



**DESERT HEALTHCARE DISTRICT
PROGRAM COMMITTEE
Program Committee Meeting
May 09, 2023
5:00 P.M.**

In lieu of attending the meeting in person, members of the public can participate by webinar using the following Zoom link:

<https://us02web.zoom.us/j/88994867070?pwd=aGMzRWZlZDhlc0RlJmJlT2hVQzhpRWl0Zz09>

Webinar ID: 889 9486 7070

Password: 295634

Members of the public can also participate by telephone, using the follow dial in information:

Dial in #:(669) 900-6833 or (833) 548-0276 To Listen and Address the Committee when called upon:

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<i>Page(s)</i>	AGENDA	<i>Item Type</i>
	I. Call to Order – President Evett PerezGil, Committee Chairperson	
1-2	II. Approval of Agenda	Action
3-4	III. Meeting Minutes 1. April 11, 2023	Action
	IV. Public Comments At this time, comments from the audience may be made on items <u>not</u> listed on the agenda that are of public interest and within the subject-matter jurisdiction of the District. The Committee has a policy of limiting speakers to not more than three minutes. The Committee cannot take action on items not listed on the agenda. Public input may be offered on an agenda item when it comes up for discussion and/or action.	
	V. CEO Report 1. 75 th Anniversary – History Book Release Launch – May 18	Information
	VI. Old Business 1. There is no old business at this time.	Information
5-31 32-33	VII. Program Updates 1. Progress and Final Reports Update 2. Grant Applications and RFP Proposals Submitted and Under Review	Information Information
34	3. Grant Payment Schedule	Information



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VIII. Grant Funding Requests

- | | | |
|-------|---|---------------|
| 35-55 | 1. Grant #1392 Galilee Center – <i>Galilee Center Extended Shelter</i> : \$268,342 one-year term – Goal #2 Access to Primary and Specialty Care; Strategy 2.7 Increase equitable access to primary and specialty services and resources in underserved communities in CV; Strategy 5.1 Reduce the negative impacts of social determinants of health on homelessness in CV | ACTION |
| 56-75 | 2. Grant #1391 Lift To Rise – <i>Driving Regional Economic Stability Through Collective Impact</i> - \$900,000 over a 3 year term. – Goal #5: Be responsive to and supportive of selected community initiatives that enhance the economic stability of the District residents (on a situational basis) – Strategies 5.1;5.2;5.3; and 5.4 | ACTION |

IX. Committee Member Comments

X. Adjournment

Next Scheduled Meeting June 13, 2023

The undersigned certifies that a copy of this agenda was posted in the front entrance to the Desert Healthcare District offices located at 1140 North Indian Canyon Drive, Palm Springs, California, and the front entrance of the Desert Healthcare District office located at the Regional Access Project Foundation, 41550 Eclectic Street, Suite G 100, Palm Desert California at least 72 hours prior to the meeting.

If you have any disability which would require accommodation to enable you to participate in this meeting, please email Andrea S. Hayles, Special Assistant to the CEO and Board Relations Officer, At ahayles@dhcd.org or call (760) 567-0298 at least 72 hours prior to the meeting.

Andrea S. Hayles

Andrea S. Hayles, Board Relations Officer



**DESERT HEALTHCARE DISTRICT
PROGRAM COMMITTEE MEETING
MEETING MINUTES
April 11, 2023**

Directors Present via Video Conference	District & Legal Counsel Staff Present via Video Conference	Absent
President Evett PerezGil Vice-President Carmina Zavala, PsyD Director Leticia De Lara, MPA	Conrado E. Bárzaga, MD, Chief Executive Officer Chris Christensen, CAO Donna Craig, Chief Program Officer Alejandro Espinoza, Chief of Community Engagement Jana Trew, SPO, Senior Program Officer, Behavioral Health Meghan Kane, MPH, Senior Program Officer, Public Health Andrea S. Hayles, Board Relations Officer	

AGENDA ITEMS	DISCUSSION	ACTION
I. Call to Order	The meeting was called to order at 5:09 p.m. by Chair PerezGil. Director De Lara joined the meeting shortly after approval of the meeting minutes.	
II. Approval of Agenda	Chair PerezGil asked for a motion to approve the agenda.	Moved and seconded by Vice-President Zavala and President PerezGil and to approve the agenda. Motion passed unanimously.
III. Meeting Minutes 1. March 14, 2023	Chair PerezGil asked for a motion to approve the March 14, 2023, meeting minutes.	Moved and seconded by Vice-President Zavala and President PerezGil to approve the March 14, 2023, meeting minutes. Motion passed unanimously.
IV. Public Comment	There were no public comments.	
V. CEO Report 1. Diversity, Equity, and Inclusion (DEI) Skill Development Proposal with Activate Inclusion for Board and Staff training – Update	Conrado E. Bárzaga, MD, CEO, provided an update on the board and staff Diversity, Equity, and Inclusion training, further describing the dates of the board training and the pending dates for the staff training.	

**DESERT HEALTHCARE DISTRICT
PROGRAM COMMITTEE MEETING
MEETING MINUTES
April 11, 2023**

VI. Old Business	There is currently no old business.	
VII. Program Updates 1. Progress and Final Reports Update 2. Grant Applications and RFP Proposals Submitted and Under Review 3. Grant Payment Schedule	<p>Chair PerezGil inquired with the committee concerning any questions about the progress and final reports, grant applications and RFP proposals submitted and under review, and the grant payment schedule.</p> <p>There were no questions or comments.</p>	
VIII. Grant Funding Requests	There are currently no grant funding requests.	
IX. Committee Members Comments	There were no committee meeting comments.	
X. Adjournment	Chair PerezGil adjourned the meeting at 5:15 p.m.	Audio recording available on the website at http://dhcd.org/Agendas-and-Documents

ATTEST: _____
 Evett PerezGil, Chair/ President, Board of Directors
 Program Committee

Minutes respectfully submitted by Andrea S. Hayles, Board Relations Officer



Date: May 9, 2023

To: Program Committee – District

Subject: Progress and Final Grant Reports 4/1/2023 – 4/31/2023

The following progress and final grant reports are included in this staff report:

CSUSB Philanthropic Foundation # 1303

Grant term: 2/1/2022 – 1/31/2023

Original Approved Amount: \$54,056

Final Report covering the time period from: 2/1/2022 – 1/31/2023

Olive Crest Treatment Centers # 1306

Grant term: 3/1/2022 – 2/28/2023

Original Approved Amount: \$123,451

Final Report covering the time period from: 3/1/2022 – 2/28/2023

Youth Leadership Institute # 1327

Grant term: 7/1/2022 – 6/30/2024

Original Approved Amount: \$50,000

Progress Report covering the time period from: 7/1/2022 – 12/31/2022

El Sol Neighborhood Educational Center # 1328

Grant term: 7/1/2022 – 6/30/2024

Original Approved Amount: \$150,000

Progress Report covering the time period from: 7/1/2022 – 12/31/2022

Desert AIDS Project dba DAP Health # 1361

Grant term: 7/1/2022 – 6/30/2023

Original Approved Amount: up to \$586,727

Monthly Progress Report covering the time period from: 3/1/2022 – 3/31/2022

CSUSB Philanthropic Foundation, Grant#: 1303

Nursing Street Medicine Program

Strategic Area: Homeless

Reporting Period: 2/1/22 to 1/31/23

Robert Nava

Tel: (909) 537-5004

rjnava@csusb.edu

Grant Information

Grant Amount: \$54,056

Paid to date: \$48,650

Balance: \$5,406

Proposed Goals and Evaluation

The specific benefits or measurable impact to be achieved by: (1/31/2023)

Evaluation Plan:

The Program nursing students complete intake/contact forms on the clients before the person is seen by a provider. Data collection will assess, to the extent possible, the number of times the program is able to divert patients from emergency room and hospital visits. The analysis will also include some process evaluation that would track numbers of individuals served, the extent to which participants were referred to other social services, and the reason for the referral. The Program collects the forms, de-identifies the information so people are not recognized by name, analyzes the data for use by the partners and for possible future publications, presentations, and funding requests. This proposal would support these activities.

Goal #1:

To provide healthcare services to 100 individuals and 300 contacts (contacts may be duplicated individuals) through nurse and medical clinics serving the homeless, unsheltered and vulnerable populations in the Coachella Valley, additionally assisting with COVID-19 testing, education and immunizations services, and divert people from using the ER for primary care and non-urgent issues by January 31, 2023.

Evaluation of goal #1:

Quantitative

The program will collect, analyze and report data about patients served. Demographic information will include: Age; Gender; Race/ethnicity; Veteran status; Insurance status;

Use of ER for primary care provider/usual place of care, ER diversion; Reason for being seen and services provided; Referrals; Other locations; Dates; Community Partners; Number of students involved; administration of Flu immunizations and COVID Vaccinations.

Goal #2: To build capacity by engaging and building empathy for vulnerable populations in 32 CSUSB PDC BSN nursing students, one nursing graduate student and four nursing student assistants in the Street Medicine Program activities for course credit or volunteer hours by January 31, 2023.

Evaluation of goal #2:

Quantitative

The program will report on the number of BSN nursing students, the credentials of the graduate student and the four nursing student assistants involved and the dates, locations of service and whether the student is participating for volunteer hours or course credit.

The program will report on the total number of hours worked by the nursing assistants.

Qualitative

The program will survey nursing students in their sophomore year and again in their senior year and compare the results before and after they participate in the Street Medicine Program, utilizing the internationally recognized survey tool. Health Professional's Attitude Toward the Homeless Inventory.

Goal #3: The program will monitor and track Street Medicine progress toward the development of additional collaborative partnerships and efforts to replicate the program reporting the new partner names and MOU agreements of two new partnerships by January 31, 2023.

Evaluation of goal #3:

Quantitative

The Program will present the programmatic work accomplished by the Street Medicine clinics at one national conference and two regional conferences by January 31, 2023. The program will report on one replication of the Street Medicine program by January 31, 2023.

Qualitative

The program will include ten testimonials from patients or agencies about the services provided by the nursing faculty and students. The Program will report on the number of faculty involved in the Program.

Proposed number of District residents to be served:

Total: 100

Proposed geographic area(s) served:

Cathedral City
Coachella
Desert Hot Springs
Indio
Mecca
Palm Springs
Thermal

Final Progress:

Final Outcomes on Goals and Evaluation

Program/project final accomplishment(s) in comparison to the proposed goal(s) and evaluation plan.

The Street Medicine Program provided healthcare services to 367 individuals and 799 contacts through nurse and medical clinics serving the Coachella Valley's homeless, unsheltered, and vulnerable populations. A total of 6,719 lunches were provided. Additionally, the program engaged and built empathy for vulnerable populations in 54 CSUSB PDC BSN nursing students. The Street Medicine Program partnered with over twelve Coachella Valley organizations and continually looked to expand. The Street Medicine Program PI and students presented at one national and two regional conferences.

Goal #1:

The Program will present the programmatic work accomplished by the Street Medicine clinics at one national conference and two regional conferences provided healthcare services to 367 unique individuals and saw 799 contacts through nurse and medical clinics serving the homeless, unsheltered, and vulnerable populations in the Coachella Valley, additionally assisting with 950 COVID immunizations services and diverted people from using the ER for primary care and non-urgent issues.

Evaluation of goal #1:

The program will collect, analyze and report data about patients served. Demographic information will include Age; Gender; Race/ethnicity; Veteran status; Insurance status; Use of ER for primary care provider/usual place of care, ER diversion; Reason for being seen and services provided; Referrals; Other locations; Dates; Community Partners; Number of students involved; administration of Flu immunizations and COVID Vaccinations.

NURSING STREET MEDICINE DATA - 2/1/22 – 1/31/2023

Lunches Given: 6719

Contacts seen by Nurses: 799

Unique individuals seen by nurses: 367

Contacts seen by doctors: 37
Wound care: 61
Care Packages: 1759
Of veterans: 55
Who uses ER for PCP: 291
Referrals: 137
Of referrals to residents on site: 39
Of referrals to PCP: 43
Of referrals to urgent care / ER: 14
Of referrals to "other": 39

Female clients: 217
Male clients: 570
Transgender Clients: 2
Non-binary clients: 4

American Indian / Alaskan Native: 27
Hispanic / Latino: 323
Black / African American: 63
Caucasian: 276
Native Hawaiian & Pacific Islander: 0
Asian: 23
Mixed-race: 37
Other: 22
Declined to State Race: 26

Medi-Cal / Medicare: 605
Private Insurance: 32
Uninsured: 115
Don't Know: 22
Military / Tricare / VA: 4

Age 6-17: 8
Age 18-24: 29
Age 25-64: 624
Age 65+: 125

In addition to the above services, CSUSB nursing students assisted with 950 COVID vaccinations during the grant period.

The testimonials from patients or agencies about the services provided by faculty and

students are available.

Goal #2:

PDC's Street Medicine Program built capacity by engaging and building empathy for vulnerable populations in 54 CSUSB PDC BSN nursing students, 2 nursing graduate students, and 4 nursing student assistants in the Street Medicine Program activities for course credit or volunteer hours.

Evaluation of goal #2:

The program will survey nursing students in their sophomore year and again in their senior year and compare the results before and after participating in the Street Medicine Program, utilizing the internationally recognized survey tool— Health Professional's Attitude Toward the Homeless Inventory.

During the reporting period, 54 individual BSN students, two nursing graduate students, and four student assistants participated in the Nursing Street Medicine Program. The graduate students received course credit. Of the participating BSN students, 53 received course credit and served at CVRM, CVVIM, Hope through Housing, Jewish Family Services, the Dumerosa Senior Village, Well in the Desert, and the Under the Bridge program. 2 BSN students volunteered throughout the reporting period and served every other Friday in the nurse clinics at the Well in the Desert free lunch program at Our Lady of Guadalupe and on Wednesdays at the Church of St. Paul's; at CVVIM on Tuesday evenings with the outreach team; with the UCR School of Medicine faculty and medical students in Mecca with the Promotores; and at the Indio Shepherd of the Valley United Methodist Church Under the Bridge free breakfast program under a Highway 86 overpass in Coachella on the last Saturday of each month.

The PDC student assistants worked a total of 1751.25 hours.

The COVID vaccinations were provided in partnership with DRMC and the Desert Physicians Medical Group and with, the Palm Springs Unified School District, and Oasis Healthcare and were administered in the following locations:

- Well in the Desert
- Cathedral Palms Hanson House
- Rancho Mirage High School
- Cathedral City High School
- Our Lady of Guadalupe Church
- Palm Springs High School
- Dumerosa Senior Village
- Our Lady of St. Paul Church

Students were surveyed during the reporting period utilizing the internationally recognized survey tool Attitudes Toward Homelessness Inventory (ATHI). Seventeen students completed the pre and post-ATHI during the reporting period. The results of the analysis of the survey responses were significant, indicating experience in the Street

Medicine program is associated with increased empathy toward people experiencing homelessness.

Higher ATHI scores indicate greater empathy except for the Structural Causation subcategory; these results were inverted to match the other values. In the comparison of the pretest and post-test, the ATHI post-test total score (37.71±4.75) was higher than the ATHI pretest total score (29.88 ± 6.19), and the mean score difference between them was significant, $t(16) = 3.89, p = .001$.

Results of paired T-test statistical analysis

ATHI Subscales

(Question #)	Pre mean (SD)	Post mean (SD)	T (df = 16)	Sig (Two-tailed)
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Personal Causation

(1,7,8)	7.52 (2.29)	10.70 (1.68)	3.796	0.002
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Structural Causation

(2,3,4)	9.11 (1.69)	6.82 (2.67)	-2.996	0.009
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Affiliation

(4,10)	6.35 (0.99)	6.76 (1.34)	1.444	0.168
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Solutions

(5,6,11)	6.88 (4.10)	13.41 (2.89)	5.253	<0.001
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Total	29.88 (6.19)	37.70 (4.75)	3.89	0.001
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Goal #3:

PDC's Street Medicine Program presented the programmatic work accomplished by the Street Medicine clinics at one national conference and two regional conferences.

Evaluation of goal #3:

The Sigma So Cal Odyssey Conference on October 13th, where the topic was "Changing the Attitudes of Nursing Students to Unhoused People." CSUSB nursing students Sarah Harrington and Dr. Diane Vines presented the topic.

The graduate student for the PDC campus gave a podium presentation at the Odyssey conference on the foot-soak program of street medicine.

The American Psychiatric Nurses Association Annual Conference October 20-21, where the topic was "Foot Soaks: Developing Nursing Student Compassion for Homeless People." Dr. Vines was joined by two CSUSB nursing students - graduate student Tatiana Spiegler and BSN student Sarah Harrington.

The 18th Annual International Street Medicine Symposium on September 22-24, where

the topic was “Implementation of Foot Soaks Program for Coachella Valley Homeless People.” This was presented by BSN student Sarah Harrington, Dr. Vines, and graduate student Tatiana Spiegler.

The foot soak program has been adopted by:

- The UCR School of Medicine faculty and students in their outreach program;
- New York City public health department;
- USC Los Angeles outreach program;
- Mayo Clinic, Rochester, MN

The new partners that were added include:

- UCR School of Medicine;
- Southwest Church Shower Unit;
- CVRM Shower Unit;
- Galilee Center (developing);
- Church of St. Paul

Another partnership is with the College of the Desert nursing department, whose students are partnered with CSUSB nursing students at nurse clinics and with foot soaks.

Six CSUSB PDC faculty were involved in the program.

Goal #4:

PDC student assistants served for over 1751.25 hours from February 1, 2022, to January 31, 2023.

Evaluation of goal #4:

The four nursing student assistants continued to work during the reporting period. Their resumes are on file at CSUSB for examination, as requested.

In the nurse clinics, the nursing student assistants worked with clients to provide triage and treatments such as vital signs, blood glucose, wound care, referrals, health assessments, medication, chronic disease management, preventive healthcare and education, case management, and vaccinations. They also assisted with data collection, documenting activities, recruiting and orienting student nursing volunteers, and reporting to the medical residents who were seeing clients.

A service added this year is the foot soak program, in which students were oriented on foot conditions and their treatment, how to perform soaks, and improve their communication skills. Conversations during soaks are free of medical advice and focused on students’ active listening and empathetic responses. Guests are made comfortable during the soaks, sit higher than the students to promote empowerment, and are given choices in the products used during the soak. Students are encouraged

to call the guests by their name throughout the conversation and make eye contact, interactions that are often rare for this population.

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The PDC student assistants served for over 1751.25 hours from February 1, 2022, to January 31, 2023.

Final number of District residents served:

Total: 367

Final geographic area(s) served:

Please answer the following questions

1. Please describe any specific issues/barriers in meeting the proposed program/project goals:

The COVID pandemic was a challenge for the project. The risk management officials of the California State University system were concerned about the exposure of faculty and students to the virus. We were very careful with PPE for faculty, students, and clients. We sanitized everything a client may have touched during the visit. We met outdoors even though the heat, rain, and wind were often problems. To our knowledge, we had no COVID cases among clients and staff.

When the vaccines became available, we used the trust of our partners, and we developed among the homeless, seniors, and farm workers to address vaccine resistance and get our clients to accept vaccinations. We helped vaccinate 950 people in the vulnerable populations in the Valley.

We started with partnerships with Well in the Desert, Coachella Valley Volunteers in Medicine, and the Desert Physicians Medical Group. We developed relationships with Coachella Valley Rescue Mission, Hope through Housing, SAC Health Systems, UCR School of Medicine, Jewish Family Services of San Diego, the Southwest and CVRM shower units, and two non-profit organizations serving San Bernardino.

We are partners in the mobile medical van intended to serve the Valley, especially the East Valley. We will go out with the van to do nurse clinics, foot soaks, and behavioral health telehealth. However, there were delays in obtaining and equipping the van, and we are only now able to go out together.

We believe it is important for the agencies serving the Valley's vulnerable populations to collaborate and develop mobile multi-service locations. To that end, we plan to work with CVVIM leadership to convene a meeting at CVVIM to increase partnerships and collaborations, including any agency providing services to the unhoused, elderly, and migrant populations.

We surpassed our goals but have learned some important lessons.

- There is a great need for patient education on medication and chronic disease management.
- It is challenging to locate appropriate referrals to agencies that will accept these clients, and we had to spend much time on the phone to get appointments.
- The need for clothing, shoes, socks, hygiene products, blankets, and sleeping bags is huge, and getting donations of these items is important.
- It is important to assess for depression, anxiety, and PTSD while providing physical care.
- We need to identify the number of individuals served and the total number of patient contacts. We have initiated a process to do so.
- Collaboration among partners is not easy and requires compromise and selflessness.

2. Please describe any unexpected successes other than those originally planned

The COVID pandemic was a challenge for the project. The risk management officials of the California State University system were concerned about the exposure of faculty and students to the virus. We were very careful with PPE for faculty, students, and clients. We sanitized everything a client may have touched during the visit. We met outdoors even though the heat, rain, and wind were often problems. To our knowledge, we had no COVID cases among clients and staff.

Another unexpected success was developing and implementing the foot soak program described earlier. This is very popular with unhoused people, and the

students have learned communication strategies they might not have learned otherwise.

Also, we are adding the behavioral health telehealth component to our outreach activities. The faculty and students will do a behavioral health assessment and connect the client via HIPPA-compliant Zoom and mobile hotspot to a psychiatric nurse practitioner who will prescribe medications. These prescriptions will be sent to a local pharmacy or, we hope, be dispensed onsite by the faculty and student nurses. We must secure the common psych medications onboard the van to make this last piece possible.

3. After the initial investment by the DHCD how will the program/project be financially sustained?

The Program will continue to seek local grants for ongoing needs of the Program, such as for supplies, hygiene products, and nursing student assistants. We have submitted a proposal to the campus for the plan to apply for a Federal grant for the Program in the next few months. We are working with University Advancement's Corporate and Foundation Relations team to identify and apply for grants.

4. List five things to be done differently if this project/program were to be implemented again

First, we need more coordination and collaboration among the various organizations serving the vulnerable populations in the Valley, especially those offering outreach activities. Many small groups have enthusiasm and vision but lack the resources and staff to collaborate since collaboration is essential. We hope to be part of that collaborative planning.

Second, finding unhoused people in encampments is becoming harder and harder. Many encampments have been broken up so that individuals may survive alone or in small groups, making it hard to serve a large number of people in one outreach time. Therefore, through collaboration, we need to go where the vulnerable populations gather, for example, at migrant farmer worksites or free food programs.

Third, we need to provide social services at the sites where the mobile units go to sign up people for health insurance, help them gather documents, seek resources, etc. Again, this requires collaboration and the will to serve the whole person.

Fourth, we do not have sufficient behavioral health services in the Valley. Urgent care needs are hard to find and limited in hours and behavioral health professionals. We still have to send patients from emergency rooms to inpatient facilities far away from friends and family support.

Fifth, we need more providers for these populations. This is why we work with UC Riverside and College of the Desert healthcare programs.

Olive Crest, Grant#: 1306

General Support for Counseling and Mental Health Services to Vulnerable Children and Families in Coachella Valley

Strategic Area: Vital Human Services to People with Chronic Conditions

Reporting Period: 3/1/22 to 2/28/23

Tracy Fitzsimmons
Tel: (951) 300-9816
tracy-fitzsimmons@olivecrest.org

Grant Information

Grant Amount: \$123,451

Paid to date: \$111,106

Balance: \$12,345

Proposed Goals and Evaluation

The specific benefits or measurable impact to be achieved by: (2/28/2023)

Evaluation Plan:

Olive Crest's Health Services Director trains the treatment team on collecting all outcome measurements necessary for evaluating all programs. Olive Crest uses a customized, client data base management, and internal tracking systems to generate reports on the number of children and families trained and served. Regular reporting and oversight ensure that project goals are met, or any challenges addressed. In addition, Olive Crest will also use the Child and Adolescent Functional Assessment Score (CAFAS) to track and assess functional improvement for each child/teen enrolled in these programs.

Goal #1:

By February 28, 2023, 99% (396) of children in Olive Crest's care will be determined as risk-free each month as measured by the number of incident reports filed.

Evaluation of goal #1:

All incidents are reported with corrective actions to supervisors within 48 hours. Documentation is necessary for suicide attempts, necessary medical intervention, abuse reports, safety, or behavioral intervention and/or client restraint. Reports are simultaneously reported to state and/or county representatives.

Each Incident is evaluated for process improvement and a summary is provided to the Board of Directors.

Goal #2:

By February 28, 2023, 95% (380) of children in our Coachella Valley services will have one or less placement moves while in Olive Crest's care as tracked through case notes and discharge reports.

Evaluation of goal #2:

Data is collected on a monthly basis by program supervisors through the "monthly benchmarking report". Placement stability scores are based on foster children who have had one or a few placement moves. Results are reported out to leadership team and Board of Directors on a monthly basis.

Goal #3:

By February 28, 2023 85% (340) of the children will successfully complete Olive Crest's programs being discharged to a permanent placement, or successfully graduating or transitioning to a lower level of care as evidenced by the total number of client case closures and exit reporting.

Evaluation of goal #3:

Permanency rates are determined by child(ren) transitioning out of current placement. Changes in placement include reunification, move to new agency, runaway, legal guardianship, juvenile hall, foster or group or adoptive home. Only improvements in placement can be counted toward permanency score. (Lateral or higher levels of care would lower the permanency rate.)

Goal #4:

By February 28, 2023 80% (320) of clients will show improvement from intake to closure as measured by the percentage of children with improved CAFAS Scores (Child and Adolescent Functional Assessment Scale). CAFAS measures impairment of functioning in the areas of education, relational skills with peers, and social skills within their environment. It also assesses major risk factors.

Evaluation of goal #4:

CAFAS is a formal, evidence-based, clinical outcomes measurement tool that is administered by staff who have successfully completed the CAFAS Reliability Training. Testing is conducted at intake, annually, and at discharge. Results are monitored in a database in order to ensure successful treatment strategies.

Goal #5:

By February 28, 2023, 80% (320) of clients will show improvement to stable state levels of acuity.

Evaluation of goal #5:

Clinicians track acuity upon a child's intake in the program while establishing acuity

through clinical judgement. Over the course of the treatment plan, the full-service team continues to note and submit progress reports from each interaction. Acuity levels are categorized between high risk, moderate risk and stable.

Examples of high-risk acuity includes recent suicidal or homicidal ideation or attempts, psychotic episodes, frequent AWOLs with high risk behavior, sexual acting out, and placement in jeopardy. Moderate-risk acuity includes psychotic episodes now on medication, at-risk of school expulsion, multiple AWOLs, and suicidal or homicidal ideation in the past year. Stable acuity includes stable psychosis, impulsive, and ADHD symptoms.

Proposed number of District residents to be served:

Total: 400

Proposed geographic area(s) served:

Cathedral City
Coachella
Desert Hot Springs
Indio
Mecca
North Shore
Thermal
Thousand Palms
Bermuda Dunes

Final Progress:

Program/project final accomplishment(s) in comparison to the proposed goal(s) and evaluation plan.

Our Olive Crest team is incredibly thankful for the financial support of the Desert Healthcare District & Foundation and the impact that we have been able to make because of this support.

In evaluation of our efforts, we have exceeded the total number of residents served by 33% and provided a total of 9,475 hours of counseling and therapy to this population. At the same time, our efforts fell short of the goals in total number of children served and areas of stability, permanency, functional improvement and lowered acuity.

While this is certainly a disappointment, several key factors have led to this:

- 1) Increased and compounded trauma due to the pandemic has resulted in much more difficult cases. Without mandated reporters (teachers, coaches, day care), children suffered in abuse and neglect for longer periods of time.
- 2) The children in our care are taking longer to complete their treatment plan. The

average days of service at discharge has grown from 288 in 2021 to 322 in 2023 to-date. On average, this essentially amounts to a full month of counseling and mental health supports.

Understanding these new realities, our leadership and staff have already begun instituting processes to support these youth in their recovery.

Goal #1:

Proposed: By February 28, 2023, 99% (396) of children in Olive Crest's care will be determined as risk-free each month as measured by the number of incident reports filed.

Final Outcome: 100% (323 clients) remained risk-free each month.

Evaluation of goal #1:

We exceeded expectations for this goal in terms of percentage of children determined risk-free each month.

Goal #2:

Proposed: By February 28, 2023, 95% (380) of children in our Coachella Valley services will have one or less placement moves while in Olive Crest's care as tracked through case notes and discharge reports.

Final Outcome: 82% (253 clients) had one or less placement moves.

Evaluation of goal #2:

Due to increased client acuity, more of the clients in our care needed to be placed in a different home environment. In a few cases, clients ran away from their placement.

Goal #3:

Proposed: By February 28, 2023 85% (340) of children will successfully complete Olive Crest's programs being discharged to a permanent placement or successfully graduating or transitioning to a lower level of care as evidenced by the total number of client case closures and exit reporting.

Final Outcome: 80% (225 clients) were discharged to a permanent placement, successfully graduated, or transitioned to a lower level of care.

Evaluation of goal #3:

As mentioned above, increased acuity upon entry has led to an increased average days of services. Consequently, clients are not graduating as quickly as they had before. The previous benchmark (85%) does not reflect this recent reality.

Goal #4:

Proposed: By February 28, 2023 80% (320) of clients will show improvement from intake to closure as measured by the percentage of children with improved CAFAS

Scores (Child and Adolescent Functional Assessment Scale). CAFAS measures impairment of functioning in the areas of education, relational skills with peers, and social skills within their environment. It also assesses major risk factors.

Final Outcome: 66% (166 clients) showed improvement from intake to closure.

Evaluation of goal #4:

We fell short of expectations for this goal in terms of number and percentage of children showing improvement from intake to closure as measured by CAFAS Scores due to overall increased client acuity.

Goal #5:

Proposed: By February 28, 2023, 80% (320) of clients will show improvement to stable state levels of acuity.

Final Outcome: 74% (181 clients) showed improvement to stable state levels of acuity.

Evaluation of goal #5:

We fell short of expectations for this goal in terms of percentage of clients showing improvement to stable state levels of acuity. At the same time, this measurement does show that clients are improving as a result of our counseling and mental health efforts.

Final number of District residents served:

Total: 535

Final geographic area(s) served:

All District Areas

Please answer the following questions

5. Please describe any specific issues/barriers in meeting the proposed program/project goals:

We experienced two main issues/barriers in meeting our proposed program goals.

First, we continue to struggle (like many other organizations) to find local, qualified staff members to provide services. This struggle is most significant in hiring clinicians (who must possess a Master's level education in psychology and social work), including recruitment and retention of qualified & bi-lingual clinicians. Second, increased client acuity has led to longer, extended time of care and lower than expected outcomes in placement stability, CAFAS scores and lowered acuity levels.

In response to the first issue/barrier, we have initiated a partnership with CBU for in-person MSW classes within the Coachella Valley which should provide a pipeline of qualified candidates within a year. Short-term, we have been increasing compensation for candidates to commute to the Coachella Valley AND utilizing

existing staff from other communities to provide critical services.

In response to the second issue/barrier, our team is working harder to establish outside partnerships (such as Blythe Mental Health Clinic and Barbara Sinatra Children's Center) to ensure uninterrupted care for clients once they depart from our care.

6. Please describe any unexpected successes other than those originally planned

We experienced the following unexpected successes during this reporting period:

1) Improved integration of our programs and services have allowed some clients to move from counselling and mental services into our Transitional Aged Youth program with continued access to counseling supports.

2) Increased and intentional transitions with outside providers to ensure continued, uninterrupted supports for clients. Two significant partners have been the Blythe Mental Health Clinic and the Barbara Sinatra Children's Center.

3) We have been pleased with the response to our new Counseling Center operations, and the current staff is operating at full capacity.

7. After the initial investment by the DHCD how will the program/project be financially sustained?

Olive Crest's Counseling and Mental Health Services for Vulnerable Children and Families in the Coachella Valley continues to rely on local funding support to supplement contracted county fees for service.

In addition to annual special events, we are continuing to expand funding from private individuals and corporate supporters. Several other foundations are specifically supporting our Mental Health and Counseling financial needs. Most recently, we have begun work on owning our Coachella Valley offices and counseling center outright which will provide long-term stability and reduce lease expenses.

All that said, we continue to work toward financial sustainability - which seems to be an ongoing effort due to the growth in demand for services and inflationary pressures on salaries, mileage and other costs.

8. List five things to be done differently if this project/program were to be implemented again

Below is a list of things that Olive Crest would do differently OR put additional focus on for the benefit of the program and future funding:

- 1) Work closely with faculty of new CSU San Bernardino MSW cohorts in order to identify opportunities for interns and staffing from the local Coachella Valley area. This (along with our new Coachella Valley partnership with Cal Baptist University) will allow Olive Crest to fill vacancies more quickly with talented individuals and expand services more rapidly.
- 2) Service teams have already begun to adjust their caseload to better reflect geographic proximity. This reduces drive time and mileage expenses while allowing staff to make more home visits in a given day AND better identify local supports for client referrals.
- 3) Evaluate opportunities to improve client acuity and healthy functioning and establish goals to specifically measure/manage efforts in those areas.
- 4) Keep more frequent communication with county personnel with whom we work with for services - this past year a personnel change led to a diminished referral rate of clients in need and led to missed opportunities in service delivery.
- 5) Look for partnership opportunities with other agencies that are providing adjacent/overlapping services in remote areas in order to strengthen/reinforce program delivery for clients in those communities.

Grant Progress Report

Youth Leadership Institute, Grant#: 1327

Youth Voice in Mental Health

Strategic Plan Goal:

Goal 3: Proactively expand community access to behavioral/mental health services

Strategic Plan Strategy:

Strategy: 3.6 Educate community residents on available behavioral/mental health resources

Strategy 3.7 - Collaborate/Partner with community providers to enhance access to culturally sensitive behavioral/mental health services

Reporting Period: 7/1/22-12/31/22

Paulina Rojas

Projas@yli.org

Grant Information

Grant Amount: \$50,000

Paid to date: \$11,250

Balance: \$38,750

Due Date: 2/1/2023

Goals and Evaluation

The specific benefits or measurable impact to be achieved by: (6/30/2024):

Progress Outcomes:

The launch of our Youth Voice in Mental Health has brought YLI staff and youth participants many accomplishment so far. From completing a youth participatory action research to forming a youth-led steering committee for our mental health survey launch. We also have also been in conversation with local decision makers to brief them about our efforts as well.

Goal #1:

Continue the Riverside Youth Taskforce and build leadership skills in youth leadership, youth-led action research, youth-led campaigns, and storytelling throughout July 2022 to June 2024.

Progress of Goal #1:

In the Spring of 2022 in partnership with HARC (Health Assessment & Research for Communities) Inc., YLI ECV's ¡Que Madre! Media (¡QM!) youth developed and conducted content and questions for a focus group, surveys and mental health journal narrative prompts to collect quantitative and qualitative data as part of Youth-led participatory research project to identify mental health issues and opportunities in the Eastern Coachella Valley communities. A youth steering committee was formed and engaged to ensure youth were able to have a leadership role in the development of these research collection methods. These efforts have been instrumental in guiding programming, curriculum and strategies for ¡Que Madre! Media's efforts in mental health. To date, the focus group has been conducted and the mental health journal narrative collection has also been completed. In late January 2023, ¡QM! will be launching a mental health survey

YLI ECV's ¡QM! held 15 weekly meetings as part of their Fall 2022 programming in August 2022 - December 2022. In total, 23 youth were a part of the Fall 2022 cohort. The Fall 2022 cohort has supported the Youth-led participatory research project by supporting the mental health journal narrative collection project. This cohort has also continued to engage with other youth, community members and organizations to further discuss mental health issues in our communities.

Goal #2:

Initiate a community-led adult coalition that centers mental health stories, issues, and solutions in Riverside County by Fall 2022 and continue meetings throughout 2023 to June 2024.

Progress of Goal #2:

In Fall 2022, ¡QM! Worked to identify youth, parents, community organizations and leaders to engage in a community coalition that centers mental health stories, issues and solutions in Riverside County. In total we engaged with 22 youth who attend our regularly scheduled ¡QM! Programming, at least 19 community organizations that serve the ECV which also includes some parents that live in the ECV, and at least 4 leaders, and we have done outreach to 200+ youth in the Eastern Coachella Valley to inform them about our efforts.

To date, we hosted a virtual mental health meeting in September 2022. Due to youth academic calendar scheduling conflicts, holiday breaks we decided to postpone our December 2022 meeting to March 2023 where we plan to engage our coalition members in a power mapping session.

Goal #3:

Utilize digital organizing methods to engage people in reaching resources in their community and finding ways to get involved throughout July 2022 to June 2024.

Progress of Goal #3:

YLI ECV's ¡QM! Has created a database that includes community members and

organizations and community leaders they have reached out to. They currently have 250+ youth, 20 community organizations and 4 community leaders. ¡QM! has continued to grow that database by planning strategic outreach efforts and engaging with local community organizations and leaders ¡QM! staff is still developing a texting hotline that will launch in Summer 2023.

Goal #4:

Utilize storytelling methods as a strategy for community change efforts throughout July 2022 to June 2024.

Progress of Goal #4:

YLI ECV's ¡QM! Will be launching their Spring 2023 programming in February 2023. During their 15 week programming youth will be working to create a mental health zine. The bilingual mental health zine production process will be led by youth and will include a mental health resource guide, stories submitted by community members and content created by ¡QM! Youth.

Due to academic and holiday breaks in Fall 2022, our team has had delays in our mental health video timeline. In Fall 2022, youth were able to complete an outline of the mental health video where they prepared interview questions, identified 3 community members to be in the video and worked together on a script. During ¡QM! Spring 2022 programming, youth will have the opportunity to film the mental health video.

Goal #5:

Engage elected and decision makers in implementing findings and recommendations from youth and adult coalition from July 2022 to June 2024.

Progress of Goal #5:

YLI ECV's ¡QM! has met with several elected and decision makers including 3 school board members, 6 wellness center group staff, CVUSD Superintendent Dr. Valentino. We've also met with staff from Congressman Raul Ruiz office. In addition, we've met with about 20 community organizations that serve the ECV.

Progress on the Number and Location of District Residents Served

Proposed number of District residents to be *directly* served:

Total: 100

Progress on the number of District residents *directly* served:

Total: 65

Proposed number of District residents to be *indirectly* served:

Total: 15,000

Progress on the number of District residents *indirectly* served:

Total: 2525

Geographic area(s) served during this reporting period:

Coachella
Mecca
North Shore
Thermal

Project Tracking:

- **Is the project on track? Yes**
- **Please describe any specific issues/barriers in meeting the desired outcomes:**

Academic scheduling + holiday breaks

Difficulty accessing school sites to engage with youth

Difficulty joining Riverside County Behavioral Health Commission or obtaining meeting information

- **If the project is not on track, what is the course correction?**

Moving forward with this project we will be more mindful to not schedule activities while students are on breaks from school. Currently we are also working on developing new strategies for recruitment. We are also strengthening our relationships with school staff to get increased access to students.

- **Describe any unexpected successes during this reporting period other than those originally planned:**

Continued partnership with partners such as UCR School of Medicine. Through training and projects youth have worked on at our ECV office, they've been able to use those skills to collaborate with partners on other public health issues such as environmental health and the Salton Sea.

Creation of a youth steering committee, played a central role in the youth-led participatory research. They were key in supporting the mental health journal narrative collection method design.

Our staff was able to host a wellness workshop in collaboration with the DMHS Wellness Center.

Grant Progress Report

El Sol Neighborhood Educational Center, Grant#: 1328

Expanding Access to Educational Resources for Promotores

Strategic Plan Goal: This project aligns with the DHCD Goals 2, 3 and 7

Strategic Plan Strategy:

This project seeks to address the following strategies: 2.7, 3.6 and 7.1

Reporting Period: 08/01/022 to 01/31/2023

Alexander Fajardo

Tel: 19098843735

alex fajardo@elsolnec.org

Grant Information

Grant Amount: \$150,000

Paid to date: \$33,750

Balance: \$116,250

Due Date: 4/02/23

Goals and Evaluation

Progress Outcomes:

El Sol has made some advancement towards the goals proposed on the application. The team has worked very diligently to each of the goals.

Goal #1:

The project will increase knowledge on health education, equity and policy advocacy among residents in the Coachella Valley, especially among Latinos and other minority groups, by the end of the project period.

Progress of Goal #1:

El Sol team created the curriculums on Equity and Advocacy for a total of 12 hrs training. This curriculum was developed with the most experienced promotores and the evaluation plan will be ready for May.

The training will be host on July.

Goal #2:

The project will increase knowledge on mental health education and support for residents in the Coachella Valley, especially among Latinos and other minority groups, and provide enhanced support to 32 promotores by the end of the project period.

Progress of Goal #2:

A program curriculum has been developed, including training manuals, consisting of three sessions. The training sessions include 1) Wellness and Crisis, 2) Loss and Grief, and 3) Recovery and Resilience. The training curriculum has been developed in both English and Spanish.

A training was delivered to a group of CHW/Ps and other participants to become Resilience Group Facilitators. The following section reflects the evaluation of the training.

Demographics of Participants.

Gender. A total of 31 individuals participated in the training to become Resilience Group Facilitators. Of these, 30 were female, and 1 male.

Age. Most of the participants were 26 years old or older (93%). Half of the participants were in the 35-54 years old range (55%); followed by 55–64, and 26-34 year old range.

Race/Ethnicity. The majority of participants identified themselves as Latino (n29)

Training Feedback.

Meeting expectations. A total of 31 individuals participated in the training to become Resilience Group Facilitators. Of these, all agreed or strongly agreed that the training met their expectations.

Content quality. All participants agreed or strongly agreed that the training content was of good quality, and that it was easy to understand

Usefulness of training. Participants were asked to rate how useful the training was; 90% strongly agreed that it was useful, and 10% agreed to the usefulness of the training

Content Delivery. The delivery of the training was evaluated by asking participants to rate different areas of delivery including the facilitator's commitment to the training, how clear the content was presented, and if the training had a clear structure. Most participants (97%) strongly agreed that the facilitator demonstrated commitment to the training by presenting content very clearly. In addition, all participants rated the structure of the content as clear.

Perceived Self-Efficacy: capacity to deliver Wellbeing and Resiliency content to the community. At the end of the training, participants were asked to rate how convinced they were that they could deliver the Wellbeing and Resiliency content to their community. Most participants strongly agreed or agreed to their perceived self-efficacy to do so successfully.

Self-Esteem. In addition to perceived capacity to deliver the training content to the community and ability to grow in knowledge and skills, participants were asked to rate their self-esteem in regard to being a good Community Health Worker/Promotor for their community's wellbeing. Also, participants were asked to rate their agreement on having many positive qualities as a Community Health Worker/Promotor. With the exception of a very few, most participants rated their self-esteem positively, with most strongly agreeing or agreeing to being a good CHW/P for their community, and having positive CHW/P qualities.

The Community Resiliency and Recovery sessions began on September 09, 2022. So far, at least 1,085 points of contact have been made with community members, whether participating in one given session, or all three.

At least 482 community members have participated in Session 1: Wellness and Crisis, 316 in Session 2: Loss and Grief, and 287 in Session 3: Recovery and Resiliency. About 200 community participants have completed all three sessions, receiving a full participation certificate.

Goal #3:

The project will increase access to health education materials for other organizations, especially low-resourced, local organizations, by creating a virtual resource hub by the end of the project period.

Progress of Goal #3:

El Sol team has worked to develop the materials that will be posted in our Learning HUB Website. The CHW/P Learning HUB is a website that will contain a wide-range of information and tools on various topics related to the work of CHWs/Ps. It is a unique website that gives the users access to information and education on many topics, tools such as printable sheets, homework materials, assessments, videos, games, blogs, and forums, as well as a dashboard that will report their learning progress, trends, and more.

Progress on the Number and Location of District Residents Served

Proposed number of District residents to be *directly* served:

Total: 2000

Progress on the number of District residents *directly* served:

Total: 1080

Proposed number of District residents to be *indirectly* served:

Total: 10000

Progress on the number of District residents *indirectly* served:

Total: 1080

Geographic area(s) served during this reporting period:

Cathedral City

Coachella

Desert Hot Springs

Indio

La Quinta

Mecca

North Shore

Oasis

Palm Springs

Thermal

Project Tracking:

• **Is the project on track?**

Yes

• **Please describe any specific issues/barriers in meeting the desired outcomes:**

None

• **If the project is not on track, what is the course correction?**

n/a

• **Describe any unexpected successes during this reporting period other than those originally planned:**

The mental health Training was super helpful and very well received by the Promotoras

DAP Health -Desert Health Care District Monthly Report for March 2023:

Goal 1: Numbers of individuals tested; treated; vaccinated for MPX: In March 2023, DAP administered 3 MPX test (0 positive); no individuals received treatment with TPOXX; administered 124 vaccines, and no hotel stays for an individual recovering from MPX. There were no vaccination clinics provided in March 2023.

Goal 2: Numbers of community members provided with MPX information about access to testing; treatment and vaccines through DAP's MPX hotline. In March 2023, the MPX hotline responded to 5 phone calls and no emails.

Goal 3: Social media metrics for DAP Health's digital/social media public health campaign to raise awareness of MPX exposure risk, symptoms and access to testing and care. During March 2023, DAP's radio public service announcements were aired 968 times, resulting in 16,977 visits to DAP Health's landing page with more information about MPX; digital ads providing MPX information about access to testing, treatment and vaccinations received 656,633 impressions resulting in 3,114 visits to DAP Health's landing page with more information on MPX. There were 3,610 visits to DAP Health's landing page on DAP Health's website with more information on MPX. 3 posts on Facebook, Instagram and Twitter resulted in 199 impressions and 0 post clicks to DAP Health's MPX landing page.



**DESERT HEALTHCARE
DISTRICT & FOUNDATION**

Date: May 9, 2023
To: Program Committee
Subject: Grant Applications, RFPs, and MOUs Submitted and Under Review

Staff Recommendation: Information only.

Grant Applications: The following grant applications have been submitted and under review by the grants team and are pending either proposal conferences and or a site visit or have been approved by the board of directors. Recommendations/suggested decisions will be brought forward to the Program Committee for possible action:

1. #1389 Step Up On Second Street, Inc. \$50,000 *Step Up's ECM/ILOS Programs in the Coachella Valley* – application and financials reviewed by staff and have requested more current financial documentation before initiating a proposal conference.
 - a. Status: still waiting for the requested additional financial documentation before proceeding with a proposal conference
2. #1387 (mini grant) Well In The Desert - \$10,000 *Hot Meals program*
 - a. Status: Site visit was conducted on April 4, 2023 at United Methodist Church where a hot meals program was in progress. Staff has requested revisions to the mini grant proposal for more information. Revised application has not been received.
3. #1390 (mini grant) PS Test \$7,669 requested for free clinic relocation expenses; however, after a site visit at their space, staff offered \$10,000 (a full mini grant amount) to assist with operating expenses.
 - a. Status: Mini grant under revisions. Once received, it will be approved by staff.
4. #1391 Lift To Rise - \$900,000 over 3 years (\$300K/year) for operating expenses for the Housing CAN.
 - a. Status – proposal conference conducted May 4th- Application in front of Program Committee at May 9th meeting
5. #1392 Galilee Center - \$268,342 – *Galilee Center Extended Shelter*
 - a. Status: Proposal conference conducted May 3rd. Application in front of Program Committee at May 9th meeting
6. #1395 DAP Health \$1,025,778 *DAP Health Expands Access to Healthcare* - assist with operating support gap in acquiring Borrego Health's assets to ensure smooth transition and uninterrupted healthcare services for clients of Borrego.
 - a. Status: staff has requested a more complete budget before initiating a proposal conference. Application planned for placement at June Program Committee meeting.

Recently Board-approved grants: None at this time

Recently declined grants:

There have been no declinations.

DESERT HEALTHCARE DISTRICT							
OUTSTANDING GRANTS AND GRANT PAYMENT SCHEDULE							
April 30, 2023							
TWELVE MONTHS ENDING JUNE 30, 2023							
Grant ID Nos.	Name	Approved Grants - Prior Yrs	6/30/2022 Bal Fwd	Current Yr 2022-2023	Total Paid Prior Yrs July-June	Total Paid Current Yr July-June	Open BALANCE
2014-MOU-BOD-11/21/13	Memo of Understanding CVAG CV Link Support	\$ 10,000,000	\$ 4,990,000		\$ -		\$ 4,990,000
2021-1136-BOD-01-26-21	Ronald McDonald House Charities - Temporary Housing & Family Support Services - 1 Yr.	\$ 119,432	\$ 11,944		\$ 11,944		\$ -
2021-1171-BOD-03-23-21	Blood Bank of San Bernardino/Riverside Counties - Bloodmobiles for Coachella Valley - 18 Months	\$ 150,000	\$ 15,000		\$ 15,000		\$ -
2021-1266-BOD-04-27-21	Galilee Center - Our Lady of Guadalupe Shelter - 1 Yr.	\$ 150,000	\$ 15,000		\$ 15,000		\$ -
2021-1277-BOD-04-27-21	Lift To Rise - United Lift Rental Assistance 2021 - 8 Months	\$ 300,000	\$ 30,000		\$ 30,000		\$ -
2021-1280-BOD-05-25-21	Desert AIDS Project - DAP Health Expands Access to Healthcare - 1Yr.	\$ 100,000	\$ 10,000		\$ 10,000		\$ -
2021-1296-BOD-11-23-21	Coachella Valley Volunteers In Medicine - Improving Access to Healthcare Services - 1 Yr.	\$ 154,094	\$ 84,752		\$ 69,342		\$ 15,410
2021-1289-BOD-12-21-21	Desert Cancer Foundation - Patient Assistance Program - 1 Yr.	\$ 150,000	\$ 82,500		\$ 82,500		\$ -
2022-1301-BOD-01-25-22	UCR Regents - Community Based Interventions to Mitigate Psychological Trauma - 1 Yr.	\$ 113,514	\$ 62,433		\$ 51,081		\$ 11,352
2022-1302-BOD-01-25-22	Vision To Learn - Palm Springs, Desert Sands, and Coachella Valley School Districts 1 Yr.	\$ 50,000	\$ 27,500		\$ 22,500		\$ 5,000
2022-1303-BOD-01-25-22	CSU San Bernardino Palm Desert Campus Street Medicine Program - 1 Yr.	\$ 54,056	\$ 29,731		\$ 29,731		\$ -
2022-1306-BOD-02-22-22	Olive Crest Treatment Center - General Support for Mental Health Services - 1 Yr.	\$ 123,451	\$ 67,898		\$ 67,898		\$ -
2022-1311-BOD-04-26-22	Desert Arc - Healthcare for Adults with Disabilities Project Employment of Nurses - 1 Yr.	\$ 102,741	\$ 56,508		\$ 46,233		\$ 10,275
2022-1313-BOD-04-26-22	Angel View - Improving Access to Primary and Specialty Care Services for Children With Disabilities 1 Yr.	\$ 76,790	\$ 42,235		\$ 34,555		\$ 7,680
2022-1314-BOD-05-24-22	Voices for Children - Court Appointed Special Advocate Program - 1 Yr.	\$ 60,000	\$ 60,000		\$ 54,000		\$ 6,000
2022-1325-BOD-06-28-22	Vision Y Compromiso - CVEC Unrestricted Grant Funds - 2 Yrs.	\$ 150,000	\$ 150,000		\$ 67,500		\$ 82,500
2022-1327-BOD-06-28-22	Youth Leadership Institute - Youth Voice in Mental Health - 2 Yrs.	\$ 50,000	\$ 50,000		\$ 22,500		\$ 27,500
2022-1328-BOD-06-28-22	El Sol - Expanding Access to Educational Resources for Promotoras - 2 Yrs.	\$ 150,000	\$ 150,000		\$ 33,750		\$ 116,250
2022-1331-BOD-06-28-22	Pueblo Unido - Improving Access to Behavioral Health Education and Prevention Services - 2 Yrs.	\$ 50,000	\$ 50,000		\$ 22,500		\$ 27,500
2022-0965-BOD-06-28-22	Desert Healthcare Foundation - Behavioral Health Initiative Expansion - 3 Yrs.	\$ 2,000,000	\$ 2,000,000		\$ 2,000,000		\$ -
2022-22-15-BOD-06-28-22	Carry over of remaining Fiscal Year 2021/2022 Funds*	\$ 2,566,566	\$ 2,566,566		\$ 2,566,566		\$ -
2022-1323-Mini-07-21-22	Alianza Nacional De Campesinas, Inc - Mini Grant			\$ 5,000		\$ 5,000	\$ -
2022-1321-Mini-07-25-22	Theresa A. Mike Scholarship Foundation - Mini Grant			\$ 5,000		\$ 5,000	\$ -
2022-1324-BOD-07-26-22	Galilee Center - Our Lady of Guadalupe Shelter - 2 Yr.			\$ 100,000		\$ 45,000	\$ 55,000
2022-1332-BOD-07-26-22	Alianza CV - Expanding and Advancing Outreach Through Increasing Capacity Development - 2 Yrs.			\$ 100,000		\$ 22,500	\$ 77,500
2022-1322-Mini-08-13-22	Hanson House Foundation, Inc. - Mini Grant			\$ 5,000		\$ 5,000	\$ -
2022-1329-BOD-09-27-22	DPMG - Mobile Medical Unit - 3 Yrs.			\$ 500,000		\$ 50,000	\$ 450,000
2022-1350-BOD-09-27-22	JFK Memorial Foundation - Behavioral Health Awareness and Education Program - 1 Yr.			\$ 57,541		\$ 25,893	\$ 31,648
2022-1355-BOD-09-27-22	Joslyn Center - The Joslyn Wellness Center - 1 Yr.			\$ 85,000		\$ 38,250	\$ 46,750
2022-1361-BOD-09-27-22	DAP Health - DAP Health Monkeypox Virus Response - 1 Yr.			\$ 586,727		\$ 228,362	\$ 358,365
2022-1364-Mini-10-25-22	Al Horton Memorial Rotary Foundation - Mini Grant			\$ 5,000		\$ 5,000	\$ -
2022-1356-BOD-10-25-22	Blood Bank of San Bernardino/Riverside Counties - Coachella Valley Therapeutic Apheresis Program - 1 Yr.			\$ 140,000		\$ 63,000	\$ 77,000
2022-1358-BOD-10-25-22	Foundation for Palm Springs Unified School District - School-Based Wellness Center Project - 1 Yr.			\$ 110,000		\$ 49,500	\$ 60,500
2022-1362-BOD-10-25-22	Jewish Family Service of the Desert - Mental Health Counseling Services for Underserved - 2 Yrs.			\$ 160,000		\$ 36,000	\$ 124,000
2022-1326-BOD-12-20-22	TODEC - TODEC's Equity Program - 2 Yrs.			\$ 100,000		\$ 22,500	\$ 77,500
2022-1330-BOD-12-20-22	OneFuture Coachella Valley - Building a Healthcare Workforce Pipeline - 2 Yrs.			\$ 605,000		\$ 68,063	\$ 536,937
2022-1369-BOD-12-20-22	ABC Recovery Center - Cost of Caring Fund Project - 1 Yr.			\$ 332,561		\$ 74,826	\$ 257,735
2023-1357-Mini-01-09-23	Desert Recreation Foundation - Mini Grant			\$ 10,000		\$ 10,000	\$ -
2023-1333-BOD-01-24-23	Organizacion en California de Lideres Campesinas - Healthcare Equity for ECV Farmworker Women - 2 Yrs.			\$ 150,000		\$ 33,750	\$ 116,250
2023-1363-BOD-01-24-23	Pegasus Riding Academy - Pegasus Equine Assisted Therapy - 1 Yr.			\$ 60,092		\$ 27,040	\$ 33,052
2023-1375-Mini-01-30-23	California CareForce - Mini Grant			\$ 10,000		\$ 10,000	\$ -
2023-1374-Mini-02-10-23	Alianza Nacional De Campesinas, Inc - Mini Grant			\$ 10,000		\$ 10,000	\$ -
2023-1373-Mini-02-14-23	Palms To Pines Parasports - Mini Grant			\$ 10,000		\$ 10,000	\$ -
2023-1370-Mini-02-15-23	HIV+ Aging Research Project-Palm Springs - Mini Grant			\$ 10,000		\$ 10,000	\$ -
2023-1372-BOD-02-28-23	Reynaldo J. Carreon MD Foundation - Dr. Carreon Scholarship Program - 1 Yr.			\$ 50,000		\$ 22,500	\$ 27,500
TOTAL GRANTS		\$ 16,670,644	\$ 10,552,067	\$ 3,206,922	\$ 5,252,600	\$ 877,184	\$ 7,629,205
Amts available/remaining for Grant/Programs - FY 2022-23:							
Amount budgeted 2022-2023			\$ 4,000,000			G/L Balance:	4/30/2023
Amount granted through April 30, 2023:			\$ (3,206,922)			2131	\$ 4,109,205
Financial Audits of Non-Profits; Organizational Assessments			\$ -			2281	\$ 3,520,000
Net adj - Grants not used: FY 21-22 Funds			\$ 2,566,566				
Matching external grant contributions			\$ -			Total	\$ 7,629,205
Balance available for Grants/Programs			\$ 3,359,644				\$ 0
* Value listed in Total Paid column reflects funds granted from carryover funds. Actual grant payments will be reflected under the respective grant.							



Grant Application Scoring Rubric



Category	Meets expectations <i>(10-6 points)</i>	Does not meet expectations <i>(0-5 points)</i>
Programmatic Review		
Executive Summary of the Project (10 points)	The applicant includes and describes the project’s mission and vision, the target population the project will serve, the expected benefits to the community, the need for the project in the community with proposed evidence-based methods, interventions, and strategies that are realistic, attainable, effective, and outcome-oriented.	The applicant is unclear or does not include or describe the project’s mission and vision, the target population the project will serve, the expected benefits to the community, the need for the project in the community with proposed evidence-based methods, interventions, and strategies that are realistic, attainable, effective, and outcome-oriented.
Community Need for the Project & Strategic Plan Alignment (10 points)	The applicant identifies and defines a specific need(s) for the project within the identified community and effectively describes the alignment of that need to the Desert Healthcare District and Foundation 2021-2026 Strategic Plan goals and strategies by using one of more of the following: data, case studies, interviews, focus group results, media coverage, etc.	The applicant does not sufficiently identify or describe a need for the project and/or its alignment to one of the Desert Healthcare District and Foundation 2021-2026 Strategic Plan goals and strategies by using one or more of the following: data, case studies, interviews, focus group results, media coverage, etc.
Project Goals, Performance Measures, and Evaluation (10 points)	The applicant has provided SMART goals with an evaluation plan that is comprehensively developed. The SMART goals are specific, measurable, attainable, realistic, and time-bound , and the evaluation plan will accurately measure the project’s effectiveness and impact. Within each goal, the applicant identifies a related performance measure as outlined in the Desert Healthcare District and Foundation 2021-2026 Strategic Plan.	The applicant has provided very limited goals and evaluation plans. The goals are not specific, measurable, attainable, realistic, time-bound goals and will not measure the project’s effectiveness or impact. Applicant did not identify related performance measures as outlined in the Desert Healthcare District and Foundation 2021-2026 Strategic Plan.

<p>Project Evaluation Plan (10 points)</p>	<p>The applicant provides a detailed plan of action for evaluation that includes both qualitative and/or quantitative assessment(s). The plan includes well-defined data reporting mechanisms and/or a clear and transparent narrative.</p> <ul style="list-style-type: none"> • Evaluation measures and methods are clear; the applicant defines how they envision success. • Evaluation is in alignment with the SMART goals of the project. • Evaluation is in alignment with identified performance measure(s). • An explanation is provided on how the data collected from the project will be utilized for future programming, partnerships, and/or funding. 	<p>The applicant does not provide, or vaguely describes, a plan of action with limited qualitative and/or quantitative assessment(s). The plan includes poorly defined data reporting mechanisms and/or a narrative.</p> <ul style="list-style-type: none"> • Evaluation measures and methods are not clear; the applicant vaguely defines how they envision success. • Evaluation is not in alignment with the SMART goals of the project. • Evaluation is not in alignment with identified performance measure(s). • An explanation is not provided on how the data collected from the project will be utilized.
<p>Applicant Capacity and Infrastructure to Execute Proposal (10 points)</p>	<p>The applicant includes examples that demonstrate that the human resource allocation to this project is appropriate (internal staff expertise, use of external consultants, advisory committee, etc.). The applicant demonstrates reliability for this kind of work (strength, a history or track record of achievements, related mission, and letters of support)</p>	<p>The applicant does not include examples that demonstrate the human resource allocation to this project is appropriate (internal staff expertise, use of external consultants, advisory committee, etc.). The applicant is limited in its ability to demonstrate reliability for this kind of work (strength, a history or track record of achievements, related mission, and letters of support)</p>
<p>Organization Sustainability (10 Points)</p>	<p>The applicant demonstrates that it has a current Strategic Plan. The applicant demonstrates strong Board engagement, governance, and fundraising support.</p>	<p>The applicant does not sufficiently demonstrate that it has a current Strategic Plan. The proposed program is not identified in the current Strategic Plan and the applicant organization has limited Board engagement, governance, and fundraising support.</p>

<p>Budget (10 points)</p>	<p>The budget is specific and reasonable, and all items align with the described project. The proposed budget is accurate, cost-effective, and linked to activities and outcomes.</p> <ul style="list-style-type: none"> • There are no unexplained amounts. • The overall significance of the project, including the relationship between benefits and/or participants to the programmatic costs are reasonable. • All line items are identified clearly in the budget narrative. • The budget shows committed, in-kind, or other funds that have been identified, secured, and in place to support the project. 	<p>The budget is not specific and/or reasonable, and the items are poorly aligned with the described project. The budget is included in the application but seems incomplete or not reflective of actual costs.</p> <ul style="list-style-type: none"> • There are unexplained amounts. • The overall significance of the project, including the relationship between benefits and/or participants to the programmatic costs are not reasonable. • Line items are not clearly defined in the budget narrative. • The budget does not show committed, in-kind, or other funds that have been identified, secured, and in place to support the project.
<p>Key Partners / Collaboration (10 points)</p>	<p>The proposal demonstrates a collaborative process that includes multiple community partners involved in planning and implementation, with contributions from collaborators articulated in detail via letters of support and/or memorandums of understanding.</p>	<p>The proposal does not demonstrate a collaborative process and it does not involve multiple community partners in planning and implementation. Potential for collaboration exists but is not articulated.</p>
<p>Fiscal Review</p>		
<p>Fiduciary Compliance (10 Points)</p>	<p>The applicant demonstrates a financial history that shows a continuous cycle of fiduciary responsibility of the Board through unmodified audited financial statements produced in a timely fashion, positive cash flow at the end of each fiscal year, asset ratio meets required debt load, and the Board reviews financial statements regularly.</p>	<p>The applicant does not demonstrate a financial history that shows a continuous cycle of fiduciary responsibility of the Board through audited financial statements. Positive cash flow at the end of each fiscal year is not consistent. and the Board does not review financials regularly.</p>

<p>Financial Stability (10 Points)</p>	<p>Funding sources for operations and programs are from multiple sources and are driven by a strategic plan for stability for both short- and long-term growth. Fund development and/or business plan is in place to identify future sources of funding. The requested grant amount is reasonable in comparison to the overall organizational budget.</p>	<p>Source of funds for operations and programs are from limited sources and are not driven by a strategic plan. There is no plan for stability in place currently, including a fund development plan and/or business plan. The requested grant amount is unreasonable in comparison to the overall organizational operating budget.</p>
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Total Score: _____ / 100

Recommendation:

- Fully Fund
- Partially Fund – Possible restrictions/conditions
- No Funding



Date: May 9, 2023

To: Program Committee

Subject: Grant # 1392 Galilee Center

Grant Request: Galilee Center Extended Shelter

Amount Requested: \$268,342.00

Project Period: 6/1/2023 to 5/31/2024

Created in 2010, the Galilee Center's vision is to help reduce the poverty levels of the farm/migrant workers in Eastern Coachella Valley by providing a comprehensive program to help them break the cycle of poverty. The Galilee Center is a trusted community organization that continues to build their capacity and adapt to sustain their mission of fulfilling the needs of underprivileged and disadvantaged groups in the Coachella Valley.

In 2022, the Galilee Center established an Extended Shelter to keep families seeking asylum and without sponsors off the streets. This funding request focuses on building the capacity of their Extended Shelter Program. The Extended Shelter Program accommodates individuals and families with a safe place to stay while waiting for transportation to their final destination and provides wrap-around support services. Specifically, the application to expand the Extended Shelter Program encompasses three goals. The first goal is to provide lodging for Galilee's clients by securing funding for a motel with 33 rooms. The second is to provide basic needs and other wrap-around services for families who have experienced devastating times in their country (poverty, violence, persecution, and intolerance) and have been granted asylum-seeking status. A third goal is for three full-time Case Workers to be employed to coordinate the travel plans of flights or bus accommodations to get families to their new final destination when a sponsor becomes available or arrange a long-term shelter transfer.

This application is focused on the District's Strategic Plan strategies 2.7 to increase equitable access to primary and specialty care services and resources in underserved communities in Coachella Valley and 5.1 to reduce the negative impacts of social determinants of health on homelessness in Coachella Valley. The Funds provided by the Desert Healthcare District will be used to fund support staff salaries, basic necessity supplies, and motel rooms.



Strategic Plan Alignment:

Goal 2: Proactively expand community access to primary and specialty care services

Strategy 2.7 Increase equitable access to primary and specialty care services and resources in underserved communities in Coachella Valley (Priority: High)

Goal 5: Be responsive to and supportive of selected community initiatives that enhance the economic stability of the District residents (on a situational basis)

Strategy 5.1 Reduce the negative impacts of social determinants of health on homelessness in Coachella Valley (Priority: Moderate)

Geographic Area(s) Served:

Indio; Mecca

Action by Program Committee: (Please select one)

- Full recommendation and forward to the Board for consideration with the Committee's recommendation that a grant amount of \$268,342.00 be approved.
- Recommendation with modifications
- Request for more information
- Deny



DESERT HEALTHCARE
DISTRICT & FOUNDATION

Grant Application Summary

Galilee Center, Grant #1392

About the Organization

Galilee Center
66101 Hammond Road
Mecca, CA 92254
Tel: (760) 396-9100
<http://www.galilee>

Tax ID #: 273133601

Primary Contact:

Claudia Castorena
Tel: (760) 396-9100
ccastorena@galileecenter.org

Organization History and Mission

The mission of the Galilee Center is to fulfill the needs of the underprivileged and disadvantaged by providing food, clothing, and other basic needs and to affirm their dignity with love, compassion, and respect. The vision is to help reduce the poverty levels of the farm/migrant workers in Eastern Coachella Valley by providing a comprehensive program to help them break the cycle of poverty. The agency was created in 2010. The Emergency Food Distribution program provides food and other essential items on Thursdays at the distribution center in Mecca. The agency also offers rental assistance and assistance with utility payments. In addition, it provides an emergency shelter for migrant workers and school supplies for children. The Galilee Center provides services to residents who have no other resources. In 2018 the Galilee Center created the Asylum Seekers Program utilizing the existing shelter to accommodate a 2-3 day stay while waiting for transportation to their final destination. In 2022 the Extended Shelter was established to keep families without sponsors and seeking asylum off the streets. Families who don't have sponsors or a final destination are eligible to move into the 30-day extended shelter.

Organization Annual Budget: \$10,986,050.00

Historical (approved Requests)

Grant Year	Project Title	Grant Amount	Type	Disposition Date	Fund

2018	Galilee Center Emergency Services	\$75,000	Grant	4/16/2019	
2019	Our Lady of Guadalupe Shelter	\$25,000	Mini-Grant	4/1/2020	
2020	Galilee Center Emergency Services	\$120,000	Grant	11/3/2020	
2020	Galilee Center Emergency Services	\$25,000	Grant	1/28/2021	
2020	Our Lady of Guadalupe Shelter	\$150,000	Grant	4/28/2021	
2020	Galilee Center Emergency Services	\$195,000	Grant	5/28/2021	
2022	Our Lady of Guadalupe Center	\$100,000	Grant	7/27/2022	
2022	Distribution of PPE Bags and COVID-19 Resources	\$83,576	Grant	3/8/2023	

Project Information

Project Title: Galilee Center Extended Shelter

Start Date: 6/01/2023 **End Date:** 5/31/2024

Term: 12 months

Total Project Budget: \$2,760,803

Requested Amount: \$268,342

Executive Summary:

There are three goals for the Extended Shelter Program. The first goal is to provide lodging for these clients by securing funding for a motel with 33 rooms, each with a kitchenette, refrigerator, and microwave. The second is to provide basic needs and other wrap-around services for families who have experienced devastating times in their country (poverty, violence, persecution, and intolerance) and have been granted asylum-seeking status. This program specifically targets Asylum Seekers who no longer have a sponsor and need a safe place to stay for an extended period of up to 60 days. A third goal is for three full-time Case Workers will be employed to coordinate the travel plans of flights or bus accommodations to get families to their new final destination when a sponsor becomes available or arrange a long-term shelter transfer. Case workers will also ensure all clients attend immigration appointments, medical visits, school registration, and other appointments for benefit resources. When the families stay in the area because they don't have a sponsor, the caseworkers will assist with the application process for a rental unit, guide them to have the essential utilities turned on, and coordinate furniture vouchers for their new home.

The target population is families from Brazil, Cuba, Ecuador, India, Bangladesh, Venezuela, Romania, Nicaragua, Russia, Peru, Nigeria, Angola, Ghana, China, Pakistan, Nepal, Afghanistan, and other parts of the world who have been granted asylum status to enter the United States. The Galilee Center is one of the major nonprofits with a program to accommodate Asylum Seekers until they reach their final destination.

Community Need for the Project:

The agency ensures families coming through the Asylum Program are provided with a safe place as they integrate into society. The need is to provide services for these families given asylum and needing an extended stay in the United States with the opportunity to adapt to American society and secure a life that allows them to be self-sufficient in the communities where they settled. The extended stay services include but are not limited to assisting them with setting up medical appointments, prescriptions, enrolling children in school, providing transportation to their immigration appointment, finding apartments for rent, and helping with travel arrangements, if applicable. Other services include food boxes (non-perishable, dairy products, and meats), infant services, cookware, and clothing.

Strategic Plan Alignment:

Goal 2: Proactively expand community access to primary and specialty care services

Strategy 2.7 Increase equitable access to primary and specialty care services and resources in underserved communities in Coachella Valley (Priority: High)

Goal 5: Be responsive to and supportive of selected community initiatives that enhance the economic stability of the District residents (on a situational basis)

Strategy 5.1 Reduce the negative impacts of social determinants

Project Description and Use of District funds:

In 2022 the Extended Shelter was established to keep families seeking asylum and without sponsors off the streets. The extended shelter is a motel with 33 rooms available for Asylum Seekers. These families who do not have sponsors or a final destination are eligible to move into the extended shelter for up to 60 days. Three full-time Case Workers will coordinate the travel plans for families to their destination when a sponsor becomes available or assist families with funding needed to relocate to a house or apartment in the local area if a sponsor is not secured. District funds will be used to cover the cost of prescription drugs for clients participating in the weekly free mobile clinic offered by volunteer doctors from Desert Physicians Medical Group and DHCD mobile clinic. To assist in the cost of the salaries of the one full-time intake case worker and one full-time intake supervisor. To pay for three motel rooms to provide housing for people in the asylum program who need extended time to secure a new residence. Funds will also be used to pay for food and other essentials. The intake/case workers will coordinate with families for travel plans to their destination when a sponsor becomes available or assist families with funding needed to relocate to a house or apartment in the local area if a sponsor is not secured. The case workers will provide wrap-around services that include but are not limited to assisting them with setting up medical appointments, and prescriptions, enrolling children in school, providing transportation to their immigration appointment, finding apartments for rent, and helping with travel arrangements, if applicable. Other services include food boxes (non-perishable, dairy products, and meats), infant services, cookware, and clothing. In addition, the intake/case workers will assist the Asylum Seekers with transportation to medical appointments and other transport to services relating to their immigration status, including mandatory meetings with the Immigration Agency in San Bernardino.

Description of the Target Population (s):

The target population is families from Brazil, Cuba, Ecuador, India, Bangladesh, Venezuela, Romania, Nicaragua, Russia, Peru, Nigeria, Angola, Ghana, China, Pakistan, Nepal, Afghanistan, and other parts of the world who have been granted asylum status to enter the United States. Families who don't have sponsors or a final destination are eligible to move into the 60-day extended shelter.

Geographic Area(s) Served:

Indio; Mecca

Age Group:

- (0-5) Infants
- (06-17) Children
- (18-24) Youth
- (25-64) Adults
- (65+) Seniors

Total Number of District Residents Served:

Direct: 620

Indirect: 0

Project Goals and Evaluation

<p>Goal #1: By May 31, 2024, 620 unduplicated people will have lodging in a motel shelter with 33 rooms, each with a kitchenette, refrigerator, and microwave.</p>	<p>Evaluation #1: The agency records all activities relating to the Extended Shelter program daily. It provides comprehensive reporting of all projects for the board during regular board meetings. On an annual basis, it provides data for all reporting needs, including budget development, goal setting, and grant applications, and evaluates the programs' overall success. The goal's success is measured by an assessment of the accomplishments of the goal in relation to the objectives established for the program. Quantitatively the number of people served, and the services received are recorded. Qualitatively individuals served by the Galilee Center are asked if the services are meeting their needs and what improvements they note in their daily lives resulting from having the opportunity to receive services.</p>
<p>Goal #2: By May 31, 2024, 620 unduplicated people will be provided basic needs and other wrap-around services. Of these, 25 families and 50 individuals</p>	<p>Evaluation #2: The agency records all activities relating to the Extended Shelter program daily. It provides comprehensive reporting of all projects for the board during regular board meetings. On an annual basis,</p>

<p>will remain in the Coachella, with 45 children enrolled in school. In addition, 23 families will receive rental assistance and furniture vouchers, and 590 people will receive medical care. Volunteer doctors from Desert Physicians Medical Group in Palm Springs will provide a free clinic at the extended shelter facility (Western Sands Motel) every Tuesday from 9:30 am to 4:00 pm. In addition, women in the Extended Shelter Program will participate in a Women's Support Group conducted weekly by a certified counselor who is a member of the DHCD board. Transportation will be provided for 590 people to their immigration appointments.</p>	<p>it provides data for all reporting needs, including budget development, goal setting, and grant applications, and evaluates the programs' overall success. The goal's success is measured by an assessment of the accomplishments of the goal in relation to the objectives established for the program. Quantitatively the number of people served, and the services received are recorded. Qualitatively individuals served by the Galilee Center are asked if the services are meeting their needs and what improvements they note in their daily lives resulting from having the opportunity to receive services.</p>
<p>Goal #3: By May 31, 2024, three full-time Case Workers will be employed to coordinate travel plans for 145 families to their destination when a sponsor becomes available and to assist 25 families with funding needed to relocate to a house or apartment in the local area if a sponsor is not secured.</p>	<p>Evaluation #3: The agency records all activities relating to the Extended Shelter program daily. It provides comprehensive reporting of all projects for the board during regular board meetings. On an annual basis, it provides data for all reporting needs, including budget development, goal setting, and grant applications, and evaluates the programs' overall success. The goal's success is measured by an assessment of the accomplishments of the goal in relation to the objectives established for the program. Quantitatively the number of people served, and the services received are recorded. Qualitatively individuals served by the Galilee Center are asked if the services are meeting their needs and what improvements they note in their daily lives resulting from having the opportunity to receive services.</p>
<p>Goal #4:</p>	<p>Evaluation #4:</p>
<p>Goal #5:</p>	<p>Evaluation #5:</p>

Proposed Project Evaluation Plan

The agency records all activities relating to the Extended Shelter program daily. It provides the board with comprehensive reporting of all projects during regular board meetings. On an annual basis, it provides data for all reporting needs, including budget development, goal setting, and grant applications, and evaluates the programs' overall success.

Organizational Capacity and Sustainability

Organizational Capacity

The Galilee Center has three intake/case workers allocated to this project. The intake/case workers are experienced in assisting Asylum Seekers in receiving their basic needs and wrap-around services. They have training in assisting clients with transportation needs, rental assistance, and medical services. In addition, Galilee Center management oversees the project operations.

Organizational Sustainability:

All activities in the organizational strategic plan follow the mission. The business plans for 2023 include the addition of the extended shelter project to ensure families do not end up on the streets of the Coachella Valley and become stranded or homeless. Some support has been identified to help carry on with this project, but additional funding is being sought to meet this program.

Diversity, Equity, and Inclusion

How does your organization address diversity, equity, and inclusion at the board and executive staff levels?

Galilee Center does not discriminate against anyone based on race, color, religion, national origin, disability, sexual orientation, gender identity, or age in admission, treatment, or participation in its programs, services, activities, or employment. It actively hires and trains its staff from the local communities. The Board solicits new members based on the need of the board and selects board members from the local communities dedicated to the agency's mission.

If your organization is not currently addressing diversity, equity, and inclusion at the board and executive staff levels, please explain the barriers, such as knowledge, financial investment, capacity, etc., that are preventing you from doing so. N/A

Partnerships:

Key Partners:

The Desert Physicians Medical Group and the Desert Healthcare District mobile clinic will assist with volunteer doctors/medical staff to offer medical services and check-ups to the extended-stay shelter residents.

Desert Sands Unified School District Homeless and Foster Liaison program help with translation to register children in school and uniforms.

Carmina Zavala, a mental health professional and Desert Healthcare District Board member, will facilitate a Women's Support Group for the women residing at the shelter.

Galilee Center also receives support from the EFSP Humanitarian Relief and the HHAP administered by Riverside County Housing and Workforce Solutions

Line Item Budget Operational Costs

PROGRAM OPERATIONS	Total Program/Project Budget	Funds from Other Sources Detail on sheet 3	Amount Requested from DHCD
Total Staffing Costs Detail on sheet 2	201,032.00	105,832.00	95,200.00
Equipment (itemize)			
1			-
2			-
3			-
4			-
Supplies (itemize)			
1	Prescriptions/Over the Counter Medicine	9,600.00	3,840.00
2	Baby Supplies	12,500.00	3,500.00
3	Cookware - kitchen essentials	24,600.00	14,700.00
4	Hygiene Items	24,000.00	24,000.00
Printing/Duplication / Office supplies		1,020.00	1,020.00
Mailing/Postage			-
Travel/Mileage			-
Education/Training			-
Office/Rent/Mortgage			-
Telephone/Fax/Internet			-
Utilities			-
Insurance			-
Other facility costs not described above (itemize)			
1	36 Motel Rooms -3 Rms. Reimb. Reques	1,781,784.00	1,633,302.00
2	Transportation/Immigration	77,707.00	77,707.00
3			-
4			-
Other program costs not described above (itemize)			
1	Food/Meals - Per Diem	578,160.00	578,160.00
2	1st. Month Rent	50,400.00	50,400.00
3			-
4			-
Total Program Budget			
		2,760,803.00	2,492,461.00
			268,342.00

Line Item Budget Staffing Costs

Staff Salaries		Annual Salary	% of Time Allocated to Program	Actual Program Salary	Amount of Salary Paid by DHCD Grant
Employee Position/Title					
1	Intake / Case Worker	39,000.00	100%	39,000.00	39,000.00
2	Intake/Worker Supervisor	46,000.00	100%		46,000.00
3					
4					
5					
6					
7					
8					
Total Employee Benefits				12%	10,200.00
Enter this amount in Section 1; Staffing Costs				Total >	95,200.00
Budget Narrative	1 FTE Intake Worker, \$19.50 per hr. for 2,000 hrs. per year, including a 12% for Employee Benefits. 1 FTE Intake Supervisor, \$23 per hr. for 2,000 hrs. per year, including a 12% for Employee Benefits.				
Budget Narrative	Please describe in detail the employee benefits including the percentage and salary used for calculation.				
Professional Services / Consultants		Hourly Rate	Hours/Week	Monthly Fee	Fees Paid by DHCD Grant
Company and Staff Title					
1					
2					
3					
4					
5					
Enter this amount in Section 1; Staffing Costs				Total >	0
Budget Narrative	Please describe in detail the scope of work for each professional service/consultant on this grant.				

Line Item Budget Other Program Funds

Other funding received (actual or projected) SPECIFIC to this program/project			Amount
Fees			
Donations			
Grants (List Organizations)			
1	EFSP Humanitarian Award 2022-2023		2,356,479.00
2	HHAP Grant Allocation		144,247.00
3			
4			
Fundraising (describe nature of fundraiser)			
1			
2			
Other Income, e.g., bequests, membership dues, in-kind services, investment income, fees from other agencies, etc. (Itemize)			
1			
2			
3			
4			
Total funding in addition to DHCD request			2,500,726.00
Budget Narrative	Describe program/project income listed above. Note whether income is "projected" or actual.		

Grant Scoring Review

Grant Staff Review # 1 of 4

Executive Summary: 9

Community Need and Alignment: 10

Goals: 9

Proposed Evaluation Plan: 8

Applicant Capacity and Infrastructure: 10

Organizational Sustainability: 9

Budget: 9

Key Partners/Collaborations: 9

Total Score: 73.00

Reviewer Comments:

The Galilee Center is the only shelter and organization in the Eastern Riverside County that humanely takes in refugees and asylum seekers that come to the CV through the border. Galilee assists with not only sponsorships for the 2% that do not have sponsors, but with this extended shelter program, allows the clients to stay up to 60 days, enabling them to "catch their breath" after a long and arduous and most likely, dangerous, trip to reach safety in the United States. Galilee is the only nonprofit in the Coachella Valley that assists this vulnerable population. Their request fits within our strategic plan.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 73.5 (4 of 4)

Fiscal Staff Review Stage: 18 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 294 (4 of 4)

Fiscal Staff Review Stage: 36 (2 of 2)

Total average proposal score: 91.5/100

Grant Scoring Review

Grant Staff Review # 2 of 4

Executive Summary: 10

Community Need and Alignment: 10

Goals: 9

Proposed Evaluation Plan: 9

Applicant Capacity and Infrastructure: 10

Organizational Sustainability: 10

Budget: 9

Key Partners/Collaborations: 10

Total Score: 77.00

Reviewer Comments:

The Galilee Center has been at the forefront of providing assistance to refugees and asylum seekers entering Riverside County. They provide a safe and welcoming place, where individuals and families receive health care services through the DPMG Health medical mobile unit, clothing, food, and other supportive services. DHCD grant funds will allow them to increase their capacity by adding additional staff, paying for lodging, and critical supplies.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 73.5 (4 of 4)

Fiscal Staff Review Stage: 18 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 294 (4 of 4)

Fiscal Staff Review Stage: 36 (2 of 2)

Total average proposal score: 91.5/100

Grant Scoring Review

Grant Staff Review # 3 of 4

Executive Summary: 8

Community Need and Alignment: 8

Goals: 9

Proposed Evaluation Plan: 7

Applicant Capacity and Infrastructure: 8

Organizational Sustainability: 8

Budget: 9

Key Partners/Collaborations: 9

Total Score: 66.00

Reviewer Comments:

The Galilee Center continues to provide a safe, resourceful environment for asylum seekers 24 hours a day. They continuously adapt and seek funding to expand their capacity to serve a population that is at their most vulnerable, entering a completely new environment. The request not only aligns with the District's Strategic Plan strategies 2.7 and 5.1, but it also addresses an emergent need. The District funds will be used for support staff, safe shelter via motel rooms, and basic supplies. Funding will allow the Galilee Center the capacity to provide over 600 people case management, temporary shelter, and other care relief.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 73.5 (4 of 4)

Fiscal Staff Review Stage: 18 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 294 (4 of 4)

Fiscal Staff Review Stage: 36 (2 of 2)

Total average proposal score: 91.5/100

Grant Scoring Review

Grant Staff Review # 4 of 4

Executive Summary: 10

Community Need and Alignment: 10

Goals: 10

Proposed Evaluation Plan: 9

Applicant Capacity and Infrastructure: 10

Organizational Sustainability: 9

Budget: 10

Key Partners/Collaborations: 10

Total Score: 78.00

Reviewer Comments:

The Galilee Center has an over 12 year history of providing supportive services to the community through outreach to refugee, asylum seekers and farmworker community members. This project will align with the District Strategic Goal and Strategy 2.7 and 5.1 and will promote increased stabilization for underserved community members seeking safety and housing. District funds will support additional Intake staff to conduct the necessary outreach to individuals and families who are attempting to accomplish sponsorship or a final destination for residency. The 60 day extended shelter services will assist with this process. The Galilee Center sees a variety of individuals representing a variety of countries that are seeking support and assistance many of whom include children. The goal of this project is to serve 620 unduplicated individuals and success will be identified through assessments to verify the numbers served and their support disposition at the end of the project term.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 73.5 (4 of 4)

Fiscal Staff Review Stage: 18 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 294 (4 of 4)

Fiscal Staff Review Stage: 36 (2 of 2)

Total average proposal score: 91.5/100

Grant Scoring Review

Fiscal Staff Review # 1 of 2

Fiduciary Compliance: 9

Financial Stability: 9

Total Score: 18.00

Reviewer Comments:

Fiduciary Compliance -

The FY 12/31/21 audit report is unmodified. The Board of Directors accepted the audit report.

Audit report Current Ratio is strong (6:1), which represents the grantee's ability to pay its short-term liabilities.

The Net Assets increased by \$2.5M as of 12/31/21, with Total Net Assets of \$6.3M. Internal financial statements, as of 12/31/22, shows an increase of \$2.9M. The Balance Sheet is in good order.

Financial Stability -

Grantee demonstrates a relatively sound financial position.

Grantee has diversified resources for this project of \$2.7M. The District's grant of \$268k is well supported by other resources.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 73.5 (4 of 4)

Fiscal Staff Review Stage: 18 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 294 (4 of 4)

Fiscal Staff Review Stage: 36 (2 of 2)

Total average proposal score: 91.5/100

Grant Scoring Review

Fiscal Staff Review # 2 of 2

Fiduciary Compliance: 9

Financial Stability: 9

Total Score: 18.00

Reviewer Comments:

Audited financial statements were reviewed and approved by Board of Directors. Positive cash flow was documented for the FY2020 audited year. Balance sheet details sufficient assets to address liabilities. The grant request is reasonable in comparison to the overall organizational budget, which includes multiple funding sources. The provided strategic plan was several years old and did not include updated details on obtaining future funding.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 73.5 (4 of 4)

Fiscal Staff Review Stage: 18 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 294 (4 of 4)

Fiscal Staff Review Stage: 36 (2 of 2)

Total average proposal score: 91.5/100



Date: May 9, 2023

To: Program Committee

Subject: Grant # 1391 Lift To Rise

Grant Request: Driving Regional Economic Stability Through Collective Impact

Amount Requested: \$900,000.00

Project Period: 6/1/2023 to 5/31/2026

In July 2018, Lift to Rise launched as an independent nonprofit organization to mobilize and advance the collective efforts of their partners. Lift to Rise's mission, priorities, and target organizing areas were identified through a community-driven process where residents cited housing affordability and continued economic constriction as central concerns and sources of instability in their lives. In response, Lift to Rise organized into two areas of work: housing stability and economic opportunity.

Building on 5 years of growing community centered momentum, Lift to Rise seeks operating support to continue their bold work to radically transform the trajectory of affordability and opportunity for all Coachella Valley residents, through driving their shared regional agenda to significantly increase affordable housing supply, securing greater regional community investment, leading a regional, state and federal advocacy agenda that shapes the local policy landscape, educating and activating the leadership of a greater base of community residents and officials, and strengthening their growing internal backbone that coordinates, convenes and supports a collaborative of more than 60 partner organizations. These efforts will ultimately result in a 30% decrease in the number of rent-burdened households in the Coachella Valley through the production of 10,000 new units of affordable housing by 2028. These units will provide safe, stable,



and affordable housing for roughly 35,000 Coachella Valley residents' households earning at or below 80% of area median income.

This application is focused on the District's Strategic Plan goal 5 to be responsive to and supportive of selected community initiatives that enhance the economic stability of the District residents. Specifically, the project is targeting all four strategies under goal 5. The Funds provided by the Desert Healthcare District will be used to partially fund six staff salaries and two consultant services.

Strategic Plan Alignment:

Goal 5 Be responsive to and supportive of selected community initiatives that enhance the economic stability of the District residents (on a situational basis)

Strategy 5.1 Reduce the negative impacts of social determinants of health on homelessness in Coachella Valley (Priority: Moderate)

Strategy 5.2 Reduce the negative impacts of social determinants of health on affordable housing in Coachella Valley (Priority: Moderate)

Strategy 5.3 Reduce the negative impacts of social determinants of health on poverty in Coachella Valley (Priority: Moderate/Low)

Strategy 5.4 Expand health action planning on the co-location of healthcare services within affordable housing developments in Coachella Valley (Priority: Moderate)

Geographic Area(s) Served:

All District Areas

Action by Program Committee: (Please select one)

- Full recommendation and forward to the Board for consideration with the Committee's recommendation that a grant amount of \$900,000.00 be approved.
- Recommendation with modifications
- Request for more information
- Deny



Grant Application Summary

Lift To Rise, Grant #1391

About the Organization

Lift To Rise
73710 Fred Waring Dr
Palm Desert, CA 92260
Tel: (760) 636-0426
<http://www.lifttorise.org>

Tax ID #: 82-5258187

Primary Contact:

Heather Vaikona
Tel: (760) 348-8013
heather@lifttorise.org

Organization History and Mission

Mission: Lift to Rise brings together community and institutional leaders to collaboratively solve the underlying causes of poverty and inequality.

History: In the fall of 2014, a small group of community-based partners— including FIND Food Bank, United Way of the Desert, the RAP Foundation, the Desert Healthcare District, and the Riverside County Economic Development Agency—convened to pursue a “Collective Impact” approach. We sought to address the underlying causes driving our common challenge: resident need was only growing, and we had overcome stop-gap approaches to growing disparities. We recognized that the problems residents face—low incomes, food insecurity, poor health outcomes, and insufficient transportation, health, and housing infrastructure—are inherently interconnected and mutually reinforcing. In 2015, we forged an academic partnership with the USC Sol Price Center for Social Innovation.

In July 2018, Lift to Rise launched as an independent nonprofit organization to mobilize and advance the collective efforts of our partners. Lift to Rise’s mission, priorities, and target organizing areas were identified through a community-driven process where residents cited housing affordability and continued economic constriction as central concerns and sources of instability in their lives. In response, Lift to Rise organized into two areas of work: housing stability and economic opportunity.

Organization Annual Budget: \$19,039,121.22

Historical (approved Requests)

Grant Year	Project Title	Grant Amount	Type	Disposition Date	Fund
2019	Economic Protection Plan + Rental Assistance	\$600,000	Grant	4/2/2020	
2020	United Lift Rental Assistance 2021	\$300,000	Grant	4/28/2021	

Project Information

Project Title: Driving Regional Economic Stability Through Collective Impact

Start Date: 6/1/2023 **End Date:** 5/31/2026

Term: 36 months

Total Project Budget: \$52,681,462

Requested Amount: \$900,000

Executive Summary:

Building on 5 years of growing community centered momentum, Lift to Rise seeks operating support to continue our bold work to radically transform the trajectory of affordability and opportunity for all Coachella Valley residents, through driving our shared regional agenda to significantly increase affordable housing supply, securing greater regional community investment, leading a regional, state and federal advocacy agenda that shapes our local policy landscape, educating and activating the leadership of a greater base of community residents and officials, and strengthening our growing internal backbone that coordinates, convenes and supports our collaborative of more than 60 partner organizations. These efforts will ultimately result in a 30% decrease in the number of rent-burdened households in the Coachella Valley through the production of 10,000 new units of affordable housing by 2028. These units will provide safe, stable, and affordable housing for roughly 35,000 Coachella Valley residents households earning at or below 80% of area median income. According to American Community Survey data and program data from the United Lift Rental Assistance Program, the low-income, rent-burdened residents that represent the target population of Lift to Rise's work are disproportionately Black and Latinx, single parents (especially single mothers), and working in the low-wage hospitality and agricultural sectors. As of 2021, roughly two-thirds of Coachella Valley renters are considered rent-burdened, meaning they pay more than 30% of their income on rent, and roughly one quarter pay more than half of their income on rent. Not only are housing stability and affordability foundational drivers of economic mobility, but they are also a key social determinant of health that support the wellbeing of individuals, families, and our entire community. This work directly aligns with the core mission and strategic vision of the Desert Healthcare District as defined in its strategic plan to address the economic stability and housing security of its constituents. We are thrilled for the opportunity to ask and invite DHCD to join us as we continue to expand economic opportunity for everyone who calls our valley home.

Community Need for the Project:

According to the National Low Income Housing Coalition, the Riverside-San Bernardino-Ontario Metropolitan Statistical Area has among the most severe shortages of affordable and available housing for low-income renters in the entire nation. In the Coachella Valley, roughly two-thirds of renters pay more than 30% of their income on rent and a quarter spend more than half of their income on rent.

The need for this project is characterized by the multi-year trend of median rent prices rapidly outpacing increases in wages for the local workforce, especially in the agricultural and hospitality/tourism sectors which are the most common job types occupied by the local low-income renter population and the primary economic drivers of the Coachella Valley economy. This has resulted in a situation where the average renter in our region must make double what they earn for the average rents in our region to be affordable to them. This dynamic is forcing families to find cheaper housing in the rural fringe of the Coachella Valley, far away from job centers -- according to a recent study by the U.S. Center for Economic Studies, 34% of Coachella Valley residents commute more than 50 miles to work. This dynamic has also led to racial disparities in homeownership, with Black and Latino households in Coachella Valley being significantly less likely to own their homes than their white and Asian neighbors.

There is ample academic research that links lack of access to affordable housing to negative outcomes in health, mental health, economic mobility, education, and community resilience. Coachella Valley residents not only need but deserve access to safe, affordable, and dignified housing that will provide the foundation for them to thrive. Alongside our partners, Lift to Rise is working to meet that community need through the production of 10,000 units of affordable housing by 2028.

Strategic Plan Alignment:

Goal 5 Be responsive to and supportive of selected community initiatives that enhance the economic stability of the District residents (on a situational basis)

Strategy: 5.1 Reduce the negative impacts of social determinants of health on homelessness in Coachella Valley (Priority: Moderate)

Strategy: 5.2 Reduce the negative impacts of social determinants of health on affordable housing in Coachella Valley (Priority: Moderate)

Strategy: 5.3 Reduce the negative impacts of social determinants of health on poverty in Coachella Valley (Priority: Moderate/Low)

Strategy: 5.4 Expand health action planning on the co-location of healthcare services within affordable housing developments in Coachella Valley (Priority: Moderate)

Project Description and Use of District funds:

Lift to Rise will use District Funds for organizational operating support for its ongoing efforts to drive regional economic stability through collective impact organizing around radically increasing the supply of affordable housing in the Coachella Valley.

The funds requested will be used to drive our shared regional agenda to significantly increase affordable housing supply, secure greater regional community investment, lead

a regional, state and federal advocacy agenda that shapes our local policy landscape, educate and activate the leadership of a greater base of community residents and officials, and strengthen our growing internal backbone that coordinates, convenes and supports our collaborative of more than 60 partner organizations.

Description of the Target Population (s):

Low-income (earning at or below 80% of Area Median Income), BIPOC renters, especially those with children age 0-5 and working in the hospitality/tourism and agricultural sectors.

Geographic Area(s) Served:

All District Areas

Age Group:

- (0-5) Infants
- (06-17) Children
- (18-24) Youth
- (25-64) Adults
- (65+) Seniors

Total Number of District Residents Served:

Direct: 35,000

Indirect: 50,000

Project Goals and Evaluation

Goal #1:

Identify 3,000 units/year that meet criteria for the affordable housing pipeline (with an emphasis on colocation with healthcare and childcare facilities) and move 50% of pipeline projects to development:

- Identify 3,000 new units for pipeline by 12/31/2023 and another 3,000 by 12/31/2024
- Review local housing elements and creatively activate or re-purpose vacant land in partnership with county and municipal governments, school districts, utilities and others
- Develop criteria for health and Early Childcare and Education co-location, and develop healthcare and childcare plans to be connected to housing
- Identify 3-4 infrastructure plays that could accelerate development.

Evaluation #1:

- Monitor and track the # of units identified as well as the # of units that move from planned to under development in the “Development Status” field within our Affordable Housing Pipeline Portal.
- Monitor and track the # of sites within each city’s Housing Element Update sites inventory that are being considered for affordable housing development via an RFP process issued by a city or negotiations with an affordable housing developer.
- Monitor and track the # of projects that have an ECE facility either co-located within the development or associated with the development; monitor and track the # of projects that have health facility either co-located within the development or associated with the development.

<p>This project goal coincides with the District and Foundation’s Strategic Plan Goal #5, specifically under strategies 5.2, and 5.4.</p>	<ul style="list-style-type: none"> • Monitor and track the # of catalytic infrastructure investments made and the \$ amount of those investments; monitor and track the # of affordable units unlocked via such investments.
<p>Goal #2: Grow We Lift: the Coachella Valley’s Housing Catalyst Fund’s lending pool to more than \$60 million to be invested in moving projects to development</p> <ul style="list-style-type: none"> • Raise \$30 million in grants for We Lift’s loan loss pool, to be matched by \$30 million in CDFI and other funds to support predevelopment, land acquisition, and permanent financing to move to construction • Raise \$10 million in grant dollars to support housing connected to health and ECE outcomes • Deploy We Lift loans to at least four projects per year • NOTE – Lift to Rise is not proposing that District funds be allocated into the We Lift fund – the funds will be used as organizational operating support, which includes administering the We Lift fund and building the local market for affordable housing investment. <p>This project goal coincides with the District and Foundation’s Strategic Plan Goal #5, specifically under strategy 5.4.</p>	<p>Evaluation #2:</p> <ul style="list-style-type: none"> • Track the \$ amount of funding secured for the We Lift fund • Track the \$ amount of funding leveraged to support housing connect to health and ECE outcomes • Track the # of loans deployed to projects • Track the # of units catalyzed through deployed loans
<p>Goal #3: Advocate for changes in federal and state regulations for affordable housing programs that remove barriers for our region and align our local jurisdictions in establishing pro-housing policies that support development.</p> <ul style="list-style-type: none"> • Federal focus: Seek opportunities for the region to access CDFI Capital Magnet Fund and HUD and USDA housing programs. • State focus: Re-orient climate and density goals to fit inland California 	<p>Evaluation #3:</p> <ul style="list-style-type: none"> • Monitor and track # of affordable housing / infrastructure-related NOFAs and funding opportunities made available via Federal agencies that apply to local governments or community based organizations in our region. • Monitor and track the # of public comments for bills and regulations at the State level that Lift to Rise and partners submitted; # of bills and

<p>regions in the guidelines and regulations of state funding programs.</p> <ul style="list-style-type: none"> • County focus: Work with health and childcare agencies to support affordable housing tied to health and ECE, and unlock new funding for development • City focus: Support all nine Coachella Valley cities to earn the HCD Pro-Housing Designation and with emphasize by right development and streamlined entitlement. <p>This project goal coincides with the District and Foundation’s Strategic Plan Goal #5, specifically under strategy 5.2.</p>	<p>regulations updated as a result of our shared advocacy</p> <ul style="list-style-type: none"> • Monitor and track the # of local jurisdictions, including Riverside County, who have applied for the Pro-housing Designation; monitor and track the # of local jurisdictions, including Riverside County, who have received the Pro-housing Designation. • Monitor and track the # of healthcare and ECE agencies engaged around collaborative efforts to co-locate affordable housing with health and ECE infrastructure.
<p>Goal #4: Educate and activate resident leaders, partners, and public officials to advocate for affordable housing in the region.</p> <ul style="list-style-type: none"> • Build compelling case for affordable housing and supporting media and materials through work with The Case Made and Swell Creative Group • Identify other housing advocates in the region and build partnerships around shared agenda interests • Activate the Resident Leadership Table to educate residents and increase resident civic engagement through attendance at public meetings, letters of support, and other activities in support of affordable housing • Mobilize CAN members and their networks to support affordable housing proposals • Design and deliver curricula to educate public officials and for community members who wish to advocate • Develop materials and work with partners to equip elected and appointed public officials with data and arguments in support of affordable housing. 	<p>Evaluation #4:</p> <ul style="list-style-type: none"> • Monitor and track the # of community residents actively participating in the Resident Leadership Table • Monitor and track the # of community residents attending Lift 101 and Lift to Rise Townhall events • Monitor and track the # of community residents mobilized in support of affordable housing projects at local city council and planning commission public meetings • Monitor and track # of local elected officials engaged around an affordable housing education campaign / curriculum targeted at local elected officials.

<p>This project goal coincides with the District and Foundation’s Strategic Plan Goal #5, specifically under strategy 5.2.</p>	
<p>Goal #5: Build and sustain the capacity of Lift to Rise to serve as backbone organization for the Housing CAN, provide thought leadership in the region around affordable housing and its fundamental relationship with health and economic dignity, and administer We Lift: the Coachella Valley’s Housing Catalyst Fund.</p> <p>This project goal coincides with the District and Foundation’s Strategic Plan Goal #5, specifically under strategies 5.2. and 5.4.</p>	<p>Evaluation #5:</p> <ul style="list-style-type: none"> • Monitor and track the # of employees hired by Lift to Rise and the length of time they stay at the organization • Monitor and track the # of professional development trainings/resources accessed by Lift to Rise employees • Monitor and track the # of employees hired by Lift to Rise and the length of time they stay at the organization • Monitor and track the # of professional development trainings/resources accessed by Lift to Rise employees

Proposed Project Evaluation Plan

Every two years, Lift to Rise and the more than 60 cross-sector partners in the Housing Collaborative Action Network (CAN) engage in a strategic planning process to co-create our shared Action Plan for the following two years. Each Action Plan, rooted in both quantitative data analysis and deep community listening, details a set of strategies and actions agreed upon by the members of the CAN to guide us towards our shared result of reducing regional rent burden by 30% through the production of 10,000 units of affordable housing by 2028. As the backbone of this network of partners, Lift to Rise also produces a workplan for these strategies and actions, which includes the key performance metrics listed in Evaluations #1 - #5. These performance metrics allow us to track the progress of our shared work and creates an accountability mechanism for Lift to Rise and our partners to sustain our aligned contributions toward achieving our shared result. As an iterative process, the evaluation and tracking of our performance measures also informs what strategies and actions are included in future Action Plans.

Organizational Capacity and Sustainability

Organizational Capacity

Our core staff of 15 is led by our CEO, Heather Vaikona, who has more than 20 years of experience in building diverse mission-driven coalitions, and 8 years of experience building our collaborative supported by close relationships with elected and appointed federal, state, and local leadership. Heather is recognized nationally as a groundbreaking place-based leader and participates in multiple national and state committees, boards and taskforces that drive investment and opportunity for our region. Her leadership is supported by Joe Mota, Director of Resident Engagement, a lifelong community organizer and power builder through his roles at the UFW, The Coachella Valley Housing Coalition, and multiple labor unions; Ian Gabriel, Director of Data and Policy, whose background in housing policy and data expertise guides our evidence-based agenda; Kenny Rodgers, a seasoned affordable housing finance professional and the Market Director for the Coachella Valley Housing Catalyst Fund; and a team of

additional growing leadership whose experience and expertise ranges from policy to communications to community organizing. Additionally, our team receives capacity building and leadership development support from staff at Riverside County and leading national collective impact, policy and investment experts including the Center for Community Investment and the Annie E. Casey Foundation.

Organizational Sustainability:

This proposal and the goals outlined herein align directly with our robust collaborative Action Plan (attached), our targeted five- and ten-year goals and our business plan that seeks to match local philanthropic investment with national philanthropic investment, thereby drawing down significant additional investment to the region.

As described in other areas of this proposal, every two years Lift to Rise engages in a co-creative strategic planning process with partners to produce an Action Plan around our shared result of radically increasing affordable housing supply. To date, this process has been facilitated by nationally recognized Senior Advisor to the Collective Impact Forum Paul Schmitz and has been tremendously successful in supporting us to realize our shared goals. The 5 main goals defined in this application directly align with our Action Plan and internal workplan.

Lift's board supports our leadership team to lead an annual work-planning process that aligns with both our Action Plan, individual team members work plans and our annual budget. Each June we present a fiscal year work plan to our board that aligns with our budget and the business funding plan required to achieve our internal goals and action plan results.

Diversity, Equity, and Inclusion

How does your organization address diversity, equity, and inclusion at the board and executive staff levels?

Racial Equity is one of Lift to Rise's organizational values and we seek to imbed and center this value in all of our decision making, organizational governance, and the implementation of our work. All of our core strategies target reducing economic disparities that fall along racial and ethnic lines and specifically seek to increase economic opportunity for majority communities of color and disproportionately impacted single women led households.

Lift to Rise's board and staff are majority BIPOC leaders and all staff are engaged in racial equity leadership development and coaching including our CEO who is one of ten national leaders included in the Annie E Casey Foundation's Anti-Racist White Leader's cohort. Lift to Rise is governed by a majority BIPOC board who govern the organization together with direction from our Resident Leadership Table who are directly involved and oversee strategic decision making of the organization including our Housing Catalyst Fund. Additionally, Lift to Rise seeks to implement our equity values in both pay and professional development equity insuring we are accountable to pay equity in wages and professional development opportunities for all staff.

If your organization is not currently addressing diversity, equity, and inclusion at the board and executive staff levels, please explain the barriers, such as

knowledge, financial investment, capacity, etc., that are preventing you from doing so.

Partnerships:

Key Partners:

Lift to Rise's mission is to bring together institutional and community leaders to collaboratively solve the underlying causes of poverty and inequality. The foundation of our work is cross-sector collaboration, as exemplified by the 60+ partners that comprise the Housing CAN. These partners include our lead institutional partner, Riverside County (including the office of Supervisor V. Manuel Perez and Riverside County Housing and Workforce Solutions), alongside elected officials and/or staff from all nine Coachella Valley cities, affordable housing developers (including Coachella Valley Housing Coalition, CHOC Housing, and Abode Communities), community-based organizations and resident groups (including TODEC, COFEM, the Galilee Center, and Desert Highland Gateway Estates Community Action Association), funders (including the Annie E. Casey Foundation, the Desert Health Care District, and Wells Fargo), community development financial institutions (including the Low Income Investment Fund and RCAC), and more. Lift to Rise excels in building robust partnership that benefits our shared agenda and directly benefits partner organizations by increasing opportunity, resource and organizational impact. These partners were not only involved in the co-creation of our shared Action Plan, but also contribute to the workplan associated with moving the Action Plan's strategies and actions. A full list of our partners is included in our Action Plan attached in the Attachments section.

Line Item Budget Operational Costs

PROGRAM OPERATIONS		Total Program/Project Budget	Funds from Other Sources Detail on sheet 3	Amount Requested from DHCD
Total Staffing Costs Detail on sheet 2		5,853,975.75	5,095,725.75	758,250.00
Total Professional Services/Consultants Detail on sheet 2		779,310.00	637,560.00	141,750.00
Equipment (itemize)				
1	N/A			-
2				-
3				-
4				-
Supplies (itemize)				
1	Office Expense (supplies, phone, internet)	903,561.16	903,561.16	-
2				-
3				-
4				-
Printing/Duplication		46,100.06	46,100.06	-
Mailing/Postage		-	-	-
Travel/Mileage		461,000.59	461,000.59	-
Education/Training		507,100.65	507,100.65	-
Office/Rent/Mortgage		275,940.00	275,940.00	-
Telephone/Fax/Internet				-
Utilities				-
Insurance		138,300.18	138,300.18	-
Other facility costs not described above (itemize)				
1	Information Technology	737,600.94	737,600.94	-
2	Janitorial	132,300.00	132,300.00	-
3	Security	55,320.07	55,320.07	-
4				-
Other program costs not described above (itemize)				
1	Recruiting	157,500.00	157,500.00	-
2	Events, Seminars	553,200.71	553,200.71	-
3	CAN Meetings, Resident Engagement	1,844,002.36	1,844,002.36	-
4	Housing Fund Direct Cost	40,000,000.00	40,000,000.00	-
5	Research	236,250.00	236,250.00	-
Total Program Budget				
		52,681,462.47	51,781,462.47	900,000.00
Budget Narrative	This budget represents the total annual cost of maintaining the Housing CAN over the 3 year grant period.			

**Line Item Budget
Staffing Costs**

Staff Salaries		Salary During Grant Period	% of Time Allocated to Program	Actual Program Salary	Amount of Salary Paid by DHCD Grant
Employee Position/Title					
2	Director of Policy	480,249.00	100%	480,249.00	168,087.15
3	Director of Resident Engagement	458,419.50	100%	458,419.50	160,446.83
4	Director of Communication	458,419.50	100%	458,419.50	160,446.83
5	Director of Development	458,419.50	100%	458,419.50	114,604.88
6	Operations Manager	307,203.75	100%	307,203.75	92,161.13
13	Resident Engagement Coordinator	245,227.50	100%	245,227.50	62,503.20
15	All Other Positions	3,446,037.00	100%	3,446,037.00	-
Total Employee Benefits					
Enter this amount in Section 1; Staffing Costs				Total >	758,250.00
Budget Narrative	CEO	Organizational leadership and fundraising			
	Director of Policy	Leads data analysis and works with stakeholders to influence policy-making			
	Director of Resident Engagement	Responsible for leading resident engagement team to facilitate community discussions and understand community challenges around affordable housing			
	Director of Communication	Responsible for external communication strategy and content			
	Director of Development	Grant and relationship management			
	Operations Manager	Coordinates department activities to create cohesive and efficient office environment			
	Senior Policy Analyst	Policy and program research			
	Affordable Housing Pipeline Manager	Helps to monitor progress of LTR's housing agenda			
	Senior Resident Engagement Manager	Resident outreach			
	Executive Assistant	Assistant to CEO and misc admin support			
	Bookkeeper	Maintains accounting records			
	Development Coordinator	Assists in grant writing and management			
	Resident Engagement Coordinator	Resident outreach			
	Communications Associate	Assists in development of external communication strategy and content development			
Data Analyst	Data research and analysis to support Housing CAN				
Budget Narrative	Annual salary includes cost of employer payroll taxes and benefits. Benefits include a 403(b) retirement plan, health/dental/vision insurance, life insurance, and flexible savings accounts.				
Professional Services / Consultants		Hourly Rate	Hours/Week	Fee for Grant Period	Fees Paid by DHCD Grant
Company and Staff Title					
3	Leading Inside Out			170,100.00	51,030.00
5	Results Based Consulting			45,360.00	-
8	Rally			453,600.00	90,720.00
9	All Other Service Providers			110,250.00	-
Enter this amount in Section 1; Staffing Costs				Total >	141,750.00
Budget Narrative	HR Advantage - HR support				
	Gonda+Co - Accounting/CFO services				
	Leading Inside Out - Action planning and leadership consulting				
	Swell - Communications support, marketing				
	On Common Ground - Leadership and strategy consulting				
	Kerry O'Brien - Legal and consulting				
	Plaza Strategies - Communication support				
Rally - Communication support, marketing					
Smith Marion - Annual audit					

Line Item Budget Other Program Funds

Other funding received (actual or projected) SPECIFIC to this program/project		Amount
Fees		
Donations		90,000.00
Grants (List Organizations)		
1	Annie Casey Foundation	250,000.00
2	Wells Fargo	125,000.00
4	Bank of America	200,000.00
5	Annenberg Foundation	75,000.00
6	Kaiser Foundation	490,000.00
7	Riverside County	2,000,000.00
8	State of CA	15,000,000.00
8	Private Funders	5,000,000.00
9	RAP Foundation	100,000.00
10	State HCD Funding	25,000,000.00
Fundraising (describe nature of fundraiser)		
1	1st Annual Lift to Rise Award Ceremony	3,600,000.00
2		
Other Income, e.g., bequests, membership dues, in-kind services, investment income, fees from other agencies, etc. (Itemize)		
1		
2		
3		
4		
Total funding in addition to DHCD request		51,930,000.00
Budget Narrative	Items 1-8 are actual. Items 9-10 are pending grants. We are happy to share our internal working grant pipeline that includes actual and pending funding. Due to its confidential, private nature, we would like to share this information confidentially.	

Grant Scoring Review

Grant Staff Review # 1 of 4

Executive Summary: 9

Community Need and Alignment: 9

Goals: 9

Proposed Evaluation Plan: 9

Applicant Capacity and Infrastructure: 8

Organizational Sustainability: 8

Budget: 8

Key Partners/Collaborations: 10

Total Score: 70.00

Reviewer Comments:

After utilizing resources during the COVID pandemic to ensure households would be able stay in their homes through a successful Rental Assistance Program, Lift To Rise is pivoting back to concentrating heavily on increasing the number of affordable housing units that will ultimately lead to a 30% decrease in the number of rent-burdened households in the CV. With the addition of a healthcare nexus and aggressively seeking health care providers as new partners, LTR has embedded in the Action Plan a health action planning component that will seek to ensure that connections to health and childcare resources will be available to the residents who will be inhabiting the new units. This funding will provide the operational support of the Housing CAN that will continue to increase the affordable housing supply, secure greater regional community investment, and lead an advocacy agenda to shape local policy.

Response Notes:

Average Review Score:

Fiscal Staff Review Stage: 17.5 (2 of 2)

Grant Program Staff Review Stage: 70.75 (4 of 4)

Sum of all Reviews:

Fiscal Staff Review Stage: 35 (2 of 2)

Grant Program Staff Review Stage: 283 (4 of 4)

Total average proposal score: 88/100

Grant Scoring Review

Grant Staff Review # 2 of 4

Executive Summary: 10

Community Need and Alignment: 10

Goals: 9

Proposed Evaluation Plan: 9

Applicant Capacity and Infrastructure: 10

Organizational Sustainability: 9

Budget: 10

Key Partners/Collaborations: 10

Total Score: 77.00

Reviewer Comments:

Lift to Rise has been a local leader in advocating for affordable housing and reducing barriers for developers to gain access to much needed resources to get housing projects from the planning stage to breaking ground. DHCD grant dollars will ensure Lift to Rise continues to have the staffing to continue their work and reach their ultimate goal of having 10,000 new affordable housing units for District residents.

Response Notes:

Average Review Score:

Fiscal Staff Review Stage: 17.5 (2 of 2)

Grant Program Staff Review Stage: 70.75 (4 of 4)

Sum of all Reviews:

Fiscal Staff Review Stage: 35 (2 of 2)

Grant Program Staff Review Stage: 283 (4 of 4)

Total average proposal score: 88/100

Grant Scoring Review

Grant Staff Review # 3 of 4

Executive Summary: 9

Community Need and Alignment: 8

Goals: 7

Proposed Evaluation Plan: 8

Applicant Capacity and Infrastructure: 8

Organizational Sustainability: 8

Budget: 8

Key Partners/Collaborations: 10

Total Score: 66.00

Reviewer Comments:

Lift to Rise has created a community-driven process to tackle two complex areas of work: housing stability and economic opportunity. Their request is to seek operating support to continue to make strides towards advancing the shared regional agenda to increase the affordable housing supply which includes securing greater regional community investment, leading advocacy agendas, educating and activating the region's leadership, and strengthening their capacity to maintain and advance their collaborative of more than 60 partner organizations. This project aligns with the District's low/moderate strategies of goal 5. Therefore, I am recommending that we advance this grant with the reduction of \$100,000 in their consultant fees. Their consultant fees are heavily used for strategic planning. We provide strategic planning/capacity building technical assistance to other nonprofit organizations at a much smaller scale and we should remain consistent.

Response Notes:

Average Review Score:

Fiscal Staff Review Stage: 17.5 (2 of 2)

Grant Program Staff Review Stage: 70.75 (4 of 4)

Sum of all Reviews:

Fiscal Staff Review Stage: 35 (2 of 2)

Grant Program Staff Review Stage: 283 (4 of 4)

Total average proposal score: 88/100

Grant Scoring Review

Grant Staff Review # 4 of 4

Executive Summary: 8

Community Need and Alignment: 8

Goals: 9

Proposed Evaluation Plan: 8

Applicant Capacity and Infrastructure: 9

Organizational Sustainability: 9

Budget: 9

Key Partners/Collaborations: 10

Total Score: 70.00

Reviewer Comments:

This project as submitted highlights the ongoing need for sustainable permanent housing for Coachella Valley community members. This project focuses on Strategic Plan Goal 5 that includes a plan to identify 3,000 living units per year over a 3 year period that can be added to the available housing for this community. The uniqueness of this project is the identified planned linkage to partnerships that will provide health and early intervention connectors for those being housed. This capacity will be evaluated by tracking the number of units accomplished against the goal. This project also plans to co-locate or place in close proximity to these housing units the necessary health support services to support sustainable positive outcomes related to long term permanent housing status. The identified use of District funds focused on the creation of the units for housing and the linkage necessary to supportive services is evident however, the fees associated with consultation services (\$141,750) should be removed and deducted from the request amount as this line item is not commonly supported at this level by the District. The numerous identified partnerships already in place to support the necessary housing capacity buildout will benefit from the addition of healthcare and early intervention partnerships to insure success.

Response Notes:

Average Review Score:

Fiscal Staff Review Stage: 17.5 (2 of 2)

Grant Program Staff Review Stage: 70.75 (4 of 4)

Sum of all Reviews:

Fiscal Staff Review Stage: 35 (2 of 2)

Grant Program Staff Review Stage: 283 (4 of 4)

Total average proposal score: 88/100

Grant Scoring Review

Fiscal Staff Review # 1 of 2

Fiduciary Compliance: 8

Financial Stability: 8

Total Score: 16.00

Reviewer Comments: Fiduciary Compliance -

The FY 06/30/22 audit report is unmodified. The Board of Directors accepted the audit report. However, the draft audit report has yet to be finalized.

Audit report Current Ratio is strong (1.09:1), which represents the grantee's ability to pay its short-term liabilities.

The Net Assets increased by \$50k as of 6/30/22, with Total Net Assets of \$919k. Internal financial statements, as of 1/31/23, shows a decrease of \$170k. The Balance Sheet is in good order.

Financial Stability

Grantee demonstrates a moderately sound financial position.

Grantee has diversified resources for this project of \$19.8M. The District's grant of \$300k (x3=\$900k) is well supported by other resources.

I recommend reviewing annually for approval of the 2nd and 3rd year of funding.

Response Notes:

Average Review Score:

Fiscal Staff Review Stage: 17.5 (2 of 2)

Grant Program Staff Review Stage: 70.75 (4 of 4)

Sum of all Reviews:

Fiscal Staff Review Stage: 35 (2 of 2)

Grant Program Staff Review Stage: 283 (4 of 4)

Total average proposal score: 88/100

Grant Scoring Review

Fiscal Staff Review # 2 of 2

Fiduciary Compliance: 9

Financial Stability: 10

Total Score: 19.00

Reviewer Comments: Draft of Audited financial statements reviewed and approved by Board of Directors. Positive cash flow documented for 2022 fiscal year. Balance sheet shows sufficient assets to address liabilities. Grant value is reasonable in comparison to overall organizational budget. Multiple funding sources included in organizational and project budgets. Strategic plan in place to identify current and future sources of funding.

Response Notes:

Average Review Score:

Fiscal Staff Review Stage: 17.5 (2 of 2)

Grant Program Staff Review Stage: 70.75 (4 of 4)

Sum of all Reviews:

Fiscal Staff Review Stage: 35 (2 of 2)

Grant Program Staff Review Stage: 283 (4 of 4)

Total average proposal score: 88/100