, meeting minutes. Motion passed unanimously.
V. CEO Report	There was no CEO Report.	
VI. Chief Administration Officer's Report	Chris Christensen, CAO, described the annual interim audit field work with the new audit firm from prior years. The expanded security commenced on June 1 at the Las Palmas Medical Plaza with recent activity by thieves, vandals, and trespassers on the premises. The Plaza is 94% occupied with the broker actively showing the vacant suites.	
VII. Financial Reports		
	1	



DESERT HEALTHCARE DISTRICT FINANCE, ADMINISTRATION, REAL ESTATE, AND LEGAL COMMITTEE MEETING MINUTES

June 14, 2023

	Julie 14, 2025	
1. District and LPMP Financial	Chris Christensen, CAO,	Moved and seconded by Vice-
Statements	reviewed the May financials	President Zavala and Director De
2. Accounts Receivable Aging	with the committee	Lara and to approve the May 2023
Summary	summarizing the property tax	financials – items 1-10 and forward
3. District – Deposits	revenue income increase by	to the Board for approval.
4. District – Property Tax	14% from last year, including	Motion passed unanimously.
Receipts	the net income. Mr.	
5. LPMP Deposits	Christensen summarized the	
6. District – Check Register	Las Palmas Medical Plaza	
7. Credit Card – Detail of	income and expenses. The	
Expenditures	District investments have	
8. LPMP – Check Register	increased by \$3M from the	
9. Retirement Protection Plan	prior year.	
Update		
10. Grant Payment Schedule	The Union Bank merger with	
	US Bank has been successful.	
	There is a learning curve with	
	the new online platform. Mr.	
	Christensen outlined the	
	\$2.2M in grant funds	
	remaining for the fiscal year.	
VIII. Other Matters		
1. Board Governance-	Conrado Bárzaga, CEO,	Moved and seconded by Vice-
Building Proposal – TWC	provided an overview of Larry	President Zavala and Director De
Healthcare Consulting,	Walker's governance session	Lara and to approve TWC
LLC, dba The Walker	with the Board and moving	Healthcare Consulting, LLC, dba
Company – Effective July	forward with an agreement	The Walker Company Proposal
1, 2023 - December 1,	through December on	Effective July 1, 2023 - December
2023 – NTE \$38,000	governance development.	1, 2023 – NTE \$38,000 and forward
	·	to the Board for approval.
		Motion passed unanimously.
IX. Adjournment	Director De Lara adjourned	Audio recording available on the
	the meeting at 5:19 p.m.	website at
		http://dhcd.org/Agendas-and-
		<u>Documents</u>
	<u>I</u>	

Leticia De Lara, Director, Board of Directors Finance & Administration Committee Member Desert Healthcare District Board of Directors

Minutes respectfully submitted by Andrea S. Hayles, Board Relations Officer



Desert Hospital District Portfolio Review

Second Quarter 2023

Presented by
Keith Stribling, CFA

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Economic and Market Commentary First Quarter 2022

Market Overview

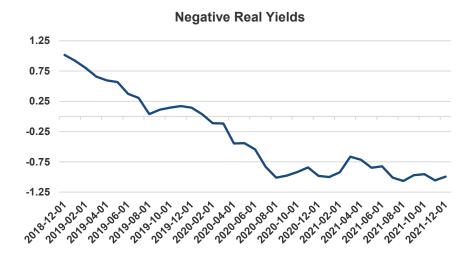
As a new year begins, we see three key investment themes to watch going forward: the Federal Reserve's pivot to reverse 2020's unprecedented monetary stimulus measures; inflation soaring to a 40-year high; and the challenge of maintaining the recovery even as the economy faces various headwinds, such as an overstimulated economy.

The Big Unwinding

The Fed's intention to end its bond-buying program late in the first quarter of 2022 marks the beginning of a cycle of tightening the monetary reins. We expect that the Fed will raise short-term rates by 50 to 75 basis points over the course of two or three hikes in 2022 to tame building inflationary pressures.

Quantitative tightening--shrinking the Fed's balance sheet through slowing the reinvestment of maturing securities--should also commence in 2022. Central banks around the world also might cut back on aggressive monetary stimulus programs and consider rate hikes of their own.

 A return to positive real yields¹ may be a welcome change for investors whose income depends on risk-free U.S. Government bonds.



Source: Federal Reserve Bank of St. Louis; Market Yield on U.S. Treasury Securities at 10-Year Constant Maturity, Inflation-Indexed

A significant move higher in longer maturity interest rates could be tempered
by investor demand abroad. Specifically, demand from Asian and European
investors for U.S. government bonds with higher yields than their domestic
equivalents might put a ceiling on our interest rates if both U.S. and foreign
rates don't move in tandem.

2

¹ The inflation adjusted yield on the 10-Year U.S. Treasury has been negative since the beginning of 2020.



 The removal of monetary accommodation, especially during a lingering pandemic, could dampen economic recovery prospects if done too aggressively.

A Tale of Two Inflations

A nearly 40-year peak in inflation rattled investors during 2021.² Looking beneath the headlines, however, the primary sources of inflation—pandemic-related supply chain and production constraints as well as demand for goods and demand for services—followed different paths. Flush with stimulus cash and built-up savings during the pandemic, shoppers went on a buying spree while demand for services actually declined versus prior periods.³

But the worst of goods-driven inflation may be behind us if supply chains and production constraints normalize and consumer-savings levels continue to decline, ⁴ while cheap credit due to low interest rates slowly wanes.

- We expect core inflation to have run its course and settle lower by the end of 2022 to an annual rate of around 2.5%⁵.
- Supply chain disruptions should ease in 2022 although the timing and extent is uncertain.

Looking for Goldilocks

The Fed faces a daunting challenge and inflection point as it attempts to begin a tightening regime while simultaneously seeking to deliver on its two mandates of maximum employment and price stability. Too much tightening too soon could choke economic growth and, potentially, lead to recession. But tepid rate hikes could do too little to reduce inflation while leaving the Fed with a too small supply of "dry powder" to fight future downturns.

A "Goldilocks" monetary approach will be a challenge given the Fed's narrow range of policy options. Complicating matters further, data the Fed relies on to make decisions have been whipsawed by the pandemic.

- Regardless of how rapidly the Fed seeks to tighten economic conditions, COVID-era stimulus measures will impact the economy for some time before they are washed out.
- The potential for a Fed policy misjudgment, such as too rapidly draining bank reserves built up during quantitative easing, could be high going forward.
- The Fed is expected to keep close tabs on bond market reactions to its changes and is more aware than ever that a change of course may be required if markets view its moves as too harsh too soon or, conversely, not enough or too slow.

Looking Ahead

U.S. equities, as measured by the S&P 500 Index, ended the year on a record high. We believe that corporate earnings growth rates will remain positive in 2022, but rising rates might put a damper on stock valuations and earnings-per-share growth. Similar to prior record equity market peaks, we expect 2022 to be marked by more moderate advances.⁷

Fiscal stimulus uncertainty, particularly the on-again, off-again Build Back Better legislation, could continue to perplex markets in 2022 as will the ongoing pandemic. The knock-on effects of a more hawkish Fed may be another headwind as rate hikes are often seen as negative for stocks.

As global central banks let the air out of ballooning balance sheets, volatility
across asset classes might increase, but we expect above-average global
economic momentum to continue despite the headwinds of the pandemic and
an overly-stimulated global economy.

² CPI inflation was measured as increasing 6.8% year-on-year as of November 2021, the largest increase since 1982. Source: U.S. Bureau of Labor Statistics

³ For example, the energy and vehicle price segments of the CPI rose 33.3% and 21.1% respectively for twelve months ending November 2021 while prices for services including education and medical care each increased by only 1.7%. Source: U.S. Bureau of Labor Statistics.

⁴ The annual personal savings rate fell from 33.8% in April 2020 to 6.9% for the period ending November 2021. Source: U.S. Bureau of Economic Analysis

⁵ As measured by the Core PCE

⁶ "Not too hot, not too cold, just right" according to the three bears fairy tale.

⁷ For example, the S&P 500 Index was essentially flat, closing at 2,137 on July 11, 2016 after peaking at 2,131 on May 21, 2015. Source: FactSet



- The continuing rise of positive COVID-19 infections as the Omicron variant spreads is akin to two steps forward, one step back and represents an additional headwind to risk asset performance. But reports indicate that Omicron's less deadly effects on those vaccinated may help bring us closer to herd immunity and the end of the worst of the pandemic.⁸
- Equity valuations will be scrutinized and we anticipate a shift from the growth names that dominated 2021's 28.7 percent total return for the S&P 500⁹ to more cyclically-sensitive stocks that underperformed during the pandemic, including small capitalization value and international equities.

Economic and Market Perspectives Q1 2022

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⁸ The discovery of additional COVID-19 variants could create new headwinds.



DESERT HOSPITAL RETIREMENT PLAN ****128600 06/30/2023

Investment Objective: DOCUMENT DIRECTED - IS Investment Officer: KEITH STRIBLING

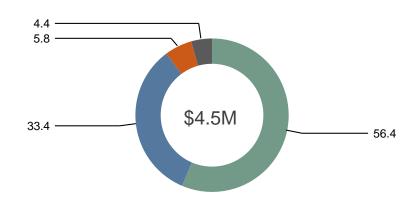
DESERT HOSPITAL RETIREMENT PLAN (****128600) Asset Allocation Summary

As of: June 30, 2023



Market Value by Asset Class

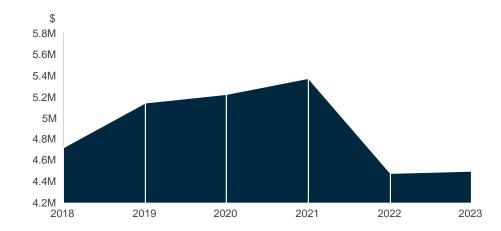
	P	Market Value	% of Mkt Val
Total Equities	\$	2,536,098	56.4%
 Total Fixed Income 	\$	1,502,736	33.4%
Alternatives	\$	261,278	5.8%
Cash & Equivalents	\$	198,974	4.4%
Total	\$	4,499,086	100.0%



Annual Allocation



Annual Ending Market Values

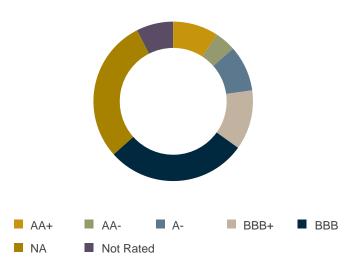




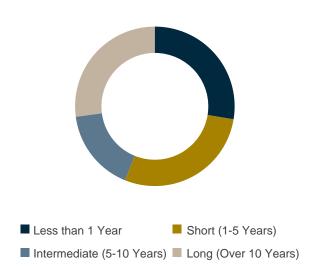


	06/30/2023	0	07/31/2022		07/31/2021		07/31/2020		07/31/2019	
Duration	5.85		6.26		7.42		6.93		7.40	
Coupon	3.42%		3.37%		3.39%		3.26%		3.10%	
Yield to Maturity	5.01%		3.41%		1.45%		1.28%		2.56%	
Maturity	7.43		8.18		9.85		9.28		10.15	
Current Yield	3.61		3.36		3.12		3.01		3.01	
Face Amount	\$ 1,141,942	\$	843,214	\$	879,557	\$	1,382,628	\$	1,517,237	
Market Value	\$ 1,077,552	\$	843,704	\$	948,249	\$	1,487,855	\$	1,560,133	
Cost	\$ 1,120,589	\$	865,977	\$	917,423	\$	1,436,435	\$	1,563,555	

Quality Allocation by Market Value



Maturity Allocation by Market Value



DESERT HOSPITAL RETIREMENT PLAN (****128600) Performance Report

Total Account Net of Fees



Year Inception to Date to Date 5 Years **Market Value** (6 Months) 05/01/1998 3 Months 1 Year 3 Years 10 Years **Cash & Equivalents** 198,974 .84 1.90 3.26 1.14 1.36 .86 Lipper Money Market Funds Index 1.21 2.30 3.70 1.27 1.43 .86 1.72 **Total Fixed Income** 1,502,736 -.32 2.27 2.25 -1.49 1.46 1.48 3.40 1.62 Bloomberg Intmdt US Aggregate Index -.75 -2.89.83 1.33 3.74 -.60 **Alternatives** 261,278 1.68 .98 -1.463.02 3.59 3.31 Wilshire Liquid Alternative Index 1.38 2.60 2.46 2.70 1.66 1.49 8.78 **Total Equities** 2,536,098 6.45 13.02 17.13 12.62 9.69 6.88 MSCI AC World Index (Net) 6.18 13.93 16.53 10.99 8.10 8.75 MSCI EAFE Index (Net) 2.95 11.67 18.77 8.93 4.39 5.41 4.32 MSCI EM Free Index (Net USD) .90 4.89 1.75 2.32 .93 2.95 Russell 2000 Index (USD) 5.21 8.09 12.31 10.82 4.21 8.26 6.98 Russell Midcap Index 4.76 9.01 14.92 12.50 8.46 10.32 8.88 S&P 500 Composite Index 8.74 16.89 19.59 12.31 12.86 7.65 14.60 **Total Managed Account** 4,499,086 3.70 8.27 10.39 7.61 6.15 6.57

3.53

7.92

9.68

6.91

5.46

5.85

4.94

4,499,086



Market Unit Annual Current

	Ticker	Units	Unit Cost	Total Cost	Price	Value	Weight	Income	Income	Yield
Alternatives										
Alternatives										
Managed Futures										
ALPHASIMPLEX MGD FUTS STRAT N	AMFNX	5,245.127	10.41	54,618.77	9.86	51,716.95	1.1	1.05	5,502.14	10.639
Total for Managed Futures				54,618.77		51,716.95	1.1		5,502.14	10.639
Merger/Arbitrage										
BLACKROCK EV DRIVEN EQTY FD #0443	BILPX	2,795.745	9.87	27,605.37	9.68	27,062.81	.6	.11	315.92	1.167
Total for Merger/Arbitrage				27,605.37		27,062.81	.6		315.92	1.167
Real Estate - ETFs / Sctr Fds										
VANGUARD REAL ESTATE ETF	VNQ	1,100.000	95.70	105,266.96	83.56	92,936.47	2.1	3.78	4,155.80	4.521
Total for Real Estate - ETFs / Sctr Fds				105,266.96		92,936.47	2.1		4,155.80	4.521
Unconstrained Fixed Income										
BLACKROCK STRAT INC OPPS CL K #1944	BSIKX	9,707.343	9.90	96,074.64	9.19	89,561.93	2.0	.39	3,814.99	4.276
Total for Unconstrained Fixed Income				96,074.64		89,561.93	2.0		3,814.99	4.276
Total: Alternatives				283,565.74		261,278.16	5.8		13,788.84	5.305
Cash										
Cash										
Cash/Pending Trade		-2,013.090	1.00	-2,013.09	1.00	-2,013.09	.0	.00	.00	.000
Total for Cash				-2,013.09		-2,013.09	.0		.00	.000
Total: Cash				-2,013.09		-2,013.09	.0		.00	.000
Total Equities										
Emerging Market Funds										
ISHARES MSCI EMERGING MKT FD	EEM	1,224.000	38.01	46,529.74	39.56	48,421.44	1.1	.89	1,094.26	2.260
VANGUARD FTSE EMRG MRKTS ETF	VWO	1,600.000	41.06	65,688.70	40.68	65,088.00	1.4	1.42	2,270.40	3.488
Total for Emerging Market Funds				112,218.44		113,509.44	2.5		3,364.66	2.964



As of: June 30, 2023

	Ticker	Units	Unit Cost	Total Cost	Price	Market Value	Weight	Unit Income	Annual Income	Current Yield
Foreign Large Blended Funds										
ISHARES TR HDG MSCI EAFE	HEFA	2,500.000	26.06	65,143.41	31.00	77,500.00	1.7	.67	1,670.00	2.155
VANGUARD FTSE DEVELOPED MARKETS ETF	VEA	5,026.000	41.79	210,036.54	46.18	232,100.68	5.2	1.20	6,036.23	2.601
Total for Foreign Large Blended Funds				275,179.95		309,600.68	6.9		7,706.23	2.489
Foreign Large Growth Funds										
ISHARES MSCI EAFE GROWTH ETF	EFG	1,300.000	66.43	86,360.71	95.41	124,033.00	2.8	1.10	1,428.70	1.152
Total for Foreign Large Growth Funds				86,360.71		124,033.00	2.8		1,428.70	1.152
Foreign Large Value Funds										
ISHARES MSCI EAFE VALUE ETF	EFV	2,478.000	50.60	125,382.28	48.94	121,273.32	2.7	1.85	4,586.78	3.782
Total for Foreign Large Value Funds Large-Cap Blended Funds				125,382.28		121,273.32	2.7		4,586.78	3.782
SCHWAB STRATEGIC TR	SCHX	3,600.000	28.41	102,280.57	52.37	188,532.00	4.2	.77	2,775.60	1.472
VANGUARD GRO & INC ADMIRAL SHRS #593	VGIAX	1,500.914	88.73	133,176.07	90.26	135,472.50	3.0	1.35	2,030.74	1.499
VANGUARD INDEX FUNDS S&P 500 ETF SHS	VOO	600.000	218.88	131,330.64	407.28	245,313.72	5.5	6.21	3,723.00	1.524
Total for Large-Cap Blended Funds				366,787.28		569,318.22	12.7		8,529.34	1.501
Large-Cap Growth Funds	1) () 4 (5 200 000	40.50	004 707 00	70.40	070 007 00	0.4	00	0.074.44	000
ISHARES S&P 500 GROWTH ETF	IVW	5,390.000	43.56	234,767.86	70.48	379,887.20	8.4	.63	3,374.14	.888
Total for Large-Cap Growth Funds Large-Cap Value Funds				234,767.86		379,887.20	8.4		3,374.14	.888
DODGE & COX STOCK FD #145	DODGX	396.995	223.64	88,784.03	227.43	90,288.57	2.0	3.26	1,294.20	1.433
ISHARES S&P 500 VALUE ETF	IVE	2,581.000	100.67	259,825.49	161.19	416,031.39	9.2	3.00	7,730.10	1.858
Total for Large-Cap Value Funds		,		348,609.52		506,319.96	11.3		9,024.30	1.782
Mid-Cap Growth Funds										
ISHARES RUS MID-CAP GRW ETF	IWP	338.000	44.02	14,878.67	96.63	32,660.94	.7	.64	217.67	.666
Total for Mid-Cap Growth Funds				14,878.67		32,660.94	.7		217.67	.666

Mid-Cap Value Funds



	Ticker	Units	Unit Cost	Total Cost	Price	Market Value	Weight	Unit Income	Annual Income	Current Yield
ISHARES RUS MID-CAP VALUE	IWS	739.000	72.82	53,815.54	109.84	81,171.76	1.8	2.06	1,525.30	1.879
Total for Mid-Cap Value Funds				53,815.54		81,171.76	1.8		1,525.30	1.879
Small-Cap Blended Funds										
ISHARES RUSSELL 2000 ETF	IWM	703.000	122.97	86,449.70	187.27	131,650.81	2.9	2.83	1,989.49	1.511
Total for Small-Cap Blended Funds				86,449.70		131,650.81	2.9		1,989.49	1.511
Small-Cap Growth Funds										
ISHARES RUSSELL 2000 GROWTH ETF	IWO	301.000	168.51	50,722.98	242.66	73,040.66	1.6	1.95	586.65	.803
Total for Small-Cap Growth Funds				50,722.98		73,040.66	1.6		586.65	.803
Small-Cap Value Funds										
ISHARES RUSSELL 2000 VALUE ETF	IWN	665.000	117.63	78,225.99	140.80	93,632.00	2.1	3.17	2,110.05	2.254
Total for Small-Cap Value Funds				78,225.99		93,632.00	2.1		2,110.05	2.254
Total: Total Equities				1,833,398.92		2,536,097.99	56.4		44,443.29	1.753
Total Fixed Income										
Tax Fds - Multi Sector Inc										
PIMCO INCOME FUND INSTL #1821	PIMIX	6,722.981	11.82	79,447.96	10.41	70,353.97	1.6	.64	4,316.15	6.167
Total for Tax Fds - Multi Sector Inc				79,447.96		70,353.97	1.6		4,316.15	6.167
Taxable Fixed - Corporates										
ALPHABET INC 3.375% 2/25/24		100,000.000	103.68	103,675.00	98.73	99,913.25	2.2	3.38	3,375.00	3.418
AMGEN INC 2.450% 2/21/30	Al22430	50,000.000	86.19	43,095.50	85.73	43,307.36	1.0	2.45	1,225.00	2.858
CVS HEALTH CO BDS 4.875% 7/20/35	CHC4835	100,000.000	90.25	90,250.00	95.02	97,204.21	2.2	4.88	4,875.00	5.130
EDWARDS LIFESCIENCES 4.300% 6/15/28	EL44328	100,000.000	112.46	112,461.00	96.65	96,845.11	2.2	4.30	4,300.00	4.449
GATX CORP 3.250% 3/30/25	GMT25	25,000.000	96.06	24,015.25	94.92	23,934.13	.5	3.25	812.50	3.424
HUNTINGTON BANCSHARE 2.550% 2/04/30	HB22530	50,000.000	79.82	39,911.50	80.12	40,580.63	.9	2.55	1,275.00	3.183
IBM CORP 3.375% 8/01/23	IC00323	100,000.000	103.56	103,559.00	99.79	101,195.25	2.2	3.38	3,375.00	3.382
NIKE INC NT 2.375% 11/01/26	NKE26	50,000.000	96.21	48,103.00	92.89	46,643.92	1.0	2.38	1,187.50	2.557
SEMPRA ENERGY 3.400% 2/01/28	SE33428	100,000.000	92.95	92,953.50	92.04	93,456.67	2.1	3.40	3,400.00	3.694
STRYKER CORP NT 3.375% 11/01/25	SCN3325	50,000.000	98.97	49,486.50	95.69	48,126.25	1.1	3.38	1,687.50	3.527
Total for Taxable Fixed - Corporates				707,510.25		691,206.78	15.4		25,512.50	3.734



	Ticker	Units	Unit Cost	Total Cost	Price	Market Value	Weight	Unit Income	Annual Income	Current Yield
Taxable Fixed - Mortgages										
FGLMC G07029 4.000% 6/01/42	G07029F	31,044.430	106.20	32,970.16	96.26	29,882.13	.7	4.00	1,241.78	4.156
FGLMC #C04305 3.000% 11/01/42	C04305F	25,495.140	104.36	26,606.59	90.38	23,105.99	.5	3.00	764.85	3.319
FGLMC #C18024 5.500% 11/01/28	C18024F	781.680	103.75	811.00	99.65	782.52	.0	5.50	42.99	5.519
FGLMC #Q19470 3.000% 6/01/43	Q19470F	38,258.150	100.64	38,503.23	90.38	34,672.22	.8	3.00	1,147.74	3.319
FGLMC #G60344 4.000% 12/01/45	G60344F	26,260.930	105.62	27,738.10	95.72	25,223.98	.6	4.00	1,050.44	4.179
FNMA AL7945 3.50000% 1/1/2046	AL7945A	32,905.250	100.40	33,036.18	93.02	30,609.12	.7	3.50	1,151.68	3.763
FNMA AS6340 3.5000% 12/1/2045	AS6340A	26,343.640	100.60	26,502.82	93.00	24,500.11	.5	3.50	922.03	3.763
FNMA AU3742 3.5000% 8/1/2043	AU3742A	27,926.220	99.80	27,869.95	93.48	26,105.71	.6	3.50	977.42	3.744
FNMA 995672 4.500% 4/01/39	995672A	3,489.220	98.71	3,444.36	98.75	3,458.79	.1	4.50	157.01	4.557
GNMA II #2629 6.000% 8/20/28	002629M	961.410	99.69	958.40	102.99	994.92	.0	6.00	57.68	5.826
GNMA II #003389 5.000% 5/20/33	003389M	1,446.420	103.75	1,500.66	99.88	1,450.77	.0	5.00	72.32	5.006
GNMA #474804 6.500% 9/15/28	474804X	989.280	101.19	1,001.03	101.95	1,013.94	.0	6.50	64.30	6.376
GNMA #780912 6.500% 11/15/28	780912X	642.070	101.97	654.71	101.95	658.08	.0	6.50	41.73	6.376
GNMA #781057 5.500% 6/15/29	781057X	397.880	100.38	399.39	100.71	402.53	.0	5.50	21.88	5.461
Total for Taxable Fixed - Mortgages				221,996.58		202,860.81	4.5		7,713.88	3.808
Taxable Fixed - US Treas										
US TREAS NTS 2.750% 11/15/23	UTN0023	100,000.000	100.68	100,683.59	99.07	99,425.22	2.2	2.75	2,750.00	2.776
UNITED STATES TREAS 2.875% 5/15/32	UST2832	100,000.000	90.40	90,398.44	92.72	93,086.19	2.1	2.88	2,875.00	3.101
Total for Taxable Fixed - US Treas Taxable Funds - Bank Loan				191,082.03		192,511.41	4.3		5,625.00	2.933
CS FLOATING RATE HIGH INCM I #1944	CSHIX	.088	6.25	.55	6.36	.56	.0	.48	.04	7.607
Total for Taxable Funds - Bank Loan	COLITA	.000	0.20	.55	0.30	.56	.0	.40	.04	7.607
Taxable Funds - High Yield										
PIMCO HIGH YIELD,INSTL #108	PHIYX	.001	10.00	.01	10.00	.01	.0	.43	.00	4.000
Total for Taxable Funds - High Yield				.01		.01	.0		.00	4.000
Taxable Funds - Int Term										
PRUDENTIAL TOTAL RTRN BD CL Q	PTRQX	21,010.979	14.32	300,840.11	11.84	249,742.63	5.6	.53	11,093.80	4.459
Total for Taxable Funds - Int Term				300,840.11		249,742.63	5.6		11,093.80	4.459



Market Unit Annual Current

						Walket		Oilit	Aiiiiuai	Current
	Ticker	Units	Unit Cost	Total Cost	Price	Value	Weight	Income	Income	Yield
Taxable Funds - Short Term										
VNGRD ST TERM INVMT GRADE ADM #539	VFSUX	4,717.804	10.81	50,986.15	9.98	47,212.95	1.0	.26	1,212.48	2.575
Total for Taxable Funds - Short Term				50,986.15		47,212.95	1.0		1,212.48	2.575
Taxable Funds - corporates										
) (14 (ET) (0.004.040	=	44.000.00		10.010.50			0.000.44	4.000
VNGRD L/T INVESTMENT GRADE ADM #568	VWETX	6,081.816	7.39	44,929.08	8.00	48,846.52	1.1	.37	2,238.11	4.600
Total for Taxable Funds - corporates				44,929.08		48,846.52	1.1		2,238.11	4.600
Total: Total Fixed Income				1,596,792.72		1,502,735.64	33.4		57,711.95	3.868
				.,000,.022		.,002,.00.0.			0.,	0.000
Oct For to both										
Cash Equivalents										
Cash - Money Market										
FIRST AMERN GOVT OBLIG FD CL X #5385	FGXXX	200,935.620	1.00	200,935.62	1.00	200,935.62	4.5	.00	.00	.000
FIRST AMERN GOVT OBLIG FD CL Z #3676	FGZXX	.000	.00	.00	.00	51.80	.0	.05	.00	.000
Total for Cash - Money Market				200,935.62		200,987.42	4.5		.00	.000
Total for Casil - Molley Market				200,933.02		200,307.42	4.5		.00	.000
Total: Cash Equivalents				200,935.62		200,987.42	4.5		.00	.000
Total				3,912,679.91		4,499,086.12	100.0		115,944.08	2.585
				-,- :=,3: •:• :		.,,			,	



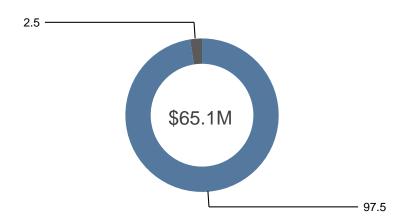
DESERT HEALTHCARE DISTRICT ****020920 06/30/2023

Investment Objective: FIXED INCOME MANAGEMENT Investment Officer: KEITH STRIBLING

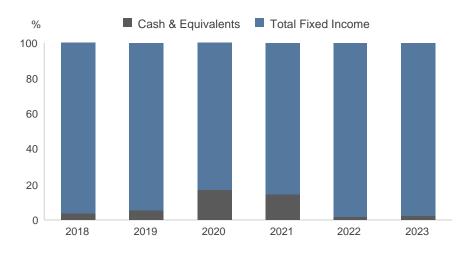


Market Value by Asset Class

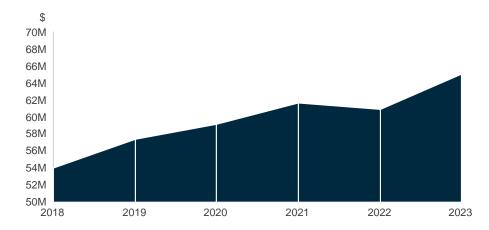
	Market Value	% of Mkt Val
 Total Fixed Income 	\$ 63,448,253	97.5%
Cash & Equivalents	\$ 1,618,698	2.5%
Total	\$ 65,066,951	100.0%



Annual Allocation



Annual Ending Market Values

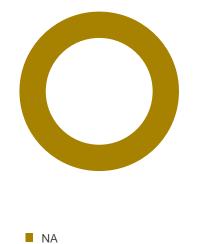




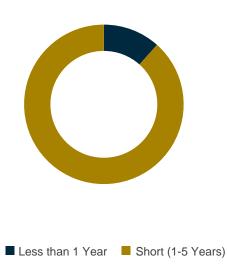


	06/30/2023	07/31/2022	07/31/2021	07/31/2020	07/31/2019
Duration	1.79	1.93	1.73	1.52	1.90
Coupon	1.75%	1.45%	1.69%	2.10%	2.21%
Yield to Maturity	5.01%	2.84%	.22%	.16%	1.98%
Maturity	1.83	1.95	1.75	1.54	1.94
Current Yield	1.82	1.48	1.66	2.04	2.20
Face Amount	\$ 66,500,000	\$57,500,000	\$49,300,000	\$51,800,000	\$52,300,000
Market Value	\$ 63,214,530	\$55,759,525	\$50,165,162	\$53,319,018	\$52,616,894
Cost	\$ 65,709,615	\$ 57,435,411	\$49,510,327	\$51,924,118	\$52,517,224

Quality Allocation by Market Value



Maturity Allocation by Market Value



DESERT HEALTHCARE DISTRICT (****020920) Performance Report



Year to Date 10 Years **Market Value** 3 Months (6 Months) 1 Year 3 Years 5 Years 20 Years Cash & Equivalents 1,618,698 .85 1.93 3.28 1.13 1.36 .87 Lipper Money Market Funds Index 1.21 2.30 3.70 1.27 1.43 .86 1.20 **Total Fixed Income** 63,448,253 -.42 1.17 .38 -.94 1.05 .88 1.87 Bloomberg 1-3 Yr US Govt/Credit Index 1.95 1.13 .53 1.13 .99 -.37 -.88 **Total Managed Account** 65,066,951 -.39 1.21 .61 -.70 1.13 .92 **Total Account Net of Fees** 65,066,951 -.41 1.16 .51 -.82 .97 .74 1.70

DESERT HEALTHCARE DISTRICT (****020920) Holdings Report w/ Yield and Income



Taxable Fixed - US Treas US TREAS NTS 2.250% (1031/24 UST2224 1,500,000.000 99.83 1,996,640.63 99.97 1,940,316.35 3.0 2.50 50,000.00 2.341 US TREAS NTS 2.500% (1031/25 UTN2525 2,000,000.000 99.83 1,996,640.63 99.97 1,940,316.35 3.0 2.50 50,000.00 2.605 UNITED STATES TREAS 2.875% (5/11/25 UST2225 500,000.000 99.84 489,707.03 96.25 482,487.86 7 2.88 14,375.00 2.987 UNITED STATES TREAS 2.875% (5/11/25 UTN2525 500,000.000 99.70 98.78 98.781.50 99.59 99.590.000 1.5 2.75 27.500.00 2.761 US TREAS NTS 2.250% 3/31/26 33128 3,000,000.000 93.70 2,311,093.75 94.10 2,822,940.00 4.3 2.25 67.500.00 2.391 US TREAS NTS 2.250% 5/31/26 UTN2126 2,500,000.000 93.70 2,347,500.00 93.53 2,342,674.66 3.6 2.13 53,125.00 2.272 US TREAS NTS 2.375% 8/15/24 UTN223 1,500,000.000 99.70 1,993,984.38 99.71 1,983,245.30 3.0 2.38 47,500.00 2.245 US TREAS NTS 1.250% 7/31/23 UTN1223 1,500,000.000 100.44 1,505,547.10 99.69 1,502,216.13 2.3 1.25 18,750.00 1,254 US TREAS NTS 1.250% 7/31/23 UTN1223 1,500,000.000 99.70 1,993,984.38 99.89 99.59,70 1,983,245.30 3.0 2.38 47,500.00 2.244 US TREAS NTS 0.250% 7/31/23 UTN1223 1,500,000.000 100.08 10.00,812.03 98.29 99.93,777 1.55 1.63 16,520.00 1,254 US TREAS NTS 0.250% 7/31/24 UTN226 1,000,000.000 99.77 927,695.31 92.50 927,514.35 1.4 2.00 20,000.00 1.254 US TREAS NTS 0.0001% 8/31/24 UTN0026 1,000,000.000 99.89 1,1497,128.91 99.18 1,1495,128.91 99.18		Ticker	Units	Unit Cost	Total Cost	Price	Market Value	Weight	Unit Income	Annual Income	Current Yield
US TREAS NTS 2.250% 10/31/25	Total Fixed Income										
USTREAS NTS 2.500% /13/125 UST2825 2,000,000.00 99.83 1,996,640.63 95.97 1,940,316.35 3.0 2.50 50,000.00 2,665 UNITED STATES TREAS 2.875% 8/31/25 UST2825 500,000.00 97.94 489,707.03 96.25 482,487.85 7, 2.88 14,375.00 2.987 1,915	Taxable Fixed - US Treas										
UNITED STATES TREAS 2.875% 5/31/25 UST2825 500,000.000 97.94 489,707.03 96.25 482,487.85 .7 2.88 14,375.00 2.987 UNITED STATES TREAS 2.750% 8/31/23 UST0023G 1,000,000.000 98.78 987.812.50 995.99 995.99 905.000 1.5 2.75 27,500.00 2.761 US TREAS NTS 2.250% 3/31/26 33126 3,000,000.000 93.70 2.811,093.75 94.10 2.822,940.00 4.3 2.25 67,500.00 2.391 US TREAS NTS 2.125% 5/31/26 UTN216 2.500,000.000 93.90 2,347,500.00 35.3 2,342,674.66 3.6 2.13 53,125.00 2.272 US TREAS NTS 2.125% 5/31/24 UTN2234 2,000,000.000 100.44 1,506,547.10 99.69 1,503,216.13 2.3 1.25 18,750.00 2.454 US TREAS NTS 1.250% 7/31/23 UTN1223 1,500,000.000 100.44 1,506,547.10 99.69 1,503,216.13 2.3 1.25 18,750.00 2.454 US TREAS NTS 1.250% 1/31/24 UTN2234 1,500,000.000 100.08 1,000,812.03 98.2 990,37.77 1.5 1.63 16,250.00 1.644 US TREAS NTS 2.000% 1/31/24 UTN2224A 1,500,000.000 99.77 927,696.31 92.50 927,514.35 1.4 2.00 20,000.00 2.162 US TREAS NTS 0.000% 1/31/24 UTN0224D 2,500,000.000 99.81 1,497,128.91 98.16 1,466,538.04 2.3 2.25 33,750.00 2.292 US TREAS NTS 0.000% 1/31/24 UTN0224A 2,000,000.000 99.81 1,497,128.91 98.16 1,466,538.04 2.3 2.25 33,750.00 2.292 US TREAS NTS 0.000% 1/31/24 UST024A 2,000,000.000 99.75 1,991,406.25 95.41 1,916,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.500% 10/31/24 UST024A 2,000,000.000 99.75 1,991,406.25 95.41 1,916,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.500% 10/31/24 UST024A 2,000,000.000 99.75 1,991,406.25 95.41 1,916,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.500% 10/31/24 UST024A 2,000,000.000 10.1.46 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.500% 10/31/24 UST024A 2,000,000.000 10.2 5.02 4,949 4.376.801.23 3.7 1.55 31,250.00 1.580 UNITED STATES TREAS 1.500% 10/31/24 UST024A 2,000,000.000 99.75 2,998,699.21 99.37 99.70 1.4 1.13 11,250.00 1.500 UNITED STATES TREAS 1.500% 10/31/24 UST025A 3,000,000.000 99.57 2,998,699.21 99.250 2,778,790.76 4.3 5.5 7,500.00 2.74 UNITED STATES TREAS 0.5000% 3/31/25 UST025A 3,000,000.000 99.57 2,998,699.21 99.250 2,778,	US TREAS NTS 2.250% 10/31/24	UST2224	1,500,000.000	95.84	1,437,539.06	96.10	1,447,216.14	2.2	2.25	33,750.00	2.341
UNITED STATES TREAS 2.750% 8/31/23 UST0023C 1,000,000.000 98.78 98.78 987,812.50 99.59 995,900.00 1.5 2.75 27,500.00 2.761 US TREAS NTS 2.255% 3/31/26 33126 3,000,000.000 93.70 2,341,500.00 94.10 2,822,940.00 4.3 2.25 67,500.00 2.391 US TREAS NTS 2.1258 5/31/26 UTN2126 2,500,000.000 99.0 2,347,500.00 93.53 2,342,674.66 3.6 2.13 53,125.00 2.272 US TREAS NTS 2.375% 8/15/24 UTN2324 2,000,000.000 99.70 1,993,984.38 96.77 1,953,245.30 3.0 2.38 47,500.00 2.454 US TREAS NTS 1.2550% 7/31/23 UTN1233 1,500,000.000 100.44 1,506,547.10 99.69 1,503,216.13 2.3 1.25 18,750.00 1.254 US TREAS NTS 1.6256 1/37/31/23 UTN1623B 1,000,000.000 100.44 1,506,547.10 99.69 1,503,216.13 2.3 1.25 18,750.00 1.254 US TREAS NTS 1.6256 1/37/31/24 UTN2264 1,000,000.000 99.71 927,695.31 92.50 927,514.35 1.4 2.00 20,000.00 2.162 US TREAS NTS 2.000% 11/15/26 UTN2264 1,500,000.000 99.81 1,497,128.91 98.16 1,486,538.04 2.3 2.25 33,750.00 2.292 US TREAS NTS 0.0001% 8/31/24 UTN024D 2,500,000.000 198.57 1,991,406.25 95.41 1,915,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.50% 9/30/24 UST0024B 2,000,000.000 101.46 2,029,227.32 95.15 1,998,041.97 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 11/31/24 UST0024B 2,000,000.000 100.10 2,502,479.33 95.07 2,376,891.33 3.7 1.55 37,500.00 1.580 UNITED STATES TREAS 1.750% 12/31/24 UST0024C 2,500,000.000 101.46 2,009,227.32 95.15 1,998,041.97 2.9 1.50 30,000.00 1.570 UNITED STATES TREAS 1.750% 12/31/24 UST0024C 2,500,000.000 101.47 2,552,479.33 95.07 2,376,891.33 3.7 1.55 37,500.00 1.580 UNITED STATES TREAS 1.50% 9/31/25 UST0025 3,000,000.000 101.54 1,015,382.84 93.73 941,070.19 1.4 1.13 11,250.00 1.841 UNITED STATES TREAS 1.50% 1/31/25 UST0025 3,000,000.00 99.57 2,986,992.19 92.50 2,778,790.76 4.3 50 15,000.00 1.50 1.500 UNITED STATES TREAS 0.250% 6/31/25 UST1025 3,000,000.00 99.30 99.29,867.5 94.91 94.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5 1,000.00 1.5	US TREAS NTS 2.500% 1/31/25	UTN2525	2,000,000.000	99.83	1,996,640.63	95.97	1,940,316.35	3.0	2.50	50,000.00	2.605
US TREAS NTS 2.250% 3/31/26 UTN2126 2.500,000.000 93.70 2,811,093.75 94.10 2,822,940.00 4.3 2.25 67,500.00 2.391 US TREAS NTS 2.125% 5/31/26 UTN2126 2.500,000.000 93.90 2,347,500.00 93.53 2,342,674.66 3.6 2.13 53,125.00 2.272 US TREAS NTS 2.375% 84/15/4 UTN2234 2,000,000.000 970 1,933,984.38 96.77 1,953,246.30 3.0 2.38 47,500.00 2.454 US TREAS NTS 1.250% 7/31/23 UTN1223 1,500,000.000 100.44 1,506,547.10 99.69 1,503,216.13 2.3 1.25 18,750.00 1.254 US TREAS NTS 1.255% 10/31/23 UTN1223 1,500,000.000 100.44 1,506,547.10 99.69 1,503,216.13 2.3 1.25 18,750.00 1.264 US TREAS NTS 2.000% 11/15/26 UTN2026 1,000,000.000 92.77 927,695.31 92.50 927,514.35 1.4 2.00 20,000.00 2.162 US TREAS NTS 2.000% 11/15/26 UTN2026 1,000,000.000 99.81 1,497,129.91 98.16 1,466,538.04 2.3 2.25 33,750.00 2.292 US TREAS NTS 0.0001% 8/31/24 UTN0024D 2,500,000.000 101.08 2,527,105.70 95.38 2,394,919.97 3.7 1.25 31,250.00 1.572 UNITED STATES TREAS 1.50% 41/30/24 UST0024A 2,000,000.000 101.46 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.50% 41/30/24 UST0024B 2,000,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 41/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.375% 1/31/25 UST125 2,000,000.000 99.16 1,933,281.25 94.31 1,897,650.99 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 41/30/24 UST0024 2,500,000.000 99.16 1,933,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.580 UNITED STATES TREAS 1.50% 41/30/25 UST125 2,000,000.000 99.16 1,933,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.580 UNITED STATES TREAS 0.5000% 3/31/25 UST1025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 5.0 15,000.00 2.74 UNITED STATES TREAS 0.5000% 3/31/25 UST1025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 5.0 15,000.00 2.74 UNITED STATES TREAS 0.500% 3/31/25 UST025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 5.0 15,000.00 2.74 UNITED STATES TREAS 0.5076% 4/15/24 UST0224 1,500,000.000 99.	UNITED STATES TREAS 2.875% 5/31/25	UST2825	500,000.000	97.94	489,707.03	96.25	482,487.85	.7	2.88	14,375.00	2.987
US TREAS NTS 2.125% 5/31/26 UTN2126	UNITED STATES TREAS 2.750% 8/31/23	UST0023C	1,000,000.000	98.78	987,812.50	99.59	995,900.00	1.5	2.75	27,500.00	2.761
US TREAS NTS 2.375% 8/15/24 UTN2324 2,000,000.000 99.70 1,993,984.38 96.77 1,953,245.30 3.0 2.38 47,500.00 2.454 US TREAS NTS 1,250% 7/31/23 UTN123 1,500,000.000 100.44 1,505,647.10 99.69 1,503,216.13 2.3 1.25 18,750.00 1.254 US TREAS NTS 1,625% 10/31/23 UTN1623B 1,000,000.000 100.08 1,000,812.03 98.82 990,937.77 1.5 1.63 16.250.00 1.644 US TREAS NTS 2,000% 11/15/26 UTN2026 1,000,000.000 92.77 927,695.31 92.50 927,514.35 1.4 2.00 20,000.00 2.162 US TREAS NTS 2,250% 1/31/24 UTN2224A 1,500,000.000 99.81 1,497,128.91 98.16 1,486,538.04 2.3 2.25 33,750.00 2.292 US TREAS NTS 0,0001% 8/31/24 UTN0024D 2,500,000.000 101.08 2,527,105.70 95.38 2,394,919.97 3.7 1.25 31,250.00 1.311 US TREAS 1.50% 9/30/24 UST0024A 2,000,000.000 99.57 1,991,406.25 95.41 1,915,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.50% 11/30/24 UST0024B 2,000,000.000 101.46 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 11/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.750% 12/31/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.750% 12/31/24 UST024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.50% 11/30/24 UST024C 2,500,000.000 190.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.580 UNITED STATES TREAS 1.50% 13/31/25 UST1325 2,000,000.000 99.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 1.50% 6/30/25 UST025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 5.50 15,000.00 5.41 UNITED STATES TREAS 0.375% 4/30/25 UST025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 5.50 15,000.00 2.73 UNITED STATES TREAS 0.250% 6/30/25 UST025 3,000,000.000 99.30 992,98.75 94.97 949,730.00 1.5 38 3,750.00 3.95 UNITED STATES TREAS 0.375% 7/15/24 UST0324 2,500,000.000 99.30 992,98.75 94.97 949,730.00 1.5 38 3,750.00 3.95 UNITED STATES TREAS 0.375% 7/15/24 UST0324A 1,000,000.000 99.30 992,98.	US TREAS NTS 2.250% 3/31/26	33126	3,000,000.000	93.70	2,811,093.75	94.10	2,822,940.00	4.3	2.25	67,500.00	2.391
US TREAS NTS 1.250% 7/31/23 UTN1223 1,500,000.000 100.44 1,506,547.10 99.69 1,503,216.13 2.3 1.25 18,750.00 1.254 US TREAS NTS 1.625% 10/31/23 UTN1623B 1,000,000.000 100.08 1,000,812.03 98.82 990,937.77 1.5 1.63 16,250.00 1.644 US TREAS NTS 2.000% 11/15/26 UTN2026 1,000,000.000 92.77 927,695.31 92.50 990,937.77 1.5 1.63 16,250.00 1.644 US TREAS NTS 2.025% 11/15/26 UTN2026 1,500,000.000 92.77 927,695.31 92.50 992,7514.35 1.4 2.00 2,000.000 2.6162 US TREAS NTS 2.250% 1/31/24 UTN0024D 2,500,000.000 101.08 2,527,105.70 95.38 2,394,919.97 3.7 1.25 31,250.00 1.351 US TREAS 1.50% 9/30/24 UST0024A 2,000,000.000 101.08 2,527,105.70 95.38 2,394,919.97 3.7 1.25 31,250.00 1.351 UNITED STATES TREAS 1.500% 10/31/24 UST0024B 2,000,000.000 101.66 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.500% 11/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,861.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.50% 12/31/24 UST10224 2,500,000.000 100.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.881 UNITED STATES TREAS 1.375% 12/31/25 UST1025 2,000,000.000 101.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 99.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 0.250% 5/31/25 UST1025 3,000,000.00 99.57 2,986,992.19 92.50 2,778,790.6 4.3 5.0 15,000.0 5.41 UNITED STATES TREAS 0.350% 5/31/25 UST0025 3,000,000.00 99.57 2,986,992.19 92.50 2,778,790.6 4.3 5.0 15,000.0 273 UNITED STATES TREAS 0.350% 5/31/25 UST0025 3,000,000.00 99.57 2,986,992.19 92.50 2,778,790.6 4.3 5.0 15,000.0 273 UNITED STATES TREAS 0.350% 5/31/25 UST0025 3,000,000.00 99.57 2,986,992.19 92.50 2,778,790.6 4.3 5.0 15,000.0 273 UNITED STATES TREAS 0.350% 5/31/25 UST0025 3,000,000.00 99.57 2,986,992.19 92.50 2,778,790.6 4.3 5.0 15,000.0 273 UNITED STATES TREAS 0.350% 5/31/25 UST0025 3,000,000.00 99.57 2,986,992.19 92.50 2,778,790.6 4.3 5.0 15,000.0 2.74 UNITED STATES TREAS 0.350% 5/31/25 UST0025 3,000,000.00 99.57 2,986,992.19	US TREAS NTS 2.125% 5/31/26	UTN2126	2,500,000.000	93.90	2,347,500.00	93.53	2,342,674.66	3.6	2.13	53,125.00	2.272
US TREAS NTS 1.625% 10/31/23 UTN1623B 1,000,000.000 100.08 1,000,812.03 98.82 990,937.77 1.5 1.63 16,250.00 1.644 US TREAS NTS 2.000% 11/16/26 UTN2026 1,000,000.000 92.77 927,695.31 92.50 927,514.35 1.4 2.00 20,000.00 2.162 US TREAS NTS 2.250% 1/31/24 UTN0224A 1,500,000.000 99.81 1,497,128.91 98.16 1,486,538.04 2.3 2.25 33,750.00 2.292 US TREAS NTS 0.0001% 8/31/24 UTN024D 2,500,000.000 101.08 2,527,105.70 95.38 2,394,919.97 3.7 1.25 31,250.00 1.311 US TREAS 1.50% 9/30/24 UST0024A 2,000,000.000 99.57 1,991,406.25 95.41 1,915,820.98 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 11/30/24 UST0024B 2,000,000.000 101.04 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 11/30/24 UST0024B 2,000,000.000 102.17 92.554,267.41 94.94 2,376,801.23 3.7 1.55 37,500.00 1.576 UNITED STATES TREAS 1.50% 11/30/24 UST0024C 2,500,000.000 102.17 95.38 95.07 2,376,869.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.750% 12/31/24 UST1724 2,500,000.000 100.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 99.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 0.375% 1/31/25 UST0025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 5.50 15,000.00 541 UNITED STATES TREAS 0.250% 5/31/25 UST0025 3,000,000.000 99.29 2,978,554.69 92.01 2,762,145.74 4.2 3.8 11,250.00 4.48 UNITED STATES TREAS 0.250% 6/30/25 UST0025 3,000,000.000 99.58 2,999,218 91.50 2,778,790.76 4.3 5.50 15,000.00 541 UNITED STATES TREAS 0.250% 6/30/25 UST0025 3,000,000.000 99.83 2,934,843.75 91.51 2,746,012.17 4.2 2.5 7,500.00 273 UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 99.83 2,939,843.75 91.51 2,746,012.17 4.2 2.5 7,500.00 273 UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 99.30 992,988.75 94.97 949,730.00 1.55 3.38 3,750.00 3.390 UNITE	US TREAS NTS 2.375% 8/15/24	UTN2324	2,000,000.000	99.70	1,993,984.38	96.77	1,953,245.30	3.0	2.38	47,500.00	2.454
US TREAS NTS 2.000% 11/15/26 UTN2026 1,000,000.000 92.77 927,695.31 92.50 927,514.35 1.4 2.00 20,000.00 2.162 US TREAS NTS 2.250% 1/31/24 UTN0024D 2,500,000.000 101.08 2,527,105.70 95.38 2,394,919.97 3.7 1.25 31,250.00 1.311 US TREAS 1.50% 9/30/24 UST0024A 2,000,000.000 99.57 1,991,406.25 95.41 1,915,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.50% 11/30/24 UST0024B 2,000,000.000 101.46 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 11/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.750% 11/30/24 UST1024C 2,500,000.000 100.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.375% 1/31/25 UST1325 2,000,000.000 99.61 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.468 UNITED STATES TREAS 1.500% 3/31/25 UST1025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,789.76 4.3 5.0 15,000.00 541 UNITED STATES TREAS 0.5000% 3/31/25 UST0025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,789.76 4.3 5.0 15,000.00 541 UNITED STATES TREAS 0.250% 5/31/25 UST0025 3,000,000.000 99.59 2,978,554.69 92.01 2,762,145.74 4.2 3.8 11,250.00 4.08 UNITED STATES TREAS 0.250% 5/31/25 UST0025 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 2.55 7,500.00 2.774 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 2.55 7,500.00 2.774 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 99.60 2,929,921.88 91.33 2,739,860.38 4.2 2.55 7,500.00 3.90 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 99.61 99.99.99.99.99.99.99.99.99.99.99.99.99.	US TREAS NTS 1.250% 7/31/23	UTN1223	1,500,000.000	100.44	1,506,547.10	99.69	1,503,216.13	2.3	1.25	18,750.00	1.254
US TREAS NTS 2.250% 1/31/24 UTN2224A 1,500,000.000 99.81 1,497,128.91 98.16 1,486,538.04 2.3 2.25 33,750.00 2.292 US TREAS NTS 0.0001% 8/31/24 UTN0024D 2,500,000.000 101.08 2,527,105.70 95.38 2,394,919.97 3.7 1.25 31,250.00 1.311 US TREAS 1.50% 9/30/24 UST0024A 2,000,000.000 99.57 1,991,406.25 95.41 1,915,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.500% 10/31/24 UST0024B 2,000,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.570 UNITED STATES TREAS 1.50% 11/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.3750% 12/31/24 UST1724 2,500,000.000 100.10 2,502,479.33 95.07 2,376,809.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.375% 1/31/25 UST1325 2,000,000.000 101.54 1,015,382.84 93.73 941,070.19 1.4 1.13 11,250.00 1.200 UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 199.57 2,986,992.19 92.50 2,778,790.76 4.3 5.0 15,000.00 5.41 UNITED STATES TREAS 0.375% 4/30/25 UST0325 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 5.0 15,000.00 4.08 UNITED STATES TREAS 0.250% 5/31/25 UST0325 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 2.5 7,500.00 274 UNITED STATES TREAS 0.250% 6/30/25 UST0325 3,000,000.000 97.86 2,929,921.88 91.33 2,738,860.38 4.2 2.5 7,500.00 274 UNITED STATES TREAS 0.250% 6/30/25 UST0324 2,500,000.000 97.86 2,929,921.88 91.33 2,738,860.38 4.2 2.5 7,500.00 390 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 99.30 992,992.88 91.33 2,738,860.38 4.2 2.5 7,500.00 390 UNITED STATES TREAS 0.375% 4/15/24 UST0324A 1,000,000.000 99.30 992,992.89 94.97 94,370.00 1.5 38 3,750.00 390 UNITED STATES TREAS 0.375% 9/15/24 UST0324A 1,000,000.000 99.30 992,992.89 94.97 94,370.00 1.5 38 3,750.00 398 UNITED STATES TREAS 0.375% 9/15/24 UST0324A 1,000,000.000 99.30 992,992.89 94.97 94,370.00 1.5 38 3,750.00 398 UNITED STATES TREAS 0.375% 9/15/24 UST0324A 1,000,000.000 99.30 992,992.89 94.97 94,370.00 1.5 38 3,750.00 398 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.30 992,992.89 94	US TREAS NTS 1.625% 10/31/23	UTN1623B	1,000,000.000	100.08	1,000,812.03	98.82	990,937.77	1.5	1.63	16,250.00	1.644
US TREAS NTS 0.0001% 8/31/24 UTN0024D 2,500,000.000 101.08 2,527,105.70 95.38 2,394,919.97 3.7 1.25 31,250.00 1.311 US TREAS 1.50% 9/30/24 UST0024A 2,000,000.000 99.57 1,991,406.25 95.41 1,915,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.500% 10/31/24 UST0024B 2,000,000.000 101.46 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 11/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.575% 12/31/24 UST1024 2,500,000.000 100.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.375% 1/31/25 UST1325 2,000,000.000 99.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 101.54 1,015,382.84 93.73 94.1070.19 1.4 1.13 11,250.00 1.200 UNITED STATES TREAS 0.5000% 3/31/25 UST0325 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 .50 15,000.00 .541 UNITED STATES TREAS 0.375% 4/30/25 UST0325 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .38 11,250.00 4.08 UNITED STATES TREAS 0.250% 6/30/25 UST0325 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .25 7,500.00 .273 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 97.86 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .396 UNITED STATES TREAS 0.375% 9/15/24 UST0324 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0324 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0324 1,500,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0324 1,500,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0324 1,500,000.000 99.30 992,968.75 94.98 94.38 2,373,663.40 3.6 1.50 37,500.00 1.569 UNITED STATES TREAS 2.500% 6/30/27 UST2527 2,000,00	US TREAS NTS 2.000% 11/15/26	UTN2026	1,000,000.000	92.77	927,695.31	92.50	927,514.35	1.4	2.00	20,000.00	2.162
US TREAS 1.50% 9/30/24 UST0024A 2,000,000.000 99.57 1,991,406.25 95.41 1,915,820.98 2.9 1.50 30,000.00 1.572 UNITED STATES TREAS 1.50% 11/30/24 UST0024B 2,000,000.000 101.46 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 11/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.750% 12/31/24 UST1724 2,500,000.000 100.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.375% 1/31/25 UST1325 2,000,000.000 99.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 101.54 1,015,382.84 93.73 941,070.19 1.4 1.13 11,250.00 1.200	US TREAS NTS 2.250% 1/31/24	UTN2224A	1,500,000.000	99.81	1,497,128.91	98.16	1,486,538.04	2.3	2.25	33,750.00	2.292
UNITED STATES TREAS 1.500% 10/31/24 UST0024B 2,000,000.000 101.46 2,029,227.32 95.15 1,908,041.97 2.9 1.50 30,000.00 1.576 UNITED STATES TREAS 1.50% 11/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.50% 12/31/24 UST1724 2,500,000.000 100.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.375% 1/31/25 UST1125 2,000,000.000 99.16 1,983,279.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.458 UNITED STATES TREAS 1.375% 1/31/25 UST1125 1,000,000.000 101.54 1,015,382.84 93.73 941,070.19 1.4 1.13 11,250.00 1.200 UNITED STATES TREAS 0.5000% 3/31/25 UST0025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 5.0 15,000.00 1.541 UNITED STATES TREAS 0.3575% 4/30/25 UST0325 3,000,000.000 99.29 2,978,554.69 92.01 2,762,145.74 4.2 3.8 11,250.00 4.08 UNITED STATES TREAS 0.250% 6/30/25 UST0325 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 2.5 7,500.00 2.73 UNITED STATES TREAS 0.250% 6/30/25 UST0324 2,500,000.000 97.68 2,929,921.88 91.33 2,739,860.38 4.2 2.5 7,500.00 2.74 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 3.8 9,375.00 3.99 UNITED STATES TREAS 0.375% 9/15/24 UST0324 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 3.8 3,750.00 3.99 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 3.8 3,750.00 3.99 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 3.8 3,750.00 3.99 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 3.8 3,750.00 3.99 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 3.8 3,750.00 3.99 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 3.8 3,750.00 3.99 UNITED STATES TREAS 0.625% 10/15/25 UST0324B 1,000,000.000 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30 99.30	US TREAS NTS 0.0001% 8/31/24	UTN0024D	2,500,000.000	101.08	2,527,105.70	95.38	2,394,919.97	3.7	1.25	31,250.00	1.311
UNITED STATES TREAS 1.50% 11/30/24 UST0024C 2,500,000.000 102.17 2,554,267.41 94.94 2,376,801.23 3.7 1.50 37,500.00 1.580 UNITED STATES TREAS 1.750% 12/31/24 UST1724 2,500,000.000 100.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.375% 1/31/25 UST1325 2,000,000.000 99.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 101.54 1,015,382.84 93.73 941,070.19 1.4 1.13 11,250.00 1.200 UNITED STATES TREAS 0.5000% 3/31/25 UST0025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 .50 15,000.00 .541 UNITED STATES TREAS 0.375% 4/30/25 UST0325 3,000,000.000 99.99 2,978,554.69 92.01 2,762,145.74 4.2 .38 11,250.00 .273 UNITED STATES TREAS 0.250% 5/31/25 UST0325 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .25 7,500.00 .273 UNITED STATES TREAS 0.250% 6/30/25 UST0325 3,000,000.000 97.66 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 9,375.00 .390 UNITED STATES TREAS 0.375% 9/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0324B 1,000,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 0.625% 10/15/24 UST0324B 1,000,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1625 2,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 3/15/24 UST6257 2,000,000.000 99.36 1,490,390.60 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST1625 2,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 2.875% 6/15/25 UST1625 2,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 2.875% 6/15/25 UST	US TREAS 1.50% 9/30/24	UST0024A	2,000,000.000	99.57	1,991,406.25	95.41	1,915,820.98	2.9	1.50	30,000.00	1.572
UNITED STATES TREAS 1.750% 12/31/24 UST1724 2,500,000.000 100.10 2,502,479.33 95.07 2,376,869.54 3.7 1.75 43,750.00 1.841 UNITED STATES TREAS 1.375% 1/31/25 UST1325 2,000,000.000 99.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 101.54 1,015,382.84 93.73 941,070.19 1.4 1.13 11,250.00 1.200 UNITED STATES TREAS 0.5000% 3/31/25 UST0025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 .50 15,000.00 .541 UNITED STATES TREAS 0.375% 4/30/25 UST0325 3,000,000.000 99.29 2,978,554.69 92.01 2,762,145.74 4.2 .38 11,250.00 4.08 UNITED STATES TREAS 0.250% 5/31/25 UST0325 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .25 7,500.00 .273 UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 97.66 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 .38 9,375.00 .390 UNITED STATES TREAS 0.375% 9/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0324B 1,000,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 0.625% 10/15/25 UST1025 2,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.55 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 99.00 99.00 99.000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 1.500% 10/31/24	UST0024B	2,000,000.000	101.46	2,029,227.32	95.15	1,908,041.97	2.9	1.50	30,000.00	1.576
UNITED STATES TREAS 1.375% 1/31/25 UST1325 2,000,000.000 99.16 1,983,281.25 94.31 1,897,650.99 2.9 1.38 27,500.00 1.458 UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 101.54 1,015,382.84 93.73 941,070.19 1.4 1.13 11,250.00 1.200 UNITED STATES TREAS 0.5000% 3/31/25 UST0025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 .50 15,000.00 .541 UNITED STATES TREAS 0.375% 4/30/25 UST0325 3,000,000.000 99.29 2,978,554.69 92.01 2,762,145.74 4.2 .38 11,250.00 .408 UNITED STATES TREAS 0.250% 5/31/25 UST0225 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .25 7,500.00 .273 UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 97.66 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324A 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 .38 9,375.00 .390 UNITED STATES TREAS 0.375% 9/15/24 UST0324A 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .398 UNITED STATES TREAS 0.625% 10/15/25 UST0257 2,000,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 99.35 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 99.55 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 99.000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 1.50% 11/30/24	UST0024C	2,500,000.000	102.17	2,554,267.41	94.94	2,376,801.23	3.7	1.50	37,500.00	1.580
UNITED STATES TREAS 1.125% 2/28/25 UST1125 1,000,000.000 101.54 1,015,382.84 93.73 941,070.19 1.4 1.13 11,250.00 1.200 UNITED STATES TREAS 0.5000% 3/31/25 UST0025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 .50 15,000.00 .541 UNITED STATES TREAS 0.375% 4/30/25 UST0325 3,000,000.000 99.29 2,978,554.69 92.01 2,762,145.74 4.2 .38 11,250.00 4.08 UNITED STATES TREAS 0.250% 5/31/25 UST0225 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .25 7,500.00 .273 UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 97.66 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 .38 9,375.00 .390 UNITED STATES TREAS 0.375% 7/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.625% 10/15/24 UST0324B 1,000,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 6.3 9,375.00 .663 UNITED STATES TREAS 0.625% 10/15/25 UST1625 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 3,750.000 1.589 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.35 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 99.00 99.000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 1.750% 12/31/24	UST1724	2,500,000.000	100.10	2,502,479.33	95.07	2,376,869.54	3.7	1.75	43,750.00	1.841
UNITED STATES TREAS 0.5000% 3/31/25 UST0025 3,000,000.000 99.57 2,986,992.19 92.50 2,778,790.76 4.3 .50 15,000.00 .541 UNITED STATES TREAS 0.375% 4/30/25 UST0325 3,000,000.000 99.29 2,978,554.69 92.01 2,762,145.74 4.2 .38 11,250.00 .408 UNITED STATES TREAS 0.250% 5/31/25 UST0225 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .25 7,500.00 .273 UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 97.66 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 .38 9,375.00 .390 UNITED STATES TREAS 0.375% 7/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0624 1,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 99.55 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 1.375% 1/31/25	UST1325	2,000,000.000	99.16	1,983,281.25	94.31	1,897,650.99	2.9	1.38	27,500.00	1.458
UNITED STATES TREAS 0.375% 4/30/25 UST0325 3,000,000.000 99.29 2,978,554.69 92.01 2,762,145.74 4.2 .38 11,250.00 .408 UNITED STATES TREAS 0.250% 5/31/25 UST0225 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .25 7,500.00 .273 UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 97.66 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 .38 9,375.00 .390 UNITED STATES TREAS 0.375% 7/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0324B 1,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 99.35 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 99.00 99.000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 1.125% 2/28/25	UST1125	1,000,000.000	101.54	1,015,382.84	93.73	941,070.19	1.4	1.13	11,250.00	1.200
UNITED STATES TREAS 0.250% 5/31/25 UST0225 3,000,000.000 97.83 2,934,843.75 91.51 2,746,012.17 4.2 .25 7,500.00 .273 UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 97.66 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 .38 9,375.00 .390 UNITED STATES TREAS 0.375% 7/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0624 1,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 95.53 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 99.00 99.000.000 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 0.5000% 3/31/25	UST0025	3,000,000.000	99.57	2,986,992.19	92.50	2,778,790.76	4.3	.50	15,000.00	.541
UNITED STATES TREAS 0.250% 6/30/25 UST0025A 3,000,000.000 97.66 2,929,921.88 91.33 2,739,860.38 4.2 .25 7,500.00 .274 UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 .38 9,375.00 .390 UNITED STATES TREAS 0.375% 7/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0624 1,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 95.53 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 98.75 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 0.375% 4/30/25	UST0325	3,000,000.000	99.29	2,978,554.69	92.01	2,762,145.74	4.2	.38	11,250.00	.408
UNITED STATES TREAS 0.375% 4/15/24 UST0324 2,500,000.000 100.10 2,502,504.25 96.14 2,405,397.34 3.7 3.8 9,375.00 390 UNITED STATES TREAS 0.375% 7/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 3.8 3,750.00 395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 3.8 3,750.00 398 UNITED STATES TREAS 0.625% 10/15/24 UST0624 1,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 6.3 9,375.00 663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 95.53 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 98.75 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 0.250% 5/31/25	UST0225	3,000,000.000	97.83	2,934,843.75	91.51	2,746,012.17	4.2	.25	7,500.00	.273
UNITED STATES TREAS 0.375% 7/15/24 UST0324A 1,000,000.000 99.30 992,968.75 94.97 949,730.00 1.5 .38 3,750.00 .395 UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0624 1,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 95.53 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 98.75 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 0.250% 6/30/25	UST0025A	3,000,000.000	97.66	2,929,921.88	91.33	2,739,860.38	4.2	.25	7,500.00	.274
UNITED STATES TREAS 0.375% 9/15/24 UST0324B 1,000,000.000 99.15 991,523.44 94.25 943,640.54 1.5 .38 3,750.00 .398 UNITED STATES TREAS 0.625% 10/15/24 UST0624 1,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 .63 9,375.00 .663 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 95.53 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 98.75 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 0.375% 4/15/24	UST0324	2,500,000.000	100.10	2,502,504.25	96.14	2,405,397.34	3.7	.38	9,375.00	.390
UNITED STATES TREAS 0.625% 10/15/24 UST0624 1,500,000.000 99.36 1,490,390.63 94.22 1,415,197.34 2.2 6.3 9,375.00 6.63 UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 95.53 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 98.75 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 0.375% 7/15/24	UST0324A	1,000,000.000	99.30	992,968.75	94.97	949,730.00	1.5	.38	3,750.00	.395
UNITED STATES TREAS 1.500% 2/15/25 UST1525 2,500,000.000 99.34 2,483,593.75 94.38 2,373,663.40 3.6 1.50 37,500.00 1.589 UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 95.53 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 98.75 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 0.375% 9/15/24	UST0324B	1,000,000.000	99.15	991,523.44	94.25	943,640.54	1.5	.38	3,750.00	.398
UNITED STATES TREAS 2.500% 3/31/27 UST2527 2,000,000.000 95.53 1,910,625.00 93.72 1,886,935.87 2.9 2.50 50,000.00 2.668 UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 98.75 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 0.625% 10/15/24	UST0624	1,500,000.000	99.36	1,490,390.63	94.22	1,415,197.34	2.2	.63	9,375.00	.663
UNITED STATES TREAS 2.875% 6/15/25 UST2825C 3,500,000.000 98.75 3,456,289.07 96.19 3,371,083.91 5.2 2.88 100,625.00 2.989 UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 1.500% 2/15/25	UST1525	2,500,000.000	99.34	2,483,593.75	94.38	2,373,663.40	3.6	1.50	37,500.00	1.589
UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 2.500% 3/31/27	UST2527	2,000,000.000	95.53	1,910,625.00	93.72	1,886,935.87	2.9	2.50	50,000.00	2.668
UNITED STATES TREAS 3.250% 6/30/27 UST3227 1,000,000.000 99.00 990,000.00 96.17 961,808.32 1.5 3.25 32,500.00 3.379	UNITED STATES TREAS 2.875% 6/15/25	UST2825C	3,500,000.000	98.75	3,456,289.07	96.19	3,371,083.91	5.2	2.88	100,625.00	2.989
UNITED STATES TREAS 3.000% 7/31/24 UST3024A 1,500,000.000 99.37 1,490,566.41 97.47 1,480,745.72 2.3 3.00 45,000.00 3.078	UNITED STATES TREAS 3.250% 6/30/27	UST3227	1,000,000.000	99.00	990,000.00	96.17	961,808.32	1.5	3.25	32,500.00	3.379
	UNITED STATES TREAS 3.000% 7/31/24	UST3024A	1,500,000.000	99.37	1,490,566.41	97.47	1,480,745.72	2.3	3.00	45,000.00	3.078

DESERT HEALTHCARE DISTRICT (****020920) Holdings Report w/ Yield and Income

Total for Cash - Money Market

Total: Cash Equivalents

Total



	Ticker	Units	Unit Cost	Total Cost	Price	Market Value	Weight	Unit Income	Annual Income	Current Yield
UNITED STATES TREAS 3.125% 8/15/25	UST3125	1,500,000.000	99.30	1,489,570.31	96.58	1,466,340.50	2.3	3.13	46,875.00	3.236
UNITED STATES TREAS 3.125% 8/31/27	UST3127	1,000,000.000	98.57	985,664.06	95.64	966,814.97	1.5	3.13	31,250.00	3.268
UNITED STATES TREAS 4.125% 9/30/27	UST4127	2,000,000.000	99.43	1,988,593.75	99.44	2,009,557.70	3.1	4.13	82,500.00	4.148
UNITED STATES TREAS 4.500% 11/15/25	UST4525	500,000.000	100.07	500,371.09	99.48	500,278.64	.8	4.50	22,500.00	4.523
UNITED STATES TREAS 4.000% 12/15/25	UST4025	1,000,000.000	100.70	1,007,031.25	98.43	986,088.63	1.5	4.00	40,000.00	4.064
Total for Taxable Fixed - US Treas				65,709,615.07		63,448,253.39	97.5		1,150,000.00	1.819
Total: Total Fixed Income				65,709,615.07		63,448,253.39	97.5		1,150,000.00	1.819
Cash Equivalents										
Cash - Money Market										
FIMM GOVT PORT CL I #57	FIGXX	1,616,994.200	1.00	1,616,994.20	1.00	1,616,994.20	2.5	.00	4,285.03	.265
FIDELITY GOVT MMKT INST CL-I #57	FIDGOV	.000	.00	.00	.00	1,703.88	.0	.05	.00	.000

1,616,994.20

1,616,994.20

67,326,609.27

As of: June 30, 2023

2.5

2.5

100.0

4,285.03

4,285.03

1,154,285.03

.265

.265

1.780

1,618,698.08

1,618,698.08

65,066,951.47



Disclosure

Investment management services offered by MUFG Union Bank, N.A. in conjunction with its subsidiary, HighMark Capital Management, an SEC-registered investment adviser. Investments employing managed strategies: • Are NOT deposits or other obligations of, or guaranteed by, the Bank or any Bank affiliate • Are NOT insured by the FDIC or by any other federal government agency • Are subject to investment risks, including possible loss of the principal amount invested.

Past performance does not guarantee future results. Individual account management and construction will vary depending on each client's investment needs and objectives. Some information provided herein was obtained from third party sources deemed to be reliable; the Bank and its affiliates make no representations or warranties with respect to the timeliness, accuracy, or completeness of the information provided. Any information provided is subject to change without notice.

While alternative investments can be used for diversification, seeking to enhance returns and manage risk in a portfolio, they tend to have a higher degree of risk than traditional asset classes and can involve significant loss. For example, commodity prices are highly volatile, and investors may experience significant losses in a short period of time. Investments such as futures are subject to a high degree of fluctuation and should be considered speculative. And short positions could lose significant value if securities prices rise.

Deposit products offered by MUFG Union Bank, N.A., such as checking accounts and CDs, are FDIC insured within permissible limits.



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Date: July 19, 2023

To: Finance & Administration Committee

Subject: Consulting Services Agreement with Partners in Medical Education, Inc. to

develop a Feasibility Study for Federally Qualified Health Centers (FQHC)

Residency Program

Staff Recommendation: Information Only

Background:

Strategic Plan Goal 2.5 Collaborate/partner with culturally-competent training programs to expand primary care residency ...

This goal was delayed due to the market instability caused by Borrego's bankruptcy. Since we are experiencing more stability with DAP Health's acquisition of Borrego Health, staff is exploring a feasibility study to be conducted by Partners® in Medical Education. Partners includes a renowned team of experts who has been providing hands-on consulting and education to support GME programs since 1994.

We are expecting a proposal soon and anticipating presenting to the Board at the July 25th meeting.

Fiscal Impact:

None at this time.



Chief Administration Officer's Report

July 19, 2023

Staff is busy preparing for the annual audit. Yearend field work to begin July 31st.

<u>Las Palmas Medical Plaza - Property Management:</u>

Occupancy:

See attached unit rental status report.

94.4% currently occupied –

Total annual rent including CAM fees is \$1,434,204.

Leasing Activity:

2 suites (1E-204 & 2W-103/104) are now vacant and available for lease. Rob Wenthold, our broker, will be showing the suites to prospective tenants.

					Las Pa	lmas Medica	al Plaza						
					Uni	t Rental Sta	tus						
	As of July 1, 2023												
Unit	Tenant Name	Deposit	Lease	e Dates	Term	Unit	Percent	Monthly	Annual	Rent Per		Total Monthly	Total Annual
			From	То		Sq Feet	of Total	Rent	Rent	Sq Foot		Rent Inclg CAM	Rent Inclg CAM
											\$ 0.80		
1E, 204	Vacant					880	1.78%						
2W, 103-104	Vacant					1,878	3.81%						
Total - Vacar	ncies					2,758	5.59%						
Total Suites	- 32 - 29 Suites Occupied	\$60,247.40				49,356	94.4%	\$ 82,241.81	\$ 986,901.72	\$ 1.76	\$ 37,275.20	\$ 119,517.01	\$ 1,434,204.12
		Summary	- All Units										
		Occupied Vacant	46,598 2,758	94.4% 5.6%									
		Pending	0	0.0%									
		Total	49,356	100%									

DESERT HEALTHCARE DISTRICT **JUNE 2023 FINANCIAL STATEMENTS** INDEX **Preliminary** Year to Date Variance Analysis Cumulative Profit & Loss Budget vs Actual - Summary Cumulative Profit & Loss Budget vs Actual - District Including LPMP Cumulative Profit & Loss Budget vs Actual - LPMP Balance Sheet - Condensed View Balance Sheet - Expanded View Accounts Receivable Aging Deposit Detail - District Property Tax Receipts - YTD Deposit Detail - LPMP Check Register - District **Credit Card Expenditures** Check Register - LPMP **CEO Discretionary Fund** Retirement Protection Plan Update **Grants Schedule**

DESERT HEALTHCARE DISTRICT YEAR TO DATE VARIANCE ANALYSIS **ACTUAL VS BUDGET**

TWELVE MONTHS ENDED JUNE 30, 2023

Preliminary

Scope: \$25,000 Variance per State	ment of Ope	atio	ns Summary		
		Y	ΓD	Over(Under)	
Account	Actua		Budget	Budget	Explanation
4000 - Income	\$ 9,962,	637	\$ 7,348,004	\$ 2,614,63	Higher property tax revenues \$1,601k; higher interest income and market fluctuations (net) from FRF investments \$1,014k
4500 - LPMP	\$ 1,482,	272	\$ 1,355,988	\$ 126,28	Higher rent revenue \$40k; higher CAM revenue \$86k
5000 - Direct Expenses	\$ 1,463,	665	\$ 1,860,140	\$ (396,47	Lower wage related expenses \$271k due to open positions; lower board expenses \$37k; lower education expense \$66k; lower health insurance expense \$36k; higher retirement expense \$14k
6500 - Professional Fees Expense	\$ 1,139,	142	\$ 1,068,228	\$ 71,21	Higher Professional Services expense \$60k; higher PR/Communications expense \$8k; higher legal expense \$3k
Las Palmas Medical Plaza - Net	\$ 349,	276	\$ 225,876	\$ 123,40	D LPMP revenue higher \$126k; LPMP expenses higher \$3k

		MONTH			TOTAL	
Preliminary	Jun 23	Budget	\$ Over Budget	Jul '22 - Jun 23	Budget	\$ Over Budget
Income						
4000 · Income	(54,145)	1,749,067	(1,803,212)	9,962,637	7,348,004	2,614,633
4500 · LPMP Income	118,298	112,999	5,299	1,482,272	1,355,988	126,284
4501 · Miscellaneous Income	4,500	4,500	0	9,293	9,000	293
Total Income	68,653	1,866,566	(1,797,913)	11,454,206	8,712,992	2,741,214
Expense						
5000 · Direct Expenses	124,580	151,920	(27,340)	1,463,665	1,860,140	(396,475)
6000 · General & Administrative Exp	47,305	46,245	1,060	570,512	554,940	15,572
6325 · CEO Discretionary Fund	4,541	8,333	(3,792)	47,887	49,996	(2,109)
6445 · LPMP Expenses	90,822	94,176	(3,354)	1,132,996	1,130,112	2,884
6500 · Professional Fees Expense	49,051	89,019	(39,968)	1,139,442	1,068,228	71,214
6700 · Trust Expenses	6,178	6,021	157	71,017	72,252	(1,235)
Total Expense Before Grants	322,477	395,714	(73,237)	4,425,511	4,735,679	(310,168)
7000 · Grants Expense	2,181,302	333,333	1,847,969	3,999,999	4,000,000	(1)
Net Income	(2,435,126)	1,137,519	(3,572,645)	3,028,696	(22,683)	3,051,379

	MONTH				TOTAL	
Preliminary	Jun 23	Budget	\$ Over Budget	Jul '22 - Jun 23	Budget	\$ Over Budget
Income						
4000 · Income						
4010 · Property Tax Revenues	156,717	1,805,400	(1,648,683)	9,624,970	8,024,000	1,600,970
4200 · Interest Income						
4220 · Interest Income (FRF)	110,275	75,000	35,275	982,815	900,000	82,815
9999-1 · Unrealized gain(loss) on invest	(323,137)	(133,333)	(189,804)	(669,148)	(1,599,996)	930,848
Total 4200 · Interest Income	(212,862)	(58,333)	(154,529)	313,667	(699,996)	1,013,663
4300 · DHC Recoveries	2,000	2,000	0	24,000	24,000	0
Total 4000 · Income	(54,145)	1,749,067	(1,803,212)	9,962,637	7,348,004	2,614,633
4500 · LPMP Income	118,298	112,999	5,299	1,482,272	1,355,988	126,284
4501 · Miscellaneous Income	4,500	4,500	0	9,293	9,000	293
Total Income	68,653	1,866,566	(1,797,913)	11,454,206	8,712,992	2,741,214
Expense						
5000 · Direct Expenses						
5100 · Administration Expense						
5110 · Wages Expense	125,748	121,344	4,404	1,299,859	1,456,128	(156,269)
5111 - Allocation to LPMP - Payroll	(6,363)	(5,470)	(893)	(76,356)	(65,640)	(10,716)
5112 · Vacation/Sick/Holiday Expense	18,571	11,667	6,904	194,532	140,004	54,528
5114 - Allocation to Foundation	(28,475)	(27,936)	(539)	(338,466)	(335,232)	(3,234)
5119 · Allocation-FED FUNDS/CVHIP-DHCF	(36,931)	(13,823)	(23,108)	(312,319)	(165,876)	(146,443)
5120 · Payroll Tax Expense	9,195	9,633	(438)	106,485	115,596	(9,111)
5130 · Health Insurance Expense						
5131 · Premiums Expense	22,321	21,576	745	233,540	258,912	(25,372)
5135 · Reimb./Co-Payments Expense	198	1,950	(1,752)	12,606	23,400	(10,794)
Total 5130 · Health Insurance Expense	22,519	23,526	(1,007)	246,146	282,312	(36,166)
5140 · Workers Comp. Expense	427	399	28	5,370	4,788	582
5145 · Retirement Plan Expense	11,094	8,895	2,199	120,339	106,740	13,599
5160 · Education Expense	0	7,083	(7,083)	19,069	84,996	(65,927)
Total 5100 · Administration Expense	115,785	135,318	(19,533)	1,264,659	1,623,816	(359,157)

		MONTH			TOTAL	
Preliminary	Jun 23	Budget	\$ Over Budget	Jul '22 - Jun 23	Budget	\$ Over Budget
5200 · Board Expenses						
5210 · Healthcare Benefits Expense	(599)	1,096	(1,695)	44,813	50,252	(5,439)
5230 · Meeting Expense	0	2,667	(2,667)	17,178	32,004	(14,826)
5235 · Director Stipend Expense	3,418	3,465	(47)	34,027	41,580	(7,553)
5240 - Catering Expense	210	833	(623)	5,060	9,996	(4,936)
5250 · Mileage Reimbursement Expense	227	208	19	723	2,496	(1,773)
5270 · Election Fees Expense	5,539	8,333	(2,794)	97,205	99,996	(2,791)
Total 5200 · Board Expenses	8,795	16,602	(7,807)	199,006	236,324	(37,318
Total 5000 · Direct Expenses	124,580	151,920	(27,340)	1,463,665	1,860,140	(396,475
6000 · General & Administrative Exp						
6110 · Payroll fees Expense	187	208	(21)	1,980	2,496	(516
6120 · Bank and Investment Fees Exp	5,019	4,500	519	64,053	54,000	10,053
6125 · Depreciation Expense	1,993	1,167	826	18,094	14,004	4,090
6126 · Depreciation-Solar Parking lot	15,072	15,072	0	180,864	180,864	0
6127 - Depreciation - Autos	3,287	3,750	(463)	23,009	45,000	(21,991
6130 · Dues and Membership Expense	6,815	4,159	2,656	57,735	49,908	7,827
6200 · Insurance Expense	3,929	2,667	1,262	47,348	32,004	15,344
6300 · Minor Equipment Expense	0	42	(42)	0	504	(504
6305 · Auto Allowance & Mileage Exp	462	500	(38)	6,004	6,000	4
6306 - Staff- Auto Mileage reimb	1,665	625	1,040	3,351	7,500	(4,149
6309 - Personnel Expense	0	375	(375)	449	4,500	(4,051
6310 · Miscellaneous Expense	0	42	(42)	0	504	(504
6311 - Cell Phone Expense	573	725	(152)	7,480	8,700	(1,220
6312 · Wellness Park Expenses	0	83	(83)	336	996	(660
6315 - Security Monitoring Expense	0	50	(50)	611	600	11
6340 · Postage Expense	13	333	(320)	1,934	3,996	(2,062
6350 · Copier Rental/Fees Expense	377	500	(123)	4,777	6,000	(1,223
6351 - Travel Expense	100	1,667	(1,567)	32,485	20,004	12,481
6352 · Meals & Entertainment Exp	480	875	(395)	32,853	10,500	22,353
6355 · Computer Services Expense	3,959	4,263	(304)	46,516	51,156	(4,640
6360 · Supplies Expense	613	1,917	(1,304)	9,867	23,004	(13,137
6380 · LAFCO Assessment Expense	204	208	(4)	2,459	2,496	(37
6400 · East Valley Office	2,557	2,517	40	28,307	30,204	(1,897
Total 6000 - General & Administrative Exp	47,305	46,245	1,060	570,512	554,940	15,572

			MONTH			TOTAL	
	Preliminary	Jun 23	Budget	\$ Over Budget	Jul '22 - Jun 23	Budget	\$ Over Budget
(6325 · CEO Discretionary Fund	4,541	8,333	(3,792)	47,887	49,996	(2,109)
(6445 · LPMP Expenses	90,822	94,176	(3,354)	1,132,996	1,130,112	2,884
(6500 · Professional Fees Expense						
	6516 · Professional Services Expense	37,635	72,094	(34,459)	925,528	865,128	60,400
	6520 · Annual Audit Fee Expense	1,458	1,458	0	17,496	17,496	0
	6530 · PR/Communications/Website	0	5,467	(5,467)	73,337	65,604	7,733
	6560 · Legal Expense	9,958	10,000	(42)	123,081	120,000	3,081
-	Total 6500 · Professional Fees Expense	49,051	89,019	(39,968)	1,139,442	1,068,228	71,214
(6700 · Trust Expenses						
	6710 · Long Term Disability						
	6710 - Long Term Disability - Other	720	0	720	720	0	720
	Total 6710 · Long Term Disability	720	0	720	720	0	720
	6720 · Pension Plans Expense						
	6721 · Legal Expense	0	167	(167)	0	2,004	(2,004)
	6725 · RPP Pension Expense	5,000	5,000	0	60,000	60,000	0
	6728 · Pension Audit Fee Expense	458	854	(396)	10,297	10,248	49
	Total 6720 · Pension Plans Expense	5,458	6,021	(563)	70,297	72,252	(1,955)
-	Total 6700 · Trust Expenses	6,178	6,021	157	71,017	72,252	(1,235)
ota	al Expense Before Grants	322,477	395,714	(73,237)	4,425,511	4,735,679	(310,168)
000	0 · Grants Expense						
7	7010 Major Grant Awards Expense	2,181,302	333,333	1,847,969	3,999,999	4,000,000	(1)
let l	Income	(2,435,126)	1,137,519	(3,572,645)	3,028,696	(22,683)	3,051,379

Las Palmas Medical Plaza Profit & Loss Budget vs. Actual

		MONTH			TOTAL	
Preliminary	Jun 23	Budget	\$ Over Budget	Jul '22 - Jun 23	Budget	\$ Over Budget
Income						
4500 · LPMP Income						
4505 · Rental Income	81,090	80,018	1,072	1,000,607	960,216	40,391
4510 · CAM Income	36,763	32,898	3,865	480,775	394,776	85,999
4513 · Misc. Income	445	83	362	890	996	(106)
Total 4500 · LPMP Income	118,298	112,999	5,299	1,482,272	1,355,988	126,284
Expense						
6445 · LPMP Expenses						
6420 · Insurance Expense	4,338	3,125	1,213	52,056	37,500	14,556
6425 · Building - Depreciation Expense	24,455	27,441	(2,986)	293,460	329,292	(35,832)
6426 · Tenant Improvements -Dep Exp	14,887	16,667	(1,780)	203,855	200,004	3,851
6427 · HVAC Maintenance Expense	0	1,333	(1,333)	7,779	15,996	(8,217)
6428 · Roof Repairs Expense	0	208	(208)	0	2,496	(2,496)
6431 · Building -Interior Expense	0	625	(625)	2,900	7,500	(4,600)
6432 · Plumbing -Interior Expense	0	667	(667)	6,230	8,004	(1,774)
6433 · Plumbing -Exterior Expense	0	208	(208)	0	2,496	(2,496)
6434 · Allocation Internal Prop. Mgmt	6,363	5,470	893	76,356	65,640	10,716
6435 · Bank Charges	66	42	24	380	504	(124)
6437 · Utilities -Vacant Units Expense	30	183	(153)	5	2,196	(2,191)
6439 · Deferred Maintenance Repairs Ex	2,200	1,250	950	30,378	15,000	15,378
6440 · Professional Fees Expense	11,485	11,150	335	134,470	133,800	670
6441 · Legal Expense	0	83	(83)	0	996	(996)
6458 · Elevators - R & M Expense	267	1,000	(733)	11,116	12,000	(884)
6460 · Exterminating Service Expense	275	333	(58)	16,795	3,996	12,799
6463 · Landscaping Expense	0	750	(750)	5,843	9,000	(3,157)
6467 · Lighting Expense	0	500	(500)	0	6,000	(6,000
6468 · General Maintenance Expense	0	83	(83)	1,921	996	925
6471 · Marketing-Advertising	842	1,250	(408)	8,388	15,000	(6,612)
6475 · Property Taxes Expense	7,310	6,500	810	76,060	78,000	(1,940)
6476 · Signage Expense	478	125	353	2,237	1,500	737
6480 · Rubbish Removal Medical Waste E	0	1,500	(1,500)	13,753	18,000	(4,247)
6481 · Rubbish Removal Expense	2,651	3,058	(407)	31,116	36,696	(5,580)
6482 · Utilities/Electricity/Exterior	1,006	625	381	7,319	7,500	(181)
6484 · Utilities - Water (Exterior)	662	625	37	8,836	7,500	1,336
6485 · Security Expenses	13,498	9,208	4,290	141,372	110,496	30,876
6490 · Miscellaneous Expense	9	167	(158)	371	2,004	(1,633)
Total 6445 · LPMP Expenses	90,822	94,176	(3,354)	1,132,996	1,130,112	2,884
Net Income	27,476	18,823	8,653	349,276	225,876	123,400

Desert Healthcare District Balance Sheet Previous Year Comparison

Preliminary	Jun 30, 23	Jun 30, 22
ASSETS		
Current Assets		
Checking/Savings		
1000 - CHECKING CASH ACCOUNTS	2,734,299	3,094,601
1100 · INVESTMENT ACCOUNTS	64,831,524	62,580,238
Total Checking/Savings	67,565,823	65,674,839
Total Accounts Receivable	4,871	2,005
Other Current Assets		
1204.1 - Rent Receivable-Deferred COVID	40,114	96,569
1270 - Prepaid Insurance -Ongoing	120,245	102,836
1279 · Pre-Paid Fees	46,754	10,098
1295 - Property Tax Receivable	150,876	154,776
Total Other Current Assets	357,989	364,279
Total Current Assets	67,928,683	66,041,123
Fixed Assets		
1300 · FIXED ASSETS	5,099,130	4,933,222
1335-00 · ACC DEPR	(2,609,248)	(2,368,119)
1400 · LPMP Assets	6,808,374	7,259,291
Total Fixed Assets	9,298,256	9,824,394
Other Assets		
1700 · OTHER ASSETS	3,479,745	3,539,745
TOTAL ASSETS	80,706,684	79,405,262

	Preliminary	Jun 30, 23	Jun 30, 22
LIABILIT	TIES & EQUITY		
Liab	ilities		
	Current Liabilities		
	Accounts Payable		
	2000 · Accounts Payable	16,857	96,665
	2001 - LPMP Accounts Payable	3,791	91,723
	Total Accounts Payable	20,648	188,388
	Other Current Liabilities		
	2003 · Prepaid Rents	27,361	14,876
	2006 · Unearned income	2,000	2,000
	2101 · *Payroll Liabilities	32,125	23,106
	2131 - Grant Awards Payable	5,424,394	7,032,067
	2133 · Accrued Accounts Payable	224,511	197,755
	2141 · Accrued Vacation Time	97,596	80,168
	2188 · Current Portion - LTD	3,701	14,803
	2190 · Investment Fees Payable	14,131	15,650
	Total Other Current Liabilities	5,825,819	7,380,425
	Total Current Liabilities	5,846,467	7,568,813
	Long Term Liabilities		
	2171 · RPP-Deferred Inflows-Resources	492,802	492,802
	2280 · Long-Term Disability	0	2,981
	2281 · Grants Payable - Long-term	3,520,000	3,520,000
	2290 · LPMP Security Deposits	60,247	62,205
•	Total Long Term Liabilities	4,073,049	4,077,988
Tota	Il Liabilities	9,919,516	11,646,801
Equi	ity		
(3900 · *Retained Earnings	67,758,461	67,408,928
	Net Income	3,028,696	349,532
Tota	I Equity	70,787,157	67,758,460
TOTAL I	LIABILITIES & EQUITY	80,706,684	79,405,262

	Preliminary	Jun 30, 23	Jun 30, 22
ASSETS			
	t Assets		
Ch	ecking/Savings		
	1000 - CHECKING CASH ACCOUNTS		
	1010 - Union Bank - Checking	0	53,585
	1012 · Union Bank Operating - 9356	2,485,692	2,777,961
	1046 · Las Palmas Medical Plaza	248,107	262,555
	1047 · Petty Cash	500	500
	Total 1000 - CHECKING CASH ACCOUNTS	2,734,299	3,094,601
	1100 · INVESTMENT ACCOUNTS		
	1130 · Facility Replacement Fund	67,326,609	64,458,942
	1135 · Unrealized Gain(Loss) FRF	(2,495,085)	(1,878,704)
	Total 1100 - INVESTMENT ACCOUNTS	64,831,524	62,580,238
То	tal Checking/Savings	67,565,823	65,674,839
	counts Receivable		
	1201 - Accounts Receivable		
	1204 · LPMP Accounts Receivable	4,871	922
	1211 · A-R Foundation - Exp Allocation	0	1,083
То	tal Accounts Receivable	4,871	2,005
Ot	her Current Assets		
	1204.1 - Rent Receivable-Deferred COVID	40,114	96,569
	1270 · Prepaid Insurance -Ongoing	120,245	102,836
	1279 - Pre-Paid Fees	46,754	10,098
	1295 - Property Tax Receivable	150,876	154,776
То	tal Other Current Assets	357,989	364,279
Total C	Current Assets	67,928,683	66,041,123
Fixed A	Assets		
13	00 · FIXED ASSETS		
	1310 - Computer Equipment	96,917	90,568
	1320 - Furniture and Fixtures	55,099	33,254
	1321 - Mobile Medical Unit	197,214	59,500
	1322 · Tenant Improvement - RAP #G100	32,794	32,794
	1325 - Offsite Improvements	300,849	300,849
	1331 - DRMC - Parking lot	4,416,257	4,416,257
То	tal 1300 · FIXED ASSETS	5,099,130	4,933,222

Preliminary	Jun 30, 23	Jun 30, 22	
1335-00 · ACC DEPR			
1335 · Accumulated Depreciation	(233,503)	(218,79	
1337 - Accum Deprec- Solar Parking Lot	(2,140,396)	(1,959,53	
1338 - Accum Deprec - LPMP Parking Lot	(212,341)	(189,79	
1339 · Accum Deprec - Autos	(23,008)		
Total 1335-00 - ACC DEPR	(2,609,248)	(2,368,11	
1400 · LPMP Assets			
1401 · Building	8,705,680	8,705,68	
1402 · Land	2,165,300	2,165,30	
1403 · Tenant Improvements -New	2,309,146	2,271,40	
1404 · Tenant Improvements - CIP	129,550	129,55	
1406 · Building Improvements			
1406.1 · LPMP-Replace Parking Lot	676,484	676,48	
1406.2 - Building Improvements-CIP	486,624	500,52	
1406 - Building Improvements - Other	2,153,527	2,153,52	
Total 1406 · Building Improvements	3,316,635	3,330,53	
1407 · Building Equipment Improvements	444,268	444,26	
1409 · Accumulated Depreciation			
1410 · Accum. Depreciation	(8,145,317)	(7,874,4	
1412 · T I Accumulated DepNew	(2,116,888)	(1,913,03	
Total 1409 · Accumulated Depreciation	(10,262,205)	(9,787,44	
Total 1400 · LPMP Assets	6,808,374	7,259,29	
Total Fixed Assets	9,298,256	9,824,39	
Other Assets			
1700 · OTHER ASSETS			
1731 · Wellness Park	1,693,800	1,693,80	
1740 · RPP-Deferred Outflows-Resources	836,699	836,69	
1742 · RPP - Net Pension Asset	949,246	1,009,24	
Total Other Assets	3,479,745	3,539,74	
TAL ASSETS	80,706,684	79,405,26	

Preliminary	Jun 30, 23	Jun 30, 22
ABILITIES & EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
2000 · Accounts Payable	16,857	96,66
2001 · LPMP Accounts Payable	3,791	91,72
Total Accounts Payable	20,648	188,38
Other Current Liabilities		
2003 · Prepaid Rents	27,361	14,87
2006 · Unearned income	2,000	2,00
2101 · *Payroll Liabilities	32,125	23,10
2131 · Grant Awards Payable	5,424,394	7,032,06
2133 · Accrued Accounts Payable	224,511	197,75
2141 · Accrued Vacation Time	97,596	80,16
2188 · Current Portion - LTD	3,701	14,80
2190 · Investment Fees Payable	14,131	15,65
Total Other Current Liabilities	5,825,819	7,380,42
Total Current Liabilities	5,846,467	7,568,81
Long Term Liabilities		
2171 · RPP-Deferred Inflows-Resources	492,802	492,80
2280 · Long-Term Disability	0	2,98
2281 - Grants Payable - Long-term	3,520,000	3,520,00
2290 · LPMP Security Deposits	60,247	62,20
Total Long Term Liabilities	4,073,049	4,077,98
Total Liabilities	9,919,516	11,646,80
Equity		·
3900 · *Retained Earnings	67,758,461	67,408,92
Net Income	3,028,696	349,53
Total Equity	70,787,157	67,758,46
OTAL LIABILITIES & EQUITY	80,706,684	79,405,26

Desert Healthcare District A/R Aging Summary

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL	COMMENT
Global Premier Fertility	0	4,900	0	0	0	4,900	Slow Pay
Pathway Pharmaceuticals,Inc.	0	(30)	0	0	0	(30)	Prepaid
WestPac Labs, Inc.	0	1	0	0	0	1	Slow Pay
TOTAL	0	4,871	0	0	0	4,871	

Desert Healthcare District Deposit Detail

June 2023

Туре	Date	Name	Amount
Deposit	06/02/2023		2,000
		T-Mobile - Cell Tower Lease	(2,000)
TOTAL			(2,000)
Deposit	06/08/2023		100
Payment	06/08/2023	Desert Regional Medical C., Auxiliary - History Book Donation	(100)
TOTAL			(100)
Deposit	06/09/2023		12
		Riverside County Treasurer - Property Tax	(12)
TOTAL			(12)
Deposit	06/15/2023		20
		Conrado Barzaga - Reimbursement of Credit Card Charge	(20)
TOTAL			(20)
Deposit	06/20/2023		5,829
		Riverside County Treasurer - Property Tax	(5,829)
TOTAL			(5,829)
Deposit	06/26/2023		4,500
Payment	06/26/2023	PICA - Land Lease Payment	(4,500)
TOTAL			(4,500)
Deposit	06/28/2023		2,000
		T-Mobile - Cell Tower Lease	(2,000)
TOTAL			(2,000)

Desert Healthcare District Deposit Detail

June 2023

Type Date		Name	Amount
Deposit	06/30/2023		193,932
Payment	06/30/2023	Desert Healthcare Foundation	(193,932)
TOTAL			(193,932)
		TOTAL	208,393

DESERT HEALTHCARE DISTRICT PROPERTY TAX RECEIPTS FY 2022 - 2023 **RECEIPTS - TWELVE MONTHS ENDED JUNE 30, 2023** FY 2021-2022 Projected/Actual FY 2022-2023 Projected/Actual Act % | Actual Receipts Receipts \$ **Actual Receipts** Budget % Budget \$ Variance Receipts % Act % Variance 2.5% \$ 2.2% \$ 162,345 0.0% \$ July 182,825 \$ (20,480)0.0% \$ 3,676 \$ 3,676 11,529 \$ 2.2% \$ \$ 1.6% \$ 117,008 0.2% \$ (105,479)0.0% \$ 175,271 175,271 Aug 0.0% \$ \$ 0.0% \$ 0.0% \$ 0.0% \$ 3,382 3,382 Sep 190,138 0.0% \$ 0.0% \$ 130 \$ (190,008)2.6% \$ (208,624)Oct 2.6% 208,624 2.5% \$ \$ Nov 0.4% 29,252 2.5% \$ 181,286 \$ 152,034 0.4% \$ 32,096 198,217 166,121 Dec 16.9% \$ 1,235,897 18.3% \$ 1,337,681 \$ 101,784 16.9% \$ 1,356,056 18.2% \$ 1,458,481 \$ 102,425 2,332,847 37.8% \$ 2,763,324 31.9% \$ 40.6% \$ 3,259,483 699,827 \$ \$ Jan 31.9% 430,477 2,559,656 \$ 0.0% \$ 0.6% \$ Feb 0.0% 2.5% \$ 180,240 \$ 180,240 46,002 \$ 46,002 0.3% \$ 0.5% \$ 1.1% \$ 13,880 0.3% \$ \$ 60,520 Mar 21,939 35,819 \$ 24,072 84,592 6.1% \$ 443,891 441,320 6.4% \$ 5.5% \$ 402,215 \$ 41,676 5.5% \$ 510,192 \$ Apr 68,872 19.9% \$ 1,833,419 48.4% \$ 2,286,957 1,455,287 45.0% \$ 3,288,706 \$ 19.9% \$ 1,596,776 3,883,733 May 18.4% \$ 1,345,592 0.7% \$ 47,936 \$ (1,297,656)22.5% \$ 1,805,400 0.1% \$ 5,841 \$ (1,799,559)June 100% \$ 7,313,000 115.6% \$ 8,452,887 | \$ 1,139,887 100.00% \$ 8,024,000 120.0% \$ 9,628,870 | \$ 1,604,870 Total

Las Palmas Medical Plaza Deposit Detail - LPMP June 2023

Туре	Date	Name	Amount
Deposit	06/01/2023		26,042
		Howard Aronow	(1,664)
		Howard Aronow	(1,664)
Payment	06/01/2023	Coachella Valley Volunteers in Medicine-	(6,528)
Payment	06/01/2023	Steven Gundry, M.D.	(5,986)
Payment	06/01/2023	Global Premier Fertility	(445)
Payment	06/01/2023	Desert Oasis Healthcare	(2,701)
Payment	06/01/2023	EyeCare Services Partners Management LLC	(7,053)
TOTAL			(26,041)
Deposit	06/05/2023		6,763
Payment	06/05/2023	Ramy Awad, M.D.	(3,784)
Payment	06/05/2023	WestPac Labs, Inc.	(2,979)
TOTAL			(6,763)
Deposit	06/05/2023		4,139
Payment	06/06/2023	Desert Family Medical Center	(4,139)
TOTAL		·	(4,139)
Deposit	06/07/2023		19,837
Payment	06/06/2023	Cure Cardiovascular Consultants	(3,357)
Payment	06/06/2023	Brad A. Wolfson, M.D.	(3,844)
Payment	06/06/2023	Cohen Musch Thomas Medical Group	(5,079)
Payment	06/06/2023	Palmtree Clinical Research	(7,558)
TOTAL			(19,838)
Deposit	06/08/2023		3,543
Payment	06/08/2023	Peter Jamieson, M.D.	(3,543)
TOTAL			(3,543)

Las Palmas Medical Plaza Deposit Detail - LPMP

.I	ur	16	2	N	2	3

Туре	Date	Name	Amount
Deposit	06/09/2023		48
Бороск	00/00/2020		10
Payment	06/09/2023	Quest Diagnostics Incorporated	(48)
TOTAL			(48)
Deposit	06/12/2023		56,907
Payment	06/12/2023	Pathway Pharmaceuticals,Inc.	(2,639)
Payment	06/12/2023	Desert Regional Medical Center	(6,061)
Payment	06/12/2023	Tenet HealthSystem Desert, Inc.	(35,778)
Payment	06/12/2023	Tenet HealthSystem Desert, Inc	(6,908)
Payment	06/12/2023	Laboratory Corporation of America	(5,522)
TOTAL			(56,908)
Deposit	06/26/2023		3,913
Payment	06/26/2023	Ramy Awad, M.D.	(3,913)
TOTAL			(3,913)
Deposit	06/26/2023		4,478
Payment	06/27/2023	Quest Diagnostics Incorporated	(4,478)
TOTAL			(4,478)
Deposit	06/26/2023		3,226
Payment	06/26/2023	Aijaz Hashmi, M.D., Inc.	(3,226)
TOTAL			(3,226)
Deposit	06/27/2023		1,595
Payment	06/26/2023	Leticia De Lara - Health Premium Reimbursement	(1,595)
TOTAL			(1,595)

Las Palmas Medical Plaza Deposit Detail - LPMP June 2023

Туре	Date	Name	Amount
Deposit	06/29/2023		14,209
Payment	06/29/2023	Steven Gundry, M.D.	(5,986)
Payment	06/29/2023	Laboratory Corporation of America	(5,522)
Payment	06/29/2023	Desert Oasis Healthcare	(2,701)
TOTAL			(14,209)
		TOTAL	144,700

Desert Healthcare District Check Register

Туре	Date	Num	Name	Amount
1000 - CHECKING CAS	SH ACCOUNTS			
1012 · Union Bank Ope	erating - 9356			
Bill Pmt -Check	06/01/20	1682	Arthur Shorr - Stipend	(1,433)
Bill Pmt -Check	06/01/20	1683	Chris Christensen - Expense Reimbursement	(1,117)
Bill Pmt -Check	06/01/20	1684	Conrado Barzaga - Expense Reimbursement	(1,234)
Bill Pmt -Check	06/01/20	1685	Evett PerezGil - Stipend	(662)
Bill Pmt -Check	06/01/20	1686	Galilee Center - Grant Payment	(60,377)
Bill Pmt -Check	06/01/20	1687	Jana Trew - Expense Reimbursement	(282)
Bill Pmt -Check	06/01/20	1688	Leticia De Lara - Stipend	(662)
Bill Pmt -Check	06/01/20	1689	Lift To Rise - Grant Payment	(67,500)
Bill Pmt -Check	06/01/20		Magdalena Cleaning Services	(200)
Bill Pmt -Check	06/01/20	1691	Meghan Kane - Expense Reimbursement	(114)
Bill Pmt -Check	06/01/20		Rogers, Carole - Expense Reimbursement	(310)
Bill Pmt -Check	06/01/20		So.Cal Computer Shop	(810)
Bill Pmt -Check	06/01/20		Verizon Wireless	(666)
Bill Pmt -Check	06/01/20		Visual Edge IT (Image Source)	0
Bill Pmt -Check	06/01/20	1696	Zendle, Les - Expense Reimbursement	(79)
Bill Pmt -Check	06/01/20	1697	Visual Edge IT (Image Source)	(259)
Bill Pmt -Check	06/05/20	1698	Clear Impact	(1,013)
Bill Pmt -Check	06/05/20		DAP Health - Grant Payment	(5,288)
Bill Pmt -Check	06/05/20		Locks Around The Clock	(100)
Bill Pmt -Check	06/05/20		Palm Springs Alarm	(150)
Bill Pmt -Check	06/05/20	1702	Strategies 360, Inc.	(9,500)
Bill Pmt -Check	06/05/20		Andrea S. Hayles - Expense Reimbursement	(166)
Bill Pmt -Check	06/06/20		ACHD	(10,953)
Bill Pmt -Check	06/06/20	1705	Staples Credit Plan	(137)
Bill Pmt -Check	06/06/20		State Compensation Insurance Fund	(427)
Bill Pmt -Check	06/08/20		First Bankcard (Union Bank)	(11,687)
Bill Pmt -Check	06/08/20		Chmura Economics & Analytics, LLC	(6,500)
Bill Pmt -Check	06/08/20	1709	First Bankcard (Union Bank)	(12,248)
Bill Pmt -Check	06/08/20	1710	LoopUp LLC	(24)
Bill Pmt -Check	06/08/20		VMG Health	(2,500)
Bill Pmt -Check	06/08/20	1712	Activate Inclusion LLC	(8,869)
Liability Check	06/09/20		QuickBooks Payroll Service	(58,594)
Bill Pmt -Check	06/12/20		California Consulting	(4,250)
Bill Pmt -Check	06/12/20		Moss, Levy & Hartzheim LLP	(9,000)
Bill Pmt -Check	06/12/20	1715	Simpson, Gumpertz & Heger	(750)

Desert Healthcare District Check Register

Туре	Date	Num	Name	Amount
Bill Pmt -Check	06/12/2023	1716	VMG Health	(15,450)
Bill Pmt -Check	06/12/2023	1717	Xerox Financial Services	(377)
Bill Pmt -Check	06/12/2023	1718	Sergio Rodriguez - Expense Reimbursement	(28)
Bill Pmt -Check	06/12/2023	1719	Rogers, Carole - Stipend	(662)
Bill Pmt -Check	06/15/2023	1720	Andrea S. Hayles - Expense Reimbursement	(64)
Bill Pmt -Check	06/15/2023	1721 - VOID	California Forward	0
Bill Pmt -Check	06/15/2023	1722	Regional Access Project Foundation	(279)
Bill Pmt -Check	06/15/2023	1723	Will Dean - Expense Reimbursement	(221)
Bill Pmt -Check	06/15/2023	1724	Donna Den Bleyker - Expense Reimbursement	(824)
Bill Pmt -Check	06/20/2023	1725	Principal Life Insurance Co.	(2,082)
Bill Pmt -Check	06/22/2023	ACH 062623	Law Offices of Scott & Jackson	(11,745)
Liability Check	06/23/2023		QuickBooks Payroll Service	(58,188)
Bill Pmt -Check	06/26/2023	1726	Alejandro Espinoza Santacruz - Expense Reimbursement	(2,620)
Bill Pmt -Check	06/26/2023	1727	Alianza Coachella Valley - Grant Payment	(22,500)
Bill Pmt -Check	06/26/2023	1728	CoPower Employers' Benefits Alliance	(1,750)
Bill Pmt -Check	06/26/2023	1729	Cove Communities Senior Association - Grant Payment	(38,250)
Bill Pmt -Check	06/26/2023	1730	Eric Taylor - Expense Reimbursement	(71)
Bill Pmt -Check	06/26/2023	1731	JFK Memorial Foundation - Grant Payment	(25,893)
Bill Pmt -Check	06/26/2023	1732	Mangus Accountancy Group, A.P.C.	(500)
Bill Pmt -Check	06/26/2023	1733	Ready Refresh	(50)
Bill Pmt -Check	06/26/2023	1734 - VOID	Regional Access Project Foundation	0
Bill Pmt -Check	06/26/2023	1735	Rotary Club of Palm Desert Foundation - Grant Payment	(10,000)
Bill Pmt -Check	06/26/2023	1736	Shred-It Shred-It	(125)
Bill Pmt -Check	06/26/2023	1737	Conrado Barzaga - Expense Reimbursement	(359)
Bill Pmt -Check	06/26/2023	1738	Meghan Kane - Expense Reimbursement	(19)
Bill Pmt -Check	06/26/2023	1739	Frazier Pest Control, Inc.	(33)
Bill Pmt -Check	06/29/2023	1740	CVAG - Grant Payment	(1,670,000)
Bill Pmt -Check	06/29/2023	1741	Evett PerezGil - Stipend	(662)
Bill Pmt -Check	06/29/2023	1742	Southern California Grantmakers	(5,067)
Bill Pmt -Check	06/29/2023	1743	Strategies 360, Inc.	(9,500)
Bill Pmt -Check	06/29/2023	1744 - VOID	Zendle, Les	0
Bill Pmt -Check	06/29/2023	1745	Andrea S. Hayles - Expense Reimbursement	(308)
Bill Pmt -Check	06/29/2023	1746	Carmina Zavala - Stipend	(662)
Bill Pmt -Check	06/29/2023	1747	Coachella Valley Volunteers in Medicine - Grant Payment	(15,410)
Bill Pmt -Check	06/29/2023	1748	DAP Health - Grant Payment	(6,500)
Bill Pmt -Check	06/29/2023	1749	NPO Centric	(20,100)
Bill Pmt -Check	06/29/2023	1750	OneFuture Coachella Valley - Grant Payment	(68,063)

Desert Healthcare District Check Register

Туре	Date	Num	Name		Amount
Bill Pmt -Check	06/29/2023	1751	SDRMA		(116,412)
Bill Pmt -Check	06/29/2023	1752	TWC Consulting LLC		(1,566)
Bill Pmt -Check	06/29/2023	1753	Visual Edge IT (Image Source)		(163)
Bill Pmt -Check	06/29/2023	1754	Zendle, Les - Stipend/Expense Reimbursement		(461)
Check	06/30/2023	Auto Pay	Calif. Public Employees'Retirement System		(17,745)
TOTAL					(2,402,570)

						Desert Healthcare District	<u> </u>
						Details for Credit Card Expenditures	
						Credit card purchases - May 2023 - Paid June 2023	
lumber of cr	edit cards held	by District pe	rson	nel -2			
redit Card L	imit - \$25,000	Conrado, \$20	,000	- Chris			
redit Card F	lolders:						
		f Executive Off					
Chris Chr	istensen - Chi	ef Administration	on O	fficer			
	s of charges:						
					leals, Travel in	cluding airlines and Hotels, Catering, Supplies for BOD	
neetings, CE	O Discretiona	y for small gra	nt &	gift items			
	St	atement					
	Month	Total		Expense			
Year	Charged	Charges		Type	Amount	Purpose	Description
		\$ 23,934.41					
hris' Statem	ent:						
2023	May	\$ 12,247.78		District			
				GL	Dollar	Description	
				5160	\$ (187.62)	Credit for Fantasy Springs Resort - Facility Rental Fees for Staff DEI Trainings on May 16, 19, & 24, 2023	
				6352	\$ (131.70)	Credit for Fantasy Springs Resort - Food for Staff DEI Trainings on May 16, 19, & 24, 2023	
				6360	\$ 521.85	Stater Bros - Gift Cards for Gracie @ RAP for Assistance with Foundant Transition	
				6355		Zoom Videoconference/Webinar Expense	
				5160		Fantasy Springs Resort - Facility Rental Fees for DEI Trainings for Staff on May 16, 19, & 24, 2023	
				6352		Fantasy Springs Resort - Food for DEI Trainings for Staff on May 16, 19, & 25, 2023	
				6351	\$ 582.95	Southwest Airlines - Travel for NALEO Conference in New York City, NY on July 10-14, 2023 - Director Barraza	
				6355	\$ 141.88	Adobe Pro Annual License x2	
				6355	\$ 78.00	Microsoft Office Subscription	
				5240	\$ 176.89	Jensen's - Food for Board DEI Training on May 22, 2023 (Special BOD Meeting)	
				6351	\$ 1,405.66	Hotels.com - NALEO Conference - New York City, NY on July 10-14, 2023 - President PerezGil	
				6351	\$ 1,405.66	Hotels.com - NALEO Conference - New York City, NY on July 10-14, 2023 - Vice-President Zavala	
				6351		Hotels.com - NALEO Conference - New York City, NY on July 10-14, 2023 - Director De Lara	
				6351		Hotels.com - NALEO Conference - New York City, NY on July 10-14, 2023 - Director Barraza	
				5240	\$ 532.94	Bristol Farms - Food for May 23, 2023 BOD Meeting	
				02.0			

Desert Healthcare District							
-						Desert Healthcare District Details for Credit Card Expenditures	
Credit card purchases - May 2023 - Paid June 2023							
	1		l			Orean vara parenases - May 2023 - Faia June 2023	
Number of cr	edit carde held	by District pe	reon	nel -2			
		- Conrado. \$20					
Credit Card H				00			
Conrado	Bárzaga - Chie	f Executive Of	ficer				
		ef Administrati		fficer			
Routine types							
		embership, Co	mpu	ter Supplies, M	leals, Travel ir	cluding airlines and Hotels, Catering, Supplies for BOD	
meetings, CE	O Discretiona	ry for small gra	int &	gift items			
	St	atement					
	Month	Total		Expense			
Year	Charged	Charges		Type	Amount	Purpose	Description
		\$ 23,934.41				·	•
Conrado's St	atement:	·					
2023	Мау	\$ 11,686.63					
				District			
				GL	Dollar	Description	
				6352	\$ 87.95	Takumi Izakaya Bar - Food for ACHD Legislative Visit - Sacramento, CA - Conrado Bárzaga	
				6352		Esquire Grille - Food for ACHD Legislative Visit - Sacramento, CA - Conrado Bárzaga	
				6351		Yellow Cab - ACHD Legislative Visit - Sacramento, CA - Conrado Bárzaga	
				6352		Vines Hyatt Regency - Food for ACHD Legislative Visit - Sacramento, CA - Conrado Bárzaga	
						Hyatt Regency - 4/26/2023 Hotel for ACHD Legislative Visit - Sacramento, CA - Conrado Bárzaga	
				1310		Apple - Computer for Conrado Bárzaga	
				5160		California Special Districts Association - Virtual Workshop: Overview of Special District Laws - Andrea Hayles	
				5240		Jensen's - Food for Board DEI Training on May 1, 2023 (Special BOD Meeting)	
				5160		Planned Parenthood Southwest's 60th Anniversary Dinner - Conrado Bárzaga +1	
	<u> </u>			5240		Aspen Mills - Food for Healthy Places Index Training on May 4, 2023 (Special BOD Meeting)	
	ļ			6351		Hilton San Diego - 5/22/2023 Hotel for Planned Parenthood Southwest's 60th Anniversary Dinner - Conrado Bárza	ga
	1			6352		Don and Sweet Sue's Café Meeting - President PerezGil & Conrado Bárzaga	
	 		<u> </u>			Lebanese Taverna - Food for Peak Grantmaking Conference - Baltimore, MD - Conrado Bárzaga	
	1			6351		BWI Taxi - Travel for Peak Grantmaking Conference - Baltimore, MD - Conrado Bárzaga	
	 	-	-	6351		Marriott - 5/6/2023 Hotel for Peak Grantmaking Conference - Baltimore, MD - Conrado Bárzaga	
	 	1	-			Marriott - 5/7/2023-5/9/2023 Hotel for Peak Grantmaking Conference - Baltimore, MD - Conrado Bárzaga	
	1	-	-			Choptank - Food for Peak Grantmaking Conference - Baltimore, MD - Conrado Bárzaga +1 Duck Duck Goose - Food for Peak Grantmaking Conference - Baltimore, MD - Conrado Bárzaga	
	 		-	6352		Taglista - Food for Peak Grantmaking Conference - Baltimore, MD - Conrado Barzaga +1	
	1			6352		Elda Transportation - Travel for Peak Grantmaking Conference - Baltimore, MD - Conrado Barzaga +1	
	 	<u> </u>				UberEats - (to be reimbursed)	
	 	 		6352		Silver Diner - Food for Peak Grantmaking Conference - Baltimore, MD - Conrado Bárzaga	
	1	 		5230		NALEO Conference - New York City, NY on July 10-14, 2023 - President PerezGil	
	 	<u> </u>				NALEO Conference - New York City, NY on July 10-14, 2023 - Vice-President Zavala	
	1			5230		NALEO Conference - New York City, NY on July 10-14, 2023 - Vice-President Zavaia	
	1					NALEO Conference - New York City, NY on July 10-14, 2023 - Director Barraza	
	1			6351		Hilton San Diego - 5/22/2023 Hotel for Planned Parenthood Southwest's 60th Anniversary Dinner - Conrado Bárza	na
	1			5160		Grantmakers in Health Conference - Minneapolis, MN - June 7-9, 2023 - Conrado Bárzaga	9~
i	+	 		6351		Renaissance Esmerelda Parking - Meeting with Conrado Bárzaga, Alejandro Espinoza Santacruz, & Dr. Valentino	(C)/IJCD)
						TRENAISSANCE ESMETEIGA PAIKING - MEELING WILL CONTAGO BATZAGA, Aleiangto Espinoza Santacruz, & Dr. Valentino	(CA02D)

Las Palmas Medical Plaza Check Register - LPMP As of June 30, 2023

Type Date		Date Num Name		Amount
1000 CHECKING CASH	ACCOUNTS			
1046 - Las Palmas Medic	cal Plaza			
Bill Pmt -Check	06/01/2023	10744	Desert Water Agency	(373)
Bill Pmt -Check	06/05/2023	10745	Desert Fire Extinguisher Co Inc	(87)
Bill Pmt -Check	06/05/2023	10746	Desert Water Agency	(348)
Bill Pmt -Check	06/05/2023	10747	Stericycle, Inc.	(1,147)
Bill Pmt -Check	06/06/2023	10748	Palm Springs Disposal Services Inc	(2,651)
Bill Pmt -Check	06/08/2023	10749	Imperial Security	(3,677)
Bill Pmt -Check	06/08/2023	10750	Locks Around The Clock	(664)
Bill Pmt -Check	06/12/2023	10751	Imperial Security	(1,544)
Bill Pmt -Check	06/12/2023	10752	Southern California Edison	(761)
Bill Pmt -Check	06/15/2023	10753	Frazier Pest Control, Inc.	(275)
Bill Pmt -Check	06/15/2023	10754	Coldwell Banker Commercial Lyle & Assoc.	(842)
Bill Pmt -Check	06/26/2023	10755	Comtron Systems, Inc.	(3,000)
Bill Pmt -Check	06/26/2023	10756	Frontier Communications	(267)
Bill Pmt -Check	06/26/2023	10757	INPRO Environmental Management Services	(13,685)
Check	06/27/2023		Bank Service Charges	(613)
Bill Pmt -Check	06/29/2023	10758	Green Security Solutions	(12,230)
TOTAL				(42,164)

Desert Healthcare District CEO Discretionary Fund Detail

July 2022 through June 2023

Date	Name	Memo	Amount
6325 · CEO Discre	tionary Fund		
07/14/2022	Regional Access Project Foundation	Nonprofit Desert Fast Pitch sponsorship	5,000
08/24/2022	Coachella Valley Economic Partnership	2022 CVEP Economic Summit - Silver Sponsorship	5,000
10/20/2022	UC Riverside Foundation	UCR SOM Celebration of Medical Education Gala - Bronze Sponsorship	5,000
11/03/2022	Blood Bank of San Bernardino	11.12.22 Thanks4Giving Gala	3,000
01/27/2023	First Bankcard (Union Bank)	Wal-mart -Clothing for migrant children left in Coachella Valley during the holidays, donated to the Galilee Center	1,444
01/27/2023	First Bankcard (Union Bank)	Donation to The Girlfriend Factor	2,500
02/27/2023	Desert Recreation Foundation	March 29, 2023 Bowling fundraiser	500
02/28/2023	Desert Healthcare Foundation-	The Girlfriend Factor Sponsorship	1,300
02/28/2023	Desert Healthcare Foundation-	2023 Farm to Fork Dinner Table Sponsor	1,602
03/08/2023	OneFuture Coachella Valley	OneFuture Coachella Valley - The Future is Ours Event 2023 Sponsorship	5,000
03/17/2023	Family Service Association	Gold Sponsor for Family Service Association Flag Raising Ceremony	500
04/01/2023	Boys & Girls Club of Palm Springs	Be a Hero for Kids-Halloween Bash Sponshorship	5,000
04/10/2023	CaravanSerai Project	SEED LAB - Graduation 2023 sponsorship	2,500
05/25/2023	Reynaldo J. Carreón M.D. Foundation	Carreon Foundation Scholarship Awards Gala Event Sponsorship	5,000
06/22/2023	Alejandro Espinoza Santacruz-	Amazon - Toys/Sports Equipment for the Galilee Center	2,346
06/22/2023	Alejandro Espinoza Santacruz-	Amazon - Toys/Sports Equipment for the Galilee Center	130
06/22/2023	Alejandro Espinoza Santacruz-	Amazon - Toys/Sports Equipment for the Galilee Center	65
06/30/2023	Alejandro Espinoza Santacruz-	Bus passes for Galilee Center Refugees	2,000
TOTAL			47,887



MEMORANDUM

DATE: July 19, 2023

TO: F&A Committee

RE: Retirement Protection Plan (RPP)

Current number of participants in Plan:

	<u>May</u>	<u>June</u>
Active – still employed by hospital	68	68
Vested – no longer employed by hospital	59	57
Former employees receiving annuity	<u>7</u>	<u> </u>
Total	<u>134</u>	<u>132</u>

The outstanding liability for the RPP is approximately **\$3.0M** (Actives - \$1.55M and Vested - \$1.45M). US Bank investment account balance \$4.5M. Per the June 30, 2022, Actuarial Valuation, the RPP has an Overfunded Pension Asset of approximately **\$1.0M**. The June 30, 2023 Actuarial Valuation review is currently in process and is pending receipt.

The payouts, excluding monthly annuity payments, made from the Plan for the twelve (12) months ended June 30, 2023, totaled **\$477K.** Monthly annuity payments (7 participants) total **\$1.0K** per month.

	DESERT HEALTHCARE DISTRICT								
	OUTSTANDING GRANTS AND GRANT PAYMEN	NT SCHEDULE							
	June 30, 2023								
	TWELVE MONTHS ENDING JUNE 30,		_						
		Approved	4	6/30/2022	Current Yr	Total Paid Prior Yrs	Total Paid Current Yr		Open
Grant ID Nos.	Name	Grants - Prior Yr	_	Bal Fwd	2022-2023	July-June	July-June		ALANCE
2014-MOU-BOD-11/21/13	Memo of Understanding CVAG CV Link Support	\$ 10,000,00	_	4,990,000		\$ 1,670,000		\$	3,320,000
2021-1136-BOD-01-26-21 2021-1171-BOD-03-23-21	Ronald McDonald House Charities - Temporary Housing & Family Support Services - 1 Yr.	\$ 119,43 \$ 150.00				\$ 11,944		\$	
	Blood Bank of San Bernardino/Riverside Counties - Bloodmobiles for Coachella Valley - 18 Months		-			\$ 15,000		-	
2021-1266-BOD-04-27-21	Galilee Center - Our Lady of Guadalupe Shelter - 1 Yr.	\$ 150,00 \$ 300.00				\$ 15,000 \$ 30,000		\$	
2021-1277-BOD-04-27-21 2021-1280-BOD-05-25-21	Lift To Rise - United Lift Rental Assistance 2021 - 8 Months Desert AIDS Project - DAP Health Expands Access to Healthcare - 1Yr.	\$ 300,00 \$ 100.00		,		\$ 30,000		\$	
2021-1280-BOD-05-25-21 2021-1296-BOD-11-23-21	Coachella Valley Volunteers In Medicine - Improving Access to Healthcare Services - 1 Yr.	\$ 154,09	_	,		\$ 10,000		\$	
2021-1296-BOD-11-23-21 2021-1289-BOD-12-21-21	Desert Cancer Foundation - Patient Assistance Program - 1 Yr.	\$ 150,00	_			\$ 82.500		\$	
2022-1301-BOD-01-25-22	UCR Regents - Community Based Interventions to Mitigate Psychological Trauma - 1 Yr.	\$ 113,51		, ,,,,,,		\$ 51,081		\$	11,35
2022-1301-BOD-01-25-22 2022-1302-BOD-01-25-22	Vision To Learn - Palm Springs, Desert Sands, and Coachella Valley School Districts 1 Yr.	\$ 50,00				\$ 27,500		\$	11,30
2022-1302-BOD-01-25-22 2022-1303-BOD-01-25-22	CSU San Bernardino Palm Desert Campus Street Medicine Program - 1 Yr.	\$ 54,05	_			\$ 29,731		\$	
2022-1303-BOD-01-23-22 2022-1306-BOD-02-22-22	Olive Crest Treatment Center - General Support for Mental Health Services - 1 Yr.	\$ 123,45				\$ 67,898		\$	
2022-1311-BOD-04-26-22	Desert Arc - Healthcare for Adults with Disabilities Project Employment of Nurses - 1 Yr.	\$ 102.74				\$ 46,233		\$	10.27
2022-1311-BOD-04-26-22 2022-1313-BOD-04-26-22	Angel View - Improving Access to Primary and Specialty Care Services for Children With Disabilities 1 Yr.	\$ 76,79	_	,		\$ 34.555		\$	7,68
2022-1314-BOD-05-24-22	Voices for Children - Court Appointed Special Advocate Program - 1 Yr.	\$ 60,00				\$ 54,000		\$	6,00
2022-1314-BOD-05-24-22 2022-1325-BOD-06-28-22	Vision Y Compromiso - CVEC Unrestricted Grant Funds - 2 Yrs.	\$ 150,00		, ,,,,,,,		\$ 67,500		\$	82,50
2022-1327-BOD-06-28-22	Youth Leadership Institute - Youth Voice in Mental Health - 2 Yrs.	\$ 50,00				\$ 22,500		\$	27,50
2022-1328-BOD-06-28-22	El Sol - Expanding Access to Educational Resources for Promotoras - 2 Yrs.	\$ 150,00	_	150,000		\$ 67,500		\$	82,50
2022-1331-BOD-06-28-22	Pueblo Unido - Improving Access to Behavioral Health Education and Prevention Services - 2 Yrs.	\$ 50,00				\$ 22,500		\$	27,50
2022-0965-BOD-06-28-22	Desert Healthcare Foundation - Behavioral Health Initiative Expansion - 3 Yrs.	\$ 2,000,00				\$ 2,000,000		\$	
2022-22-15-BOD-06-28-22	Carry over of remaining Fiscal Year 2021/2022 Funds*	\$ 2,566,56	6 5	2,566,566		\$ 2,566,566		\$	
2022-1323-Mini-07-21-22	Alianza Nacional De Campesinas, Inc - Mini Grant				\$ 5,000		\$ 5,000	\$	
2022-1321-Mini-07-25-22	Theresa A. Mike Scholarship Foundation - Mini Grant				\$ 5,000		\$ 5,000	\$	
2022-1324-BOD-07-26-22	Galilee Center - Our Lady of Guadalupe Shelter - 2 Yr.				\$ 100,000		\$ 45,000	\$	55,00
2022-1332-BOD-07-26-22	Alianza CV - Expanding and Advancing Outreach Through Increasing Capacity Development - 2 Yrs.				\$ 100,000		\$ 45,000	\$	55,00
2022-1322-Mini-08-13-22	Hanson House Foundation, Inc Mini Grant				\$ 5,000		\$ 5,000	\$	
2022-1329-BOD-09-27-22	DPMG - Mobile Medical Unit - 3 Yrs.				\$ 500,000		\$ 50,000	\$	450,00
2022-1350-BOD-09-27-22	JFK Memorial Foundation - Behavioral Health Awareness and Education Program - 1 Yr.				\$ 57,541		\$ 51,786	\$	5,75
2022-1355-BOD-09-27-22	Joslyn Center - The Joslyn Wellness Center - 1 Yr.				\$ 85,000		\$ 76,500	\$	8,50
2022-1361-BOD-09-27-22	DAP Health - DAP Health Monkeypox Virus Response - 1 Yr.				\$ 586,727		\$ 246,073	\$	340,65
2022-1364-Mini-10-25-22	Al Horton Memorial Rotary Foundation - Mini Grant				\$ 5,000		\$ 5,000	\$	
2022-1356-BOD-10-25-22	Blood Bank of San Bernardino/Riverside Counties - Coachella Valley Therapeutic Apheresis Program - 1 Yr.		_		\$ 140,000		\$ 63,000	\$	77,00
2022-1358-BOD-10-25-22	Foundation for Palm Springs Unified School District - School-Based Wellness Center Project - 1 Yr.				\$ 110,000		\$ 49,500	\$	60,50
2022-1362-BOD-10-25-22	Jewish Family Service of the Desert - Mental Health Counseling Services for Underserved - 2 Yrs.		_		\$ 160,000		\$ 36,000	\$	124,00
2022-1326-BOD-12-20-22	TODEC - TODEC's Equity Program - 2 Yrs.		_		\$ 100,000		\$ 22,500	\$	77,50
2022-1330-BOD-12-20-22	OneFuture Coachella Valley - Building a Healthcare Workforce Pipeline - 2 Yrs.		_		\$ 605,000		\$ 136,126	\$	468,87
2022-1369-BOD-12-20-22	ABC Recovery Center - Cost of Caring Fund Project - 1 Yr.		+		\$ 332,561		\$ 74,826	\$	257,73
2023-1357-Mini-01-09-23	Desert Recreation Foundation - Mini Grant		+		\$ 10,000		\$ 10,000	\$	
2023-1333-BOD-01-24-23	Organizacion en California de Lideres Campesinas - Healthcare Equity for ECV Farmworker Women - 2 Yrs.		+		\$ 150,000		\$ 33,750	\$	116,25
2023-1363-BOD-01-24-23	Pegasus Riding Academy - Pegasus Equine Assisted Therapy - 1 Yr.		_		\$ 60,092		\$ 27,040	\$	33,05
2023-1375-Mini-01-30-23	California CareForce - Mini Grant		+		\$ 10,000		\$ 10,000	\$	
2023-1374-Mini-02-10-23	Alianza Nacional De Campesinas, Inc - Mini Grant		+		\$ 10,000 \$ 10,000		\$ 10,000 \$ 10,000	\$	
2023-1373-Mini-02-14-23	Palms To Pines Parasports - Mini Grant		+		,			\$	
2023-1370-Mini-02-15-23	HIV+ Aging Research Project-Palm Springs - Mini Grant		+		\$ 10,000 \$ 50,000		\$ 10,000 \$ 22,500	\$	27,50
2023-1372-BOD-02-28-23	Reynaldo J. Carreon MD Foundation - Dr. Carreon Scholarship Program - 1 Yr.		+				. ,	-	27,50
2023-1390-Mini-05-17-23 2023-1391-BOD-05-23-23	PS Test, Inc Testing & Treating the Growing Health Crisis - Mini Grant Lift To Rise - Driving Regional Economic Stability Through Collective Impact - 3 Yrs.	 	+		\$ 10,000 \$ 900,000	1	\$ 10,000 \$ 67,500	\$	832,50
2023-1391-BOD-05-23-23 2023-1392-BOD-05-23-23	Galilee Center - Galilee Center Extended Shelter - 1 Yr.		+		\$ 268,342		\$ 60,377	\$	207,96
2023-1392-BOD-05-23-23 2023-1395-Mini-06-21-23	Rotary Club of Palm Desert Foundation - Assistance in Providing Scholarships for Healthcare Majors - Mini Gran	!	+		\$ 200,342		\$ 10,000	\$	201,90
2023-1393-Milli-06-21-23 2023-1393-BOD-06-27-23	DAP Health - DAP Health Expands Access to Healthcare - 1 Yr.	1	+		\$ 1,025,778		¢ 10,000	\$	1,025,77
2023-1393-BOD-06-27-23 2023-1398-BOD-06-27-23	Desert Health-care Foundation - Core Operating Support - 1 Yr.		+		\$ 750,000		\$ -	\$	750,00
2023-1398-BOD-00-27-23 2023-BOD-06-27-23	Carry over of remaining Fiscal Year 2022/2023 Funds for Mobile Medical Unit Program		+		\$ 395,524		\$ -	\$	395,52
2020 000-00-21-20	Sany 5-56 Scribinaling Fiscal Foat 2022/2025 Funds for Woolle Wedical Office Flogram	 	+		\$ 353,324		-	Ψ	555,32
TOTAL GRANTS		\$ 16,670,64	4 5	10,552,067	\$ 6,566,566	\$ 6,976,760	\$ 1,197,478	\$	8,944,39
Amts available/remaining for	Grant/Programs - FY 2022-23:		#						
Amount budgeted 2022-2023		1		4,000,000		1	G/L Balance:		6/30/20
Amount granted through June				(6,566,566)			2131	\$	5,424,39
Financial Audits of Non-Profits;				-			2281	\$	3,520,00
Net adj - Grants not used:	FY 21-22 Funds			, ,,,,,,,,					
Matching external grant contribu		<u> </u>	,	-			Total	\$	8,944,39
Balance available for Grants/F	nn reflects funds granted from carryover funds. Actual grant payments will be reflected under the respective grant.	1	- 1	U				\$	
value listeu III Total Pald Colur	nitrieneus runos granieu ironi carryover runos. Actual grant payments will be reflected under the respective grant.		+			1			



Date: July 19, 2023

To: Finance & Administration Committee

Subject: Resolution #23-03 and Ordinance 23-01 to Increase Director's Stipends by 5%

to \$115.76 per meeting

Staff Recommendation: Consideration to approve Resolution #23-03 and Ordinance 23-01 to Increase Director's Stipends by 5% to \$115.76 per meeting.

Background:

- District Directors receive a per meeting stipend for up to 6 authorized meetings per month.
- The stipend is allowed to be increased 5% per year.
- The proposed increase is from \$110.25 to \$115.76 per meeting.
- A resolution and ordinance for the stipend and the allowable increase is required to be approved by the Board.
- Additionally, a public hearing announcement is required to be published in the local newspaper for 2 consecutive weeks.
- Resolution 23-03 and Ordinance 23-01 are included in the packet for your review and recommended approval.

Fiscal Impact:

Director meeting stipends increased from \$110.25 to \$115.76 per meeting for up to 6 meetings per month.

RESOLUTION NO. 23-03

RESOLUTION OF THE BOARD OF DIRECTORS OF THE DESERT HEALTHCARE DISTRICT ADOPTING MEETING COMPENSATION GUIDELINES AND A POLICY OF SIX (6) MEETINGS PER MONTH

WHEREAS, Health & Safety Code section 32103 authorizes the payment to members of the Board of Directors ("Board") of \$100 per meeting, as plus authorized increases in accordance with Water Code 2023, not to exceed six meetings per month, and allows payment of actual and necessary traveling and incidental expenses incurred in the performance of official duties.

WHEREAS, Health & Safety Code section 32103 provides that if the District compensates Board members for more than five meetings per month, the Board must annually adopt a written policy describing, based on findings supported by substantial evidence, why more than five meetings are necessary; and

WHEREAS, Government Code section 53232.1 outlines the meetings in which Board members may receive compensation; and

WHEREAS, the Board desires by this Resolution to adopt meeting compensation guidelines, a policy of six meetings per month, and the guidelines for reimbursable expenses in accordance with Health & Safety Code section 32103 and Government Code section 53232.1

THEREFORE, BE IT RESOLVED by the Board of Directors as follows:

<u>Section 1</u>: Board Policy # BOD-21 related to the Meeting and Insurance compensation section is hereby incorporated into this Resolution.

PASSED AND ADOPTED at a regular meeting of the Board of Directors of the Desert Healthcare District held on July 25, 2023, by the following roll call vote:

AYES:	
NOES:	
ABSENT:	
ABSTAIN:	
	Evett PerezGil, President,
	Board of Directors
ATTEST:	
Carole Rogers RN, MPH, Secretary,	
Board of Directors	

ORDINANCE NO. 23-01

ORDINANCE OF THE BOARD OF DIRECTORS OF THE DESERT HEALTHCARE DISTRICT INCREASING COMPENSATION OF DIRECTORS

BE IT ORDAINED BY THE BOARD OF DIRECTORS ("Board") OF THE DESERT HEALTHCARE DISTRICT ("District") as follows:

- Section 1. Health & Safety Code section 32103(b) provides that the Board may, by ordinance adopted pursuant to Water Code Section 20200 et seq., increase the amount of compensation received by Board members in an amount not to exceed 5 percent for each calendar year following the operative date of the last adjustment; and
- Section 2. Water Code section 20203 requires that the ordinance increasing compensation must be considered after a public hearing and notice of the hearing shall be published in a newspaper of general circulation pursuant to Government Code section 6066; and
- Section 3. Notice of the public hearing was published once a week for two successive weeks with at least five days intervening between the respective publication dates, with the period of notice commencing on the first day of publication and terminating at the end of the fourteenth day, all in accordance with Government Code section 6066.
- Section 4. After the public hearing, the Board determined that each director shall receive compensation of \$115.76 for attending compensable meetings of Board members in accordance with Board Policy # BOD-21 related to the Meeting and Insurance Compensation section in the District's Policies and Procedural Manual.
- Section 5. This Ordinance shall not become effective until September 25, 2023 and shall be published once a week for two (2) successive weeks in accordance with Government Code section 6066 in a newspaper of general circulation within the District.

PASSED, APPROVED, AND ADOPTED by the board of Directors of the Desert Healthcare District at a Regular meeting held on this 25th day of July, 2023, by the following roll call vote:

AYES:		
NOES:		
ABSENT:		
ABSTAIN:		
	Evett PerezGil, President, Board of l	 Directors
ATTEST:		
		
Carole Rogers RN, M	PH, Secretary, Board of Directors	

NOTICE OF PUBLIC HEARING ON POSSIBLE 5% INCREASE IN DIRECTOR MEETING COMPENSATION

The Governing Board of the Desert Healthcare District will conduct a Public Hearing on July 25, 2023, at 5:30 p.m. at the Regional Access Project Foundation Conference Room 103 4155 Eclectic Street Palm Desert, CA 92211. The purpose of the Public Hearing is to consider a possible 5% (\$5.51) increase in the stipend provided to Board members for attendance at meetings. For more information please contact Andrea Hayles Special Assistant to the Board at the Desert Health District (760-567-0298).



Date: July 19, 2023

To: Finance & Administration Committee

Subject: Addendum #1 to the Consulting Services Agreement with Activate Inclusion

for continued Diversity, Equity and Inclusion (DEI) training – NTE \$42,150

Staff Recommendation:

Consideration to approve a contract amendment in the amount of \$42,150 with Activate Inclusion to continue Board and Staff Development activities related to Diversity, Equity, and Inclusion (DEI).

Background:

- It is seemingly imperative to heighten our collective cultural awareness, learn about cultural interaction, and uncover hidden biases.
- Staff explored opportunities to bring DEI training to the District to address specific needs through a tailored program.
- In March 2023 the Board approved a contract with Activate Inclusion for DEI training for Board and Staff.
- The activities developed by Activate Inclusion were well received and deemed useful by Board and Staff.
- With the firm belief that DEI training is crucial to building a safe and equitable workspace for all employees. It has the potential to help organizations uncover hidden biases, address unfair practices and behaviors, and to embrace colleagues of differing identities and backgrounds. It also benefits the organization by building a more equitable, courageous, and compassionate culture, thus rising our growth potential, and enriching how communities experience the District.
- The CEO proposes to amend the existing agreement with Activate Inclusion to further the DEI training and develop a Culture of Belonging for the District Staff.
- Staff recommends approval of Addendum #1 to the consulting services agreement with Activate Inclusion.

Fiscal Impact:

NTE \$42,150 for continued DEI training sessions.

CONSULTING SERVICES AGREEMENT ADDENDUM #1

This Professional Services Agreement ("Agreement") was entered into on March 29, 2023 by and between Desert Healthcare District ("District"), a public agency organized and operating pursuant to California Health and Safety Code section 32000 et seq., and Activate Inclusion, ("Consultant") as follows:

R-E-C-I-T-A-L-S

- 1. Incorporates Exhibit B to include an assessment instrument from the Intercultural Development Inventory organization.
- 2. This Addendum extends and revises the termination date in Section 3.1 to December 31, 2023.
- 3. All other terms and conditions of the original service agreement remain unchanged.

"District":	"Consultant":
Desert Healthcare District	Activate Inclusion
By:Conrado Barzaga, CEO	By:Sindri Anderson, Executive Consultant
Date:	Date:



Desert Healthcare District & Foundation Activate Inclusive Culture Proposal June 26, 2023

About: Activate Inclusion

Activate Inclusion is a certified women-owned (WBENC) and member-managed consulting firm that partners with organizations across sectors and industries. We apply a strategic, data-based approach to our work, bring an organizational development lens to all our engagements, and focus on creating sustainable changes in skills and culture. We draw the "red thread" of DEI through all our work, particularly when working with leadership teams. Our seasoned, diverse team members have all been leaders themselves and are attuned to the complexity of leading in large organizations. For this project, we are proposing Sindri Anderson and Tres Jimenez.

Context: Activate Inclusive Culture

For Desert Healthcare District & Foundation, we propose a continuation of our work that was launched in April and May of 2023 by investigating opportunities for greater diversity equity, and inclusion within the culture of the team, the board, and the greater community. We want to introduce an assessment instrument from the Intercultural Development Inventory organization, which will provide us with data on individuals, the team, and the leader. We will also introduce a framework for identifying opportunities within the culture under the title of Activate Inclusive Culture which will utilize the work of Tema Okun and the Characteristics of White Supremacy Culture.

We suggest 5 monthly facilitated meetings @ 2-3 hours each, to be conducted virtually and/or in person. We would also conduct a 1:1 meeting with each member of the group to debrief the IDI Assessment instrument.

Below is the proposed arc of meetings, but please note we always apply "dynamic steering," adapting agendas as required to achieve the desired outcomes.

Facilitated Sessions (proposed draft)

Prep before meetings begin: Individual Coaching with IDI Assessment

Meeting 1: Context setting Kickoff

- Kickoff: IDI Assessment Share-outs (IDI will be done as pre-work)
- Check-in SWOT discussion about how things have been since our last time together
- Introduce Activate Inclusive Culture framework and the characteristics, with the invitation to rank these characteristics as a group (Ranking can be done as anonymous pre-work)
- Identify top 2-3 focus areas for the team from the exercise above
- Draft action plans for these 2-3 focus areas to begin investigating and working on in pairs



 Closing activity: Share one area of opportunity that you are most looking forward to, and most concerned about

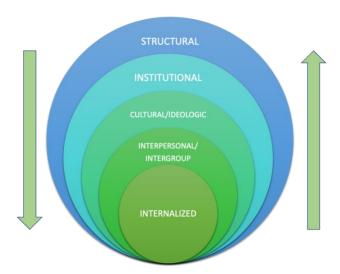
Meetings 2, 3 and 4 – Monthly 2-3 hour Facilitated Virtual Working Sessions

- Checkpoints on Inclusive Culture Action Planning progress
- What's working/not with examples
- Course-correction or pivots and lessons learned

Meeting 5: Close Out and Sustainability Planning

- Overview from each Activate Inclusive Culture action-planning teams
- Where are we in the process, what still needs to be done and how will we get there?
- Closing activity: Feedback exercise to share appreciation and requests of each other as community members

We ground all our work with organizations in the systemic model of oppression/marginalization below. We recognize that all of us are shaped by and shape the system. True progress towards inclusion and belonging means enacting change at all levels.



The framework that I mentioned for next-steps would be our version of the Characteristics of White Supremacy which offers a list of 13 typical behaviors/norms that exist within cultures, institutions and structures. This work begins to tackle some of the more difficult work of changing the systems, roles, decision making, power structures. Please use the hyperlinks at the end of this document to learn more about the history of this framework.

Our suggestion is to combine this with asking each member of the staff to participate in the Intercultural Development Inventory or IDI self assessment which helps individuals and groups understand where they are on the inclusive scale, as well as a group profile report and a group administrator (360 report) for you as the leader. In this work, we will choose through a democratic process of anonymous voting to



identify characteristics that are the highest priority to address, adjust or dismantle and create antidotes that become action plans for change.

Fee Table/Investment Estimate

Service Type	Units	Cost	Net Cost
Consulting Hours* meetings, calls and prep	12 hours	\$400	\$4,800
Facilitated Sessions: Design *	20	\$400	\$8,000
Five 2 to 3-hour team meetings	10-15	\$1000	\$10,000-\$15000
IDI Assessment: Assessment and 1:1 Debrief for each staff and board member	17 ppl	\$550	\$9,350
Project Management	1	10%	\$3,000
Travel fee per trip estimated at 2 in-person sessions	2	\$1,000	\$2,000
Total Investment (does not include travel expenses or materials)		\$37,150	- \$42,150

NOTE:

Travel fee will be charged at \$1000 flat rate for each trip

Printed materials and all travel expenses to be billed directly at cost

^{*}Hours are based on current scope estimate. Activate will inform DCHD at midpoint if scope changes significantly



Date: July 19, 2023

To: Finance and Administration Committee

Subject: Acquisition of a supplemental mobile medical unit with Magnum Mobile Specialty

Vehicles – \$137,850

Staff Recommendation: Consideration to approve the acquisition of a supplemental mobile medical unit from Magnum Mobile Specialty Vehicles – \$137,850.

Background:

On May 25, 2021, the DHCD Board of Directors approved \$336,500 for the acquisition of a medical mobile unit and additional operational expenses, an additional \$175,000 stemming from a grant from the Coachella Valley Resource Conservation District (CVRCD). The purchase cost of the medical mobile unit totaled \$170,000.

On March 1, 2022, a Request for Proposal (RFP) was released to find an operator for the medical mobile unit, who would be able to license it as a medical facility. DPMG Health (Desert Physician's Medical Group), which is a 501(c)3 organization of DRMC's Family Medicine Residency Program, applied to the RFP and ultimately was selected to be the operator of the vehicle and provide healthcare services.

On June 28, 2022, the DHCD Board of Directors approved a 3-year NTE \$500,00 operating budget for the medical mobile unit, which was awarded to DPMG Health.

After production delays due to the supply chain disruptions due to COVID-19, finally, on December 2, 2022, the DHCD launched the brand new 26ft. medical mobile unit, which includes two examination rooms, along with a full restroom.

Update

The addition of the medical mobile unit has increased the District's visibility throughout the Coachella Valley and has served as a learning platform for various medical specialties for the Desert Care Network and DPMG Health medical residents. Since the launch in December 2022, 1,957 District residents ranging from refugees, farmworkers, unhoused individuals, and students have received medical care through the medical mobile unit. The provision of these services has been greatly due to partnerships that have been established with:

- Galilee Center
- Well in the Desert
- Growing Coachella Valley
- City of Palm Springs RISE team

- Coachella Valley Unified School District
- Desert Sands Unified School District
- Palm Springs Unified School District
- Coachella Valley Housing Coalition

The medical mobile unit has been has made a positive impact in the Coachella Valley by reducing the access barrier to medical services for underserved District residents. Every week, the medical mobile unit is deployed 5 to 6 days and the scheduling for it is a month ahead, which highlights the need for the purchase of a second medical mobile unit.

The proposed second medical mobile unit will be a 25 ft. medical mobile trailer that would be towed by a pick-up truck. The selection of the medical mobile trailer is due to the urgent need to deploy a second medical mobile unit, which is ready for delivery and would bypass the 6-8 month waiting period to build a similar medical mobile unit to the first one purchased by the DHCD.

The Coachella Valley Resource Conservation District is considering another grant to assist in the purchase of the mobile medical traler. DHCD staff will present to their Board of Directors on August 16, 2023, where the grant will be discussed and voted on.

Fiscal Impact: The total purchase price for the medical mobile trailer will be \$137,850. It is estimated that the pick-up truck to tow the medical mobile trailer would cost an additional \$60,000.

AGREEMENT FOR SALE AND CONSTRUCTION OF A MOBILE CLINIC

This Agreement is entered into on this <u>6th</u> day of <u>July, 2023</u>, between MAGNUM MOBILE SPECIALTY VEHICLES, INC. ("MAGNUM"), located at 23225 North 19th Avenue, Phoenix, AZ 85027, and DESERT HEALTHCARE DISTRICT & FOUNDATION ("BUYER") located at 1140 North Indian Canyon Drive, Palm Springs, CA 92262.

1. DESCRIPTION OF MOBILE CLINIC TO BE FURNISHED BY MAGNUM

MAGNUM has built a <u>25 Ft Mobile Medical Trailer</u> ("Mobile Trailer") on a 2023 LOOK TRAILER (VIN# 53BLTCB28PF040422) in accordance with the MAGNUM standard price sheet and any changes agreed upon in writing on the proposed quote with specifications, custom floor plan, and invoice.

2. PAYMENT AND DELIVERY

The total purchase is \$137,850. The purchase price will be paid as follows:

A. Full purchase price of \$137,850 due upon signed order contract since this trailer is an inventory unit and ready to go.

The Mobile Medical Trailer will be delivered approximately a week or two after receiving full payment, signed order contract, and custom floorplan since this trailer is a new inventory trailer that is completed.

The Mobile Medical Trailer will be delivered from MAGNUM, 23225 North 19th Avenue, Phoenix, AZ 85027.

Terms of Delivery – Risk of loss passes to buyer or agent when driven off MAGNUM's lot to be delivered, unless delivered by a MAGNUM employee. Then, risk of loss passes to buyer when delivered to Buyer's location above.

LIMITED WARRANTY

- A. BUYER has the right to have the Trailer serviced or repaired by a local professional trailer dealer. The new trailer warranties will be provided in the warranty book.
- B. The warranties supplied by MAGNUM will be described in the warranty book, which will be delivered with the vehicle.
- C. MAGNUM's warranty does not cover defects in equipment purchased by MAGNUM for installation in the Mobile Clinic unless the defects result from the installation. Manufacturers of equipment purchased by MAGNUM, such as refrigeration, battery, generator, air conditioner, and any other supplying manufacturer provide their own warranties, which are

passed through to BUYER. These applicable warranties will be included with your owner's packet.

MAGNUM's limited warranty shall not apply if the product is modified by BUYER, tampered with, misused, or subjected to abnormal working conditions which include, but are not limited to, lightning and water damage.

MAGNUM HEREBY DISCLAIMS ALL OTHER WARRANTIES, EXPRESS AND IMPLIED.

MAGNUM SHALL HVE NO LIABILITY WHATSOEVER FOR SPECIAL, INDIRECT, CONSEQUENTIAL, INCIDENTAL, OR EXEMPLARY DAMAGES UNDER ANY CIRCUMSTANCES, WHETHER BASED ON TORT OR BREACH OF CONTRACT CLAIMS OR ON ANY OTHER BASIS, EVEN IF IT HAS BEEN ADVISED OF THE POSIBILITY OF SUCH DAMAGES.

THIS LIMITED WARRANTY DOES NOT GUARANTEE BUYER UNINTERRUPTED SERVICE OR USE OF THE MOBILE MEDICAL UNIT. THE REPAIR OR REPLACEMENT OF THE DEFECTIVE PART OF BUYER'S EXCLUSIVE REMEDY IN LIEU OF ALL OTHER WARRANTIES.

NOTWITHSTANDING THE LIMITED WARRATY, BUYER DOES NOT WAIVE ITS RIGHTS TO PERSUE ITS AVAILABLE REMEDIES UNDER THE APPLICABLE CITY, STATE, OR FEDERAL LAW.

- 4. This Agreement and all addends supersede in full all prior discussions and Agreements, oral and written, between the parties relating to the Medical Mobile Unit and constitute the entire Agreement between the parties relating to the purchase and building of the Medical Mobile Unit. This Agreement may be modified or supplemented only in writing signed by an authorized representative of each party.
- 5. Neither BUYER nor MAGNUM shall be liable for delays in any of their respective performance obligations hereunder due to causes beyond their reasonable control, including but not limited to acts of God, strikes or inability to obtain labor or materials on time.
- 6. If any provisions of this Agreement shall be deemed illegal or otherwise unenforceable, that provision shall be severed and the remainder of this Agreement shall remain in full force and effect. A waiver shall be effective only if made in writing and signed by an authorized representative of both parties. The waiver of any right or election of any remedy in one instance shall not affect any rights or remedies in another instance.
- 7. All required notices under this Agreement shall be sent to the recipient party's address stated in this Agreement, unless otherwise changed in writing by the respective party. Certified mail, registered mail, or overnight mail carrier shall give all notices. Such notices shall be deemed given on the date of receipt (or refusal) of delivery of said notice.

- 8. Neither BUYER nor MAGNUM shall not transfer or assign their respective rights or obligations under this Agreement to any other party, in whole or in part, without the prior written consent of the other party, which consent shall not be unreasonably withheld or delayed. Any prohibited assignment shall be void.
- 9. This Agreement shall be governed by the laws of the State of Arizona. Any action regarding this contract shall be brought in the County of Maricopa County Arizona.

10. ACCEPTANCE

To accept this Agreement, please sign, e-mail to MAGNUM, and return original with your full payment. This Agreement is open for acceptance until the 19th day of July, 2023.

MAGNUM:	BUYER:
Magnum Mobile Specialty Vehicles, Inc.	Desert Healthcare District & Foundation
JL Blan	
By: Mr. Jody Blais, President	By:
Date: July 7, 2023	Date:



Exhibit A

New Inventory 25 Ft Medical Trailer (2022) For Desert Healthcare District & Foundation Mr. Alejandro Espinoza June 28, 2023

Standard Trailer Equipment:

9,900 GVWR

Bull Nose Front

Measures: Exterior 25' 6" Long x 8' 6" Wide (Approx.)

Interior 20'+ Long x 8' Wide (Approx.)

Height 84" Interior, 10 Ft Exterior (Approx.)

Spring Axle #5,200 each

Electric Drum Brakes (all hubs)

EZ lube hubs with grease caps

16" Radial trailer rated tires

Triple tube integrate A-Frame design

Full depth Z-channel center frame cross members

030 Beveled Aluminum Exterior Panels (White)

Protected undercarriage

3/4" Exterior grade floor

LED Tail Lights

LED Clearance Lights

Stabilizing Jacks—Two (2) on the rear (Manual)

Standard Clinic Equipment:

2 1/4" Thick Walls from Insulation & Fiberglass Plywood

1 3/4" Thick Ceiling from Insulation & Fiberglass Plywood

Commercial Flooring – Black

Lighting -8 Interior LED Bulb Fixtures

30" Swing Entry Door

Window with Screen & Blind (TBD with Floor Plan)

1 Exam Table in Rear Private Room

2 Air Conditioners 15,000 BTU ea. with Thermostat Control on wall with Heat Pump

50 Amp Landline with reducers to 30 amp, & 15 Amp

15 Amp Charger/Converter

12 Volt AGM (79 AMP/Hr) Battery

Bathroom with Paper Holder & Mirror

Cont. Standard Clinic Equipment

Storage Built to Floor plan – **Grey/White** interior

Solid or Clear Upper Cabinets

Slam Shut Latches for Cabinets & Drawers

One locking storage above

Refrigerator mounted under counter (DC)

Fresh Water Tank 15 gal / Grey Water Tank 20 gal

Stainless Steel Sink with Faucet

Water Pump DC 3.0 GPM

110V Outlets on Interior (Built to Floor Plan)

Fire Extinguisher, Carbon Monoxide Detector

84 Inch Interior Height

5 YEAR Warranty

25 Ft Medical Trailer (2022) Cost 126,500

Options Included

1	
One (1) Exam Light- LED Flexible Arm	950
Second Medical Fridge	1,450
One (1) Blood Draw Chair- Color Black	950
Drop Down Wheel Chair Ramp	N/C
Cold Weather Package	450
Hot Water Tank	950
Upper Cabinets all Keyed Alike	400
Solar Panel System (170 Watt)	1,500
Two (2) Wall Heaters (950 ea)	1,900
Delivery to CA (Zip Code 92262)	2,800

^{*}Due to gas price fluctuations this price is only a ball park and not actual pricing for delivery will need to revisit upon setting up delivery.*

Options Included ADD: 11,350
Sub-Total Amount 137,850
8.6% AZ Sales Tax

Total Amount \$137,850

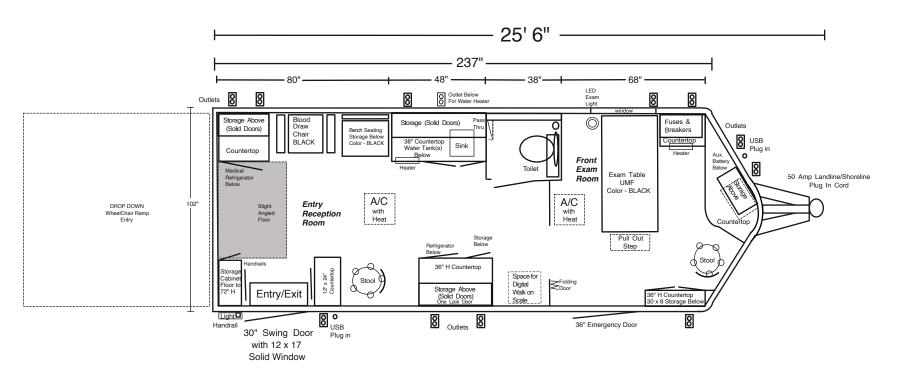
Note: Portable generator is not included.

- Training to be done at Magnum Factory or by phone or FaceTime. Training links will also be provided.
- Full purchase price of \$137,850 due upon contract signing since this unit is completed.
- Arizona Sales Tax of 8.6% is required to be paid if client picks up from factory.
- Quote good for 30 days (From 6-28-23)

25 Ft Medical Trailer

with Private Exam Room

Desert Healthcare District & Foundation - Mr. Alejandro Espinoza

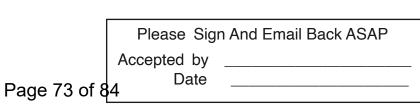


Includes:

Exam Table - UMF - Color - BLACK
Cabinets & Storage to Floorplan
Aux Battery and Charger
15 Gallon Fresh Water Tank & Grey Tank
Two (2) A/C Units with Heat Pump and T-Stat
1 Window (30x18) with Screen & Blind
Black Commercial Flooring - (Manor Oak)
Grey Interior laminate on cabinets & interior walls
Faux Marble Contertop (White)
Bench Seat - Color - BLACK
All Standard Features Included

Options:

Blood Draw Chair - Color - BLACK
2nd Medical Refrigerator
Hot Water Tank - 2.5 Gal
Drop Down Wheelchair Ramp in Rear
Solar Panel System - 170 Watt
Exam Light - LED Flexible Arm
Heat Blanket Under Fresh Water Tank & Insulation on Water Lines
Two (2) Wall Heaters
ALL Upper Cabinets to get Locked (KEYED ALIKE)
Delivery from Magnum Factory to Palm Springs, CA





Scale 1/4" = 1' (approximate)



Date: July 19, 2023

To: Finance & Administration Committee

Subject: Consulting Services Agreement with Veralon Healthcare Management

Advisors to Facilitate a Mid-Year Strategic Planning Retreat Assessment –

NTE \$10,000

<u>Staff Recommendation:</u> Consideration to approve a Consulting Services Agreement with Veralon Healthcare Management Advisors to Facilitate a Strategic Planning Retreat – NTE \$10,000

Background:

- The District completed a comprehensive 5- year strategic plan in November 2021.
- District programs and grand funding have been focused on the goals and strategies approved in the strategic plan.
- The objectives of the November 4, 2023 half-day retreat are:
 - To assess the degree of progress made on the goals and strategies.
 - > To determine those strategies and priorities to be retained and specify any desired modifications.
- Staff recommends approval of the consulting services agreement with Veralon Healthcare Management Advisors NTE \$10,000.

Fiscal Impact:

\$10,000 expense.



July 12, 2023

Via email cbarzaga@dhcd.org

Conrado Barzaga, MD Chief Executive Officer Desert Healthcare District & Foundation 1140 N. Indian Canyon Drive Palm Springs, CA 92262

Dear Dr. Barzaga:

Veralon Partners Inc. ("Veralon") appreciates the opportunity to submit this revised proposal to assist Desert Healthcare District & Foundation ("DHDF") in facilitating a strategic planning retreat. We look forward to the opportunity to work with you, the management team, and the Board, and we thank you for considering us as a consulting resource for this important engagement.

The support that we provided DHDF in establishing its strategic plan during 2021 enables Veralon to be uniquely qualified to assist you in this effort. Our insights and broad experience are reflected throughout this proposal, which details the following:

- Background and Understanding;
- Approach and Scope of Services;
- Engagement Deliverable;
- Engagement Timing;
- Client Responsibilities;
- Engagement Team;
- Fees and Billing; and
- Engagement Acceptance.

BACKGROUND AND UNDERSTANDING

In the Fall of 2021, Veralon, in collaboration with Valentine Health Advisers, worked closely with the DHDF management team and Board to develop a strategic plan. Following a review of the 2019 Community Health Needs Assessment, and a series of interviews with key stakeholders, two working sessions (retreats) were held with the Board and management team. During those meetings, the Mission and Vision of the organization were reviewed and confirmed, critical planning issues identified, and seven goals were established. Specific to each goal, a series of strategies were identified and prioritized, the lead party responsible for implementation was specified, and a timeframe for beginning and completing each activity set forth.

During the period from November 2021 to June 2023, the management team and Board have worked to implement the strategies. The management team perceives that DHDF is moving in the right direction and that the core focal points of the strategic plan continue to be appropriate and capitalize on collaboration with other community organizations to address the needs of District residents. Early in 2023, the DHDF retained Huron Consulting Group ("Huron") to complete an analysis of the region's healthcare infrastructure (needs, supply, gaps). Discussions with Tenet to renegotiate the hospital lease were held and are reported to be nearing conclusion.

In light of the preceding points, DHDF leadership is planning to conduct a strategic planning retreat in the fall of 2023 with the following objectives:

- Assess the degree of progress made on the goals and strategies;
- Determine those strategies and priorities to be retained and specify any desired modifications; and
- Identify potential uses of the funds that will be generated through renegotiation of Tenet contract (e.g., seismic retrofit, primary care clinics, urgent care centers, mobile clinics).

The DHDF management team has requested the assistance of Veralon in support of the retreat. Specifically, Veralon has been asked to complete the following tasks:

- In preparation for the working session, conduct a few interviews and review the Huron report. No additional analytic steps are needed;
- Design and facilitate the retreat (a single half-day meeting); and
- Prepare a written summary of the conclusions reached during the retreat.

APPROACH AND SCOPE OF SERVICES

In connection with the strategic planning retreat, Veralon would apply the following steps to meet DHDF's objective:

- Conduct a single video conference call with DHDF's leadership to understand the status of each goal and its associated strategies in the current plan, and ideas specific to potential new initiatives and uses of the funds generated by the renegotiated contract with Tenet;
- Conduct video conference interviews with three Board members whose perspectives are representative of their colleagues. The focus of those conversations would be similar to that of the call with the DHDF leadership team;
- Develop an agenda for the retreat highlighting key topics to be addressed and the use of full group and breakout team exercises. Review the agenda with DHDF's leadership team and refine it as appropriate;
- Develop retreat materials:
 - A representative of DHDF would be responsible for assembling materials to be shared during the retreat specific to the status of the current goals and strategies; any specific unmet community needs identified in the Huron report; magnitude of the funds expected to be generated through the new Tenet contract and potential uses for those monies;



- Facilitate a single half-day retreat work session that would include:
 - Presentation on and discussion of information specific to each of the three objectives for the meeting (listed above);
 - Identify any changes to the existing goals, strategies, and their priorities; and
 - Identify new initiatives and their relative priority.
- Following the retreat, we will prepare a written summary of the conclusions reached during the meeting. It will be the responsibility of DHDF's leadership team to review, refine and finalize those components, and update the strategic plan document

As advisors to healthcare management teams and Boards, Veralon consultants have adopted the following principles as our philosophy and approach specific to facilitation. In this context the role of the facilitator is to:

- Work with representatives of the management team/Board in advance of the meeting to confirm the objectives for the session and identify the specific agenda items;
- Through introductory comments at the beginning of the event, set a context for discussion and an atmosphere that invites participation, collaboration, and synergy;
- Manage the timely progression of presentations and other agenda items;
- As the meeting progresses, encourage attendees to raise questions and offer observations and suggestions. Periodically, ask questions to assess the extent to which the attendees are in agreement with each other or have consensus on an issue;
- Recognize when valuable ideas contributed by attendees are outside the focus of the meeting, capture them on a "Parking Lot Board" for later discussion, and redirect the conversation to the principal agenda items; and
- At the end of the session, ensure that the agenda was completed, attendees' ideas and issues have been addressed, and that there are defined "next steps".

Although the facilitator should contribute ideas, he/she should not use the meeting as a platform to convey personal perspectives.

ENGAGEMENT DELIVERABLES

The deliverables for this engagement will be:

- Execution of the strategic planning retreat, including: the agenda, relevant preparation, and facilitation of the retreat, and
- A written summary of the conclusions reached during the meeting as described in the *Approach and Scope of Services* section of this document.

ENGAGEMENT TIMELINE

The retreat is expected to be scheduled for one half-day on a Saturday during November.



CLIENT RESPONSIBILITIES

To assist Veralon in the completion of this engagement, DHDF agrees to assume the following responsibilities:

- Designate members of DHDF's senior management team to serve as project liaison representatives to Veralon for this engagement;
- Identify members of the management team and board to participate in the video conference interviews and collaborate with a representative of Veralon to schedule the interviews;
- Provide a copy of the Huron report and any other recent documentation of community need; and
- Make all logistical and financial arrangements for the retreat (e.g., secure a site, food and refreshments, audiovisual, communication with DHDF's members specific to the retreat, notice to the community of a meeting of the Board and transition of the meeting to a closed Executive Session to discuss trade secrets, and reproduction of any materials to be shared with attendees).

ENGAGEMENT TEAM

The quality of a consulting engagement is directly related to the skills and expertise of the consultants performing the individual tasks. As such, we have assembled a senior team with significant experience which is as follows:

Mark Dubow, MSPH, MBA, Director

Mark is a national expert in strategy and innovation, with more than 40 years of consulting experience with health systems, hospitals, academic medical centers, health plans, and physician organizations. In addition to strategy, he focuses on alliances and alignment, enhancing the effectiveness of clinical service lines, and ambulatory and post-acute care development. Throughout his career, Mark has assisted numerous healthcare organizations with the design and facilitation strategy retreats.

Mark assisted DHDF with preparation of the current strategic plan including design and co-facilitation of two retreat working sessions in 2021.

Mark is a frequent speaker for regional and national healthcare organizations. He has taught courses for the American College of Healthcare Executives since 1999, including the most recent, "Hospitals and Health Systems of the Future: Transforming to Thrive". He has published in books and authored more than 40 articles.

Mark will be assisted by Veralon associates and/or analysts as necessary. The professional profile of Mark Dubow is attached to this proposal as Exhibit 1.



FEES AND BILLING

Professional fees will be based on the time required to perform the engagement tasks and our standard hourly rates, which are increased annually on January 1st. Our current standard hourly rates are as follows:

Current Hourly Rates	
Professional/Category	2023 Hourly Rate
Mark Dubow, Director	\$680
Principal	\$515
Manager	\$420
Senior Associate	\$380
Associate	\$325
Analyst	\$225

Based on the above scope of services, professional fees will not exceed \$10,000 for preparation for and facilitation of the strategic planning retreat and assembling a written set of conclusions.

Our fee estimate is based on our experience on similar engagements and the specific customized Approach and Scope of Services described above. From time to time, we encounter issues which require significantly more time than we had expected, including:

- Challenges accessing data or converting available data into usable information;
- Unanticipated issues that require additional attention to ensure a positive outcome;
 and
- Additional meetings to ensure effective communication and stakeholder buy-in.

We seek to flexibly address additional questions or engagement issues within our estimated fees. We will inform you if tasks are requiring more effort than was anticipated so we can discuss with you the relative value of the additional work and mutually agree on any adjustments to scope and estimated fees.

All expenses incurred in connection with all engagements are billed at cost, in addition to professional fees. These include the following: travel, lodging, meals, telephone, data input, published data costs, any fees for equipment appraiser subcontractors, and report preparation, reproduction, and delivery.

We will bill monthly based on the actual time incurred. Expenses will be added to professional fee invoices. All invoices for our services are due and payable upon receipt.

Upon engagement acceptance, client will indicate any particular invoicing requirements necessary to process payment in a timely manner (i.e., P.O. number, etc.). Client will also specify invoice recipient and any additional parties invoices should be sent to.

Additional terms and conditions are included as Exhibit 2.



Conrado Barzaga, MD July 12, 2023 Page 6

Sincerely,

Date:

ENGAGEMENT ACCEPTANCE

If you have any questions about what we have proposed, please call us at 877-676-3600. We can work with you to modify or refine our proposed approach to most appropriately meet your objectives. We look forward to working with DHDF on this important effort. If this proposal is acceptable as written, you may authorize the engagement by completing the signature block that follows and returning/emailing a signed copy to Dana Wander (dwander@veralon.com).

Mark Dubow
Director

APPROVED FOR:
Desert Healthcare District & Foundation

Name:

Title:



Exhibit 1: Resume





Mark J. Dubow, MSPH, MBA Director

Mark is a national expert in strategy development and facility planning for healthcare organizations, with an emphasis on helping providers capitalize on emerging innovations. He has more than 40 years of healthcare consulting experience and has directed engagements for healthcare organizations throughout the nation, including health systems, community and teaching hospitals, academic medical centers, ambulatory care providers, post-acute care organizations, health plans, and physician organizations.

Mark's work focuses primarily on strategic planning for hospitals and health systems, ambulatory care center strategy and facility development, enhancing the effectiveness of clinical service lines, mergers and alliances, and alignment. His experience includes:

- Determining strategy in light of healthcare reform and in establishing the most appropriate model of care to apply as organization's transition from a fee-for-service to a value-based payment environment
- Enhancing service lines including cardiovascular, neuroscience, oncology, orthopedics, women's services, and behavioral health, among other clinical services; developing Centers of Excellence and Clinical Institutes
- Determining client need for and benefit of forming strategic partnerships, and evaluating potential candidates
- Assisting hospitals and physician organizations in the formation and refinement of integrated delivery systems, including clinical integration, and establishing strategies for growth
- Establishing various alignment models
- Acute hospital, ambulatory care and post-acute care facility development including strategy, defining the service portfolio, site selection, utilization projections, and resource sizing

Previously, Mark was senior vice president at a nationally recognized healthcare consulting firm, and a leader within the planning and business advisory practice. Prior to joining that firm, Mr. Dubow was the president of another healthcare consulting firm. Before that he was a senior manager in the national healthcare consulting practice of a Big Four accounting firm, where he led the South/West Region of the firm's Accelerated Solutions Services, and was Director, Strategic Planning Services, for the South/West Region.

Mark is a frequent speaker for organizations including the American College of Healthcare Executives (ACHE) and the Healthcare Financial Management Association. He has collaborated with a broad array of law and other professional firms in presenting seminars on a diverse array of healthcare industry subjects. On a quarterly basis, Mark teaches "Hospitals and Health Systems of the Future: Transforming to Thrive" on behalf of the ACHE for executive nationwide. He has published in books and more than 30 articles on a wide variety of topics.

Mark holds an MBA degree from the University of Michigan, a Master of Science degree in public health, with an emphasis on healthcare planning and policy, from UCLA, and a bachelor's degree in biology from Colgate University.



Exhibit 2: Terms and Conditions



TERMS AND CONDITIONS

- 1. This agreement, together with these Terms and Conditions, form the entire agreement between Veralon and the addressee of this agreement ("you", "your" or "client").
- This agreement will become effective, and our work on this engagement will commence, upon
 receipt of a signed agreement from you and payment of any requested engagement retainer or
 initial installment.
- 3. You will need to provide us requested data and other information in a timely fashion and in the format we request for us to perform our work in accordance with the timetable we have set forth. You will also need to provide necessary logistical support.
- 4. If the engagement scope of work or timetable changes, or if we encounter unforeseen circumstances in performing our engagement tasks, we will advise you of such changes or circumstances and any impact on our professional fees, and obtain your written authorization for additional fees and to proceed with the engagement. If you decide not to proceed with the engagement after Veralon advises you of such changes or circumstances, Veralon will provide you with an invoice for all professional fees and expenses incurred to date, the balance of which shall be payable by you upon receipt.
- 5. The strategies and actions we recommend and prospective estimates we generate will be based on certain assumptions with respect to future events. Some of these assumptions may concern actions we will expect you to take. Others will concern events beyond the control of either party. Consequently, while any prospective estimates will be reasonable, based on the information we gather and the assumptions referenced, we do not guarantee any particular outcome or result.
- 6. Each party will protect the Proprietary Information of the other party. "Proprietary Information" means non-public information of competitive or commercial value to the discloser, which has been designated by the discloser as confidential, or which a reasonable person would recognize as confidential or proprietary in nature. Proprietary Information will be used only for the purposes of this engagement and will be disclosed only on a need to know basis or as required by law.
- 7. Should either party elect to terminate this agreement before conclusion of the engagement, you will pay Veralon all professional fees and expenses incurred up to the date of termination.
- 8. Payment for our services will be due upon receipt of our monthly invoice. If payment is not received within 60 days, (i) work on the engagement may be temporarily suspended until all amounts due are paid, and (ii) Veralon may charge interest at the rate of 12% per annum on any such unpaid amounts, plus any reasonable collection costs incurred. We reserve the right to withhold delivery of the final report pending receipt of overdue payments.
 - a. Veralon will provide interim and draft deliverables throughout the engagement. At the conclusion of the engagement, Veralon will provide you with a final draft deliverable, and you will have 15 days to review it and provide comments, so that the final deliverable may be issued to you. After this 15-day period, Veralon will consider the engagement to be complete and payment of our final invoice may not be withheld.
- 9. As a subcontractor that may be subject to Section 1861 (v) (1) (I) of the Social Security Act, we shall, upon written request, make available as appropriate to the Comptroller General, the Secretary of Health and Human Services, and their duly authorized representatives, a copy of this agreement and access to our books, documents, and records necessary to verify the nature and extent of the costs of services provided hereunder. Such access will be available until the expiration of four years after the services to which the costs relate have been furnished.
- 10. Any proposed estimate of fees prepared in connection with this agreement will remain valid for a period of 90 days, subject to the terms of this agreement. After such period, you may request that Veralon propose a new estimate, which shall be the valid estimate, subject to the terms of this agreement.

