



**DESERT HEALTHCARE DISTRICT
PROGRAM COMMITTEE
Program Committee Meeting
November 10, 2020
12:00 P.M.**

In lieu of attending the meeting in person, members of the public will be able to participate by webinar by using the following Zoom link:

<https://us02web.zoom.us/j/84926330777?pwd=MExJV1hkN1RPMHppLy83RFZLVGxqZz09>
Password: 772926

Participants will need to download the Zoom app on their mobile devices. Members of the public may also be able to participate by telephone, using the follow dial in information:

Dial in #: **(669) 900-6833** To Listen and Address the Board when called upon:
Webinar ID: 849 2633 0777

<i>Page(s)</i>	AGENDA	<i>Item Type</i>
	I. Call to Order – Director Evett PerezGil, Committee Chairperson	
1-2	II. Approval of Agenda	Action
3-7	III. Meeting Minutes 1. October 13, 2020	Action
	IV. Public Comments At this time, comments from the audience may be made on items <u>not</u> listed on the agenda that are of public interest and within the subject-matter jurisdiction of the District. The Committee has a policy of limiting speakers to not more than three minutes. The Committee cannot take action on items not listed on the agenda. Public input may be offered on an agenda item when it comes up for discussion and/or action	
8-14	V. Old Business 1. Funding Requests Schedule	Information
	2. Progress & Final Report Schedule	Information
15	3. Grant Payment Schedule	Information
	VI. Program Staff Updates 1. Community Health Needs Assessment (CHNA) and Health Improvement Plan (CHIP)	Information
	2. Lift to Rise Rental Assistance Program – enrollment events	Information
16-38	VII. Grant Funding Requests 1. Consideration to approve Grant #1135 Hope Through Housing: <i>Hope Through Housing Foundation Family Resilience</i> - \$20,000	Action
	VIII. Committee Member Comments	Information



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VIII. Adjournment

Next Scheduled Meeting December 08, 2020



**DESERT HEALTHCARE DISTRICT
PROGRAM COMMITTEE MEETING
MEETING MINUTES
October 13, 2020**

Directors & Community Members

Present via Video Conference	District Staff Present via Video Conference	Absent
Chair Evett PerezGil Vice-President Karen Borja Director Carole Rogers, RN Luciano Crespo, Community Member Allen Howe, Community Member	Conrado E. Bázquez, MD, Chief Executive Officer Chris Christensen, Chief Administration Officer Donna Craig, Chief Program Officer Alejandro Espinoza, Program Officer and Director of Outreach Meghan Kane, Programs and Research Analyst Erica Huskey, Administrative and Programs Assistant Andrea S. Hayles, Clerk of the Board	Nicolas Behrman, Community Member Thomas Thetford, Community Member

AGENDA ITEMS	DISCUSSION	ACTION
I. Call to Order	The meeting was called to order at 12:00 p.m. by Chair PerezGil.	
II. Approval of Agenda	Chair PerezGil asked for a motion to approve the agenda.	Moved and seconded by Vice-President Borja and Director Rogers to approve the agenda. Motion passed unanimously.
III. Meeting Minutes 1. September 08, 2020	Chair PerezGil asked for a motion to approve the September 08, 2020 meeting minutes.	Moved and seconded by Community Member Crespo and Community Member Howe to approve the September 08, 2020 meeting minutes. Motion passed unanimously.
IV. Public Comment	There was no public comment	
V. Old Business		
1. Funding Requests	Chair PerezGil summarized the funding requests, answering questions from the committee and community members.	
2. Progress and Final Reports Schedule	Vice-President Borja referenced the Public Health Institute (PHI) in the accomplishments section concerning assistance with translation into Spanish, inquiring on the need for help, or if the Institute is asking the District for translation services.	



**DESERT HEALTHCARE DISTRICT
PROGRAM COMMITTEE MEETING
MEETING MINUTES
October 13, 2020**

	<p>Alejandro Espinoza, Program Officer and Director of Outreach, explained that the PHI is requesting additional assistance, and there is no additional cost, which is included in the budget for the Spanish translation. Vice-President Borja described the District’s translation to Purepecha for COVID-19 testing and education, and to take into consideration the translation of the most vital parts of the grant for community purpose. Mr. Espinoza explained that he will work with Will Dean, Communications and Marketing Director, including the translator for a summary report in Purepecha related to the key findings.</p> <p>Additionally, Vice-President Borja explained that for goal #2 with PHI under accomplishments, there is research information, but it lacks comments about CAL FIRE in the Eastern Coachella Valley. Travel time to the ER at JFK Memorial Hospital is 40 minutes; thus, residents forgo the ER, and contact the fire station directly, which is closer. Mrs. Borja expressed speaking with PHI to contact CAL FIRE in the unincorporated areas, and in Coachella about asthma attacks and Calfire’s response concerning air quality.</p> <p>Vice-President Borja thanked Jewish Family Service of the</p>	
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**DESERT HEALTHCARE DISTRICT
PROGRAM COMMITTEE MEETING
MEETING MINUTES
October 13, 2020**

<p>3. Grants Payment Schedule</p>	<p>Desert for assisting the community as a much-needed resources for matters, such as mental health services and monetary assistance.</p> <p>Director Rogers inquired on grants in the Grant Payment Schedule from earlier in the year, such as Volunteers in Medicine asking about the drawdown process. Donna Craig, Chief Program Officer, explained that some grants are at 10% retention until the final reports are received and reviewed for instance Neuro Vitality’s grant is closed with removal at the end of the year. Ms. Craig also reviewed the budgeted items for mini grants with the committee.</p>	
<p>VI. Program Staff Updates</p> <p>1. Community Health Needs Assessment (CHNA) and Health Improvement Plan (CHIP)</p>	<p>Meghan Kane, Programs and Research Analyst provided an update on the Community Health Needs Assessment (CHNA) explaining that to date, 13 focus groups have been conducted with members throughout the community for residents, and no service providers at this time, as they will have a say in the Health Improvement Plan focus groups. The 13 focus groups included 66 participants with 41 from English speaking residents and 25 from Spanish speakers. The mix has been 50/50 Spanish versus English, and in the next two weeks, there are eight more focus groups with nine</p>	

**DESERT HEALTHCARE DISTRICT
PROGRAM COMMITTEE MEETING
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<p>2. Lift to Rise Rental Assistance Program – enrollment events</p>	<p>upcoming. Staff will continue targeting and explaining any gaps for all populations throughout the community.</p> <p>Alejandro Espinoza, Program Officer and Director of Outreach explained his participation in Lift to Rise’s rental assistance program events hosted in Indio, Desert Hot Springs, North Shore, and Cathedral City. An average of 100 families are completing the application process, with another event this week, including Saturday at the Coachella Library. The application capacity has been reached, and the program has been a huge success, including enrollment via the internet and telephonic applications; however, Lift to Rise is canceling the remaining events due to the high demand in Riverside County.</p>	
<p>3. Coachella Valley Health Information Place (CVHIP) and Marketing Efforts</p>	<p>Alejandro Espinoza, Program Officer and Director of Outreach described the Coachella Valley Health Information Place (CVHIP) Newsletter, new website features, and keeping the community update to date on the platform, such as advertisements and radio announcements. The CVHIP Facebook page continues to highlight community resources with an average of two publications per week.</p>	

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<p>4. Policy Map – website placement and demonstration</p>	<p>Alejandro Espinoza, Program Officer and Director of Outreach provided a demonstration of the website for the data mapping with Policy Map on the District page that includes data points and layers within the widget, which also displays a video illustrating to the community and community partners, methods to utilize the data tool.</p>	
<p>VII. Committee Members Comments</p>	<p>Vice-President Borja described the upcoming 4th Annual Eastern Coachella Valley Pride event this Friday, 10/16 with additional information available on the Facebook site through Alianza.</p>	
<p>V. Adjournment</p>	<p>Chair PerezGil adjourned the meeting at 12:35 p.m.</p>	<p>Audio recording available on the website at http://dhcd.org/Agendas-and-Documents</p>

ATTEST: _____

Evelt PerezGil, Chair/Director
Program Committee

Minutes respectfully submitted by Andrea S. Hayles, Clerk of the Board

FUNDING REQUESTS UPDATE for November 2020 (please see November updates in this color)

Information only – status update of new letters of interest and pending applications

The five (5) strategic focus areas for FY 2020-2021 are:

- 1. Healthcare Infrastructure and Services**
- 2. Behavioral Health/Mental Health**
- 3. Homelessness**
- 4. Vital Human Services to People with Chronic Conditions**
- 5. Economic Protection, Recovery, and Food Security**

PLEASE NOTE: Due to the COVID-19 pandemic, some LOI's and Applications had been put on hold and subsequently withdrawn from the grants management system as their requests were not relevant due to the many changes organizations had endured. Some are temporarily closed as mandated by state, county and local governments.

Without compromising the rules of AB2019, an email was sent to these organizations encouraging them to visit the website and review the District's FY 20/21 One Year Gap Funding Focus Areas and a revamped Letter of Interest and grant application.

Letters of Interest				
Agency	Staff Notes	Status & Staff Notes	Funding Allocation	Strategic Focus Areas FY 2020-2021
Alzheimer's Association	LOI received requesting \$66,500 to support core services	UPDATE FOR NOVEMBER: The grants team conducted a proposal conference with Alzheimer's Association. The LOI was sent back for republishing with the recommendation that the organization revise the request to reflect \$30,000 in support specific to	District	Vital Human Services to People with Chronic Conditions

		the Program and Education Manager towards Care Consultations plus the education costs for the four-week training program for the caregivers.		
Healing California	LOI received requesting \$19,786 to support mobile dental and vision services to residents of Eastern Coachella Valley	UPDATE FOR NOVEMBER: The grants team conducted a proposal conference on October 12 th . It was determined that Healing CA will send us a list of upcoming sites and apply for a mini grant instead.	District	Healthcare Infrastructure and Services
Youth Leadership Institute	LOI received requesting \$30,000 Que Madre Program	UPDATE FOR NOVEMBER: Proposal conference resulted in YLI to review and reevaluate the number of dollars requested and the budget and will come back to the grants team for further discussion		Behavioral Health/Mental Health
Joslyn Center	LOI received requesting \$112,350 to support Wellness Center programs	UPDATE FOR NOVEMBER: Proposal conference resulted in Joslyn to review and reevaluate number of dollars requested and		Behavioral Health/Mental Health

		<p>the budget and will come back to the grants team for further discussion.</p> <p>The budget came back with very few revisions. The LOI was sent back for republishing with the recommendation that the organization revise the request to reflect solely the Therapy and Counseling portion of the original request that includes funding for the LCSW Wellness Center Supervisor, 2 behavioral health program interns, & education/training.</p>		
			District	Homelessness
Voices for Children	LOI received requesting \$40,000 to provide CASAs (Court Appointed Special Advocates) to 20 Coachella Valley foster youth and ensure their healthcare needs are addressed.	Staff will be conducting a proposal conference on November 3 rd with the anticipation of generating Stage 2, the application. It is anticipated to bring the full request to the December Program Committee meeting.	District	Healthcare Infrastructure/Services: increased capacity to serve patients through telehealth technology

American Heart Association	LOI received requesting \$148,144 for managing hypertension in under-resources CV communities	Under review with the Grants Team	District	Healthcare Infrastructure/Services
City of Palm Springs	LOI received requesting \$243,600 to support one Behavioral Health Specialist, one Mental Health Peer Specialist, Case Managers & Mental Health Peer Specialist	The LOI will not be reviewed until the current open grant has been closed and the District has received all pertinent paperwork, i.e. progress and final reports, and budget reports with receipts of all funds expended.	District	Homelessness
Clinicas De Salud Del Pueblo	LOI received requesting \$125,800 to support COVID-19 ID Now Testing Program	Under review with the Grants Team	District	Healthcare Infrastructure/Services
Pending Applications				
Grantee	Staff Notes	Status	Funding Allocation	Strategic Focus Area FY 20/21
Hope Through Housing	LOI received requesting \$10,000 for their Family Resilience program for a 4-month time period.	The grants team conducted a Zoom proposal conference and suggested the request be increased to \$20,000 for a one year time period to allow for additional time to conduct and	District	Economic Protection, Recovery, and Food Security

		<p>evaluation and impact of the program.</p> <p>UPDATE for NOVEMBER: Stage 2 – the application – has been received and scored and the request is before the November Program Committee meeting for review.</p>		
<p>Inland Empire Ronald McDonald House</p>	<p>LOI received requesting \$200,000 for Temporary Housing and Family Support Services (same as previous request)</p>	<p>The grants team conducted a September 2nd Zoom proposal conference and suggested the request be <u>decreased to \$100,000</u> to more accurately reflect the reality and impacts of COVID-19 on the organization’s operations and budget.</p> <p>UPDATE for November: Stage 2 – the application – had been received too late for the October Program Committee meeting. The revised budget was reviewed and the application was sent back for republishing to reflect the actual</p>	<p>District</p>	<p>Healthcare Infrastructure and Services</p>

		<p>numbers of District residents to be served, rather than a blanket anticipated 20% of the total number of families served that was deduced pre-COVID. The request is anticipated to be before the December Program Committee meeting for review.</p>		
<p>Martha's Village & Kitchen</p>	<p>LOI received requesting \$200,896 to support the resources necessary to serve an expanded number of homeless individuals from within the DHCD's Western borders with evidence based best practices such as Housing First</p>	<p>The grants team conducted a Zoom proposal conference on September 24th and reviewed the LOI. It was noted that the proposal was an exact cut and paste of the past approved request, indicating serving residents from the Western Coachella Valley rather than the entire CV. Stage 2, the application, was generated, and MVK will concentrate the request on Housing First, the workforce of youth employment and training as well as wrap around services that are given at the</p>		

		Mecca and Desert Hot Springs satellite offices. It is anticipated to bring the full request to the December Program Committee meeting.		
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**DESERT HEALTHCARE DISTRICT
OUTSTANDING GRANTS AND GRANT PAYMENT SCHEDULE**

As of 10/31/20

TWELVE MONTHS ENDED JUNE 30, 2021

Grant ID Nos.	Name	Approved Grants - Prior Yrs	Current Yr 2020-2021	6/30/2020 Bal Fwd/New	Total Paid July-June	Open BALANCE
2014-MOU-BOD-11/21/13	Memo of Understanding CVAG CV Link Support	\$ 10,000,000		\$ 8,330,000	\$ -	\$ 8,330,000
2018-974-BOD-09-25-18	HARC - 2019 Coachella Valley Community Health Survey - 2 Yr	\$ 399,979		\$ 39,999	\$ -	\$ 39,999
2019-985-BOD-03-26-19	Coachella Valley Volunteers in Medicine - Primary Healthcare & Support Services - 1 Yr	\$ 121,500		\$ 12,150	\$ 12,150	\$ -
2019-986-BOD-05-28-19	Ronald McDonald House Charities - Temporary Housing & Family Support Services - 1 Yr	\$ 200,000		\$ 20,000	\$ 20,000	\$ -
2019-997-BOD-05-28-19	Martha's Village & Kitchen - Homeless Housing With Wrap Around Services - 1 Yr	\$ 200,896		\$ 20,090	\$ 20,090	\$ -
2019-989-BOD-05-28-19	Pegasus Riding Academy - Cover the Hard Costs of Pegasus Clients - 1 Yr	\$ 109,534		\$ 10,954	\$ 10,954	\$ -
2019-994-BOD-05-28-19	One Future Coachella Valley - Mental Health College & Career Pathway Development - 2 Yr	\$ 700,000		\$ 385,000	\$ 78,750	\$ 306,250
2019-1000-BOD-05-28-19	Voices for Children - Court Appointed Special Advocate Program - 1 Yr	\$ 24,000		\$ 2,400	\$ 2,400	\$ -
2019-1017-BOD-09-24-19	Jewish Family Services - Case Management Services for Homeless Prevention - 1 Yr	\$ 90,000		\$ 9,000	\$ 8,855	\$ 145
	Unexpended funds Grant #1017					\$ (145)
2019-1023-BOD-10-22-19	CVRM - Transportation for Seniors & Homeless Hospital Discharge Referrals - 1 Yr	\$ 216,200		\$ 118,910	\$ 97,290	\$ 21,620
2019-1021-BOD-11-26-19	Neuro Vitality Center - Community Based Adult Services Program - 6 Months	\$ 143,787		\$ 79,083	\$ 50,323	\$ 28,760
	Unexpended funds Grant #1021					\$ (28,760)
2020-1045-BOD-03-24-20	FIND Food Bank - Ending Hunger Today, Tomorrow, and for a Lifetime - 1 Yr	\$ 401,380		\$ 311,069	\$ 90,311	\$ 220,758
2020-1129-BOD-05-26-20	Coachella Valley Volunteers In Medicine - Response to COVID-19	\$ 149,727		\$ 149,727	\$ 149,727	\$ -
2020-1085-BOD-05-26-20	Olive Crest Treatment Center - General Support for Mental Health Services	\$ 50,000		\$ 27,500	\$ -	\$ 27,500
2020-1057-BOD-05-26-20	Desert Cancer Foundation - Patient Assistance Program	\$ 150,000		\$ 82,500	\$ -	\$ 82,500
2020-1124-BOD-06-23-20	Regents of UCR - COVID-19 Testing & Health Education for Eastern Valley - 5 Months	\$ 149,976		\$ 149,976	\$ 149,976	\$ -
2020-1134-BOD-07-28-20	1 Desert Healthcare Foundation - Addressing Healthcare Needs of Black Communities		\$ 500,000	\$ 500,000	\$ 500,000	\$ -
2020-1139-BOD-09-22-20	1 CSU San Bernardino Palm Desert Campus Street Medicine Program - 1 Yr		\$ 50,000	\$ 50,000	\$ 22,500	\$ 27,500
TOTAL GRANTS		\$ 13,106,979	\$ 550,000	\$ 10,298,358	\$ 1,213,326	\$ 9,056,127
Amts available/remaining for Grant/Programs - FY 2020-21:						
Amount budgeted 2020-2021			\$ 4,000,000		G/L Balance:	9/30/2020
Amount granted through October 31, 2020:			\$ (550,000)		2131	\$ 2,396,127
Mini Grants:	1132		\$ (5,000)		2281	\$ 6,660,000
Financial Audits of Non-Profits	8/15/20		\$ (5,000)			
Net adj - Grants not used:	1021		\$ 28,905		Total	\$ 9,056,127
Matching external grant contributions			\$ -			\$ (0)
Balance available for Grants/Programs			\$ 3,468,905			
Strategic Focus Areas FY20-21:						
		Grant Budget	Granted YTD	Available		
1	Healthcare Infrastructure and Services	\$ 1,500,000	\$ (526,240)	\$ 973,760		
2	Behavioral Health/Mental Health	\$ 500,000		\$ 500,000		
3	Homelessness	\$ 500,000	\$ 145	\$ 500,145		
4	Vital Human Services to People with Chronic Conditions	\$ 1,000,000		\$ 1,000,000		
5	Economic Protection, Recovery and Food Security	\$ 500,000	\$ (5,000)	\$ 495,000		
	Balance available for Grants/Programs	\$ 4,000,000	\$ (531,095)	\$ 3,468,905		



Date: 11/10/2020

To: Program Committee

Subject: Grant # 1135 Hope through Housing Foundation

Grant Request: Hope through Housing Foundation Family Resilience

Amount Requested: \$20,000.00

Project Period: 12/1/2020 to 11/30/2021

Project Description and Use of District Funds:

Hope continues actively working with a number of partners including multiple local food banks, the YMCA, Boys and Girls Clubs, several churches, and corporate partners to help as many as possible. Hope ensures that various resources are available and can be delivered to our residents. Partners help to provide food, donated goods, and additional manpower. Hope has also launched a mental health awareness project in the Coachella Valley in partnership with the RAP Foundation. That was an important issue before COVID-19 and now has taken on even greater urgency as many of our families are facing job losses, family separations, depression and loneliness.

Our planned response efforts continue to include (1) ensuring that residents are able to safely remain at home while meeting their basic needs, and (2) providing the guidance and tools to ensure residents retain housing and rebuild financial stability as they rebuild. Additional support from dedicated partners like Desert Healthcare has and will help ensure that we can continue to adapt while supporting our residents as coming weeks and months unfold.

Funds will be used to support the manpower and supply costs to make Hope's ongoing response to resident needs possible, including a portion of the salary of Hope's full-time Services Coordinator in the Coachella Valley and basic needs expenses to meet the following:

- Immediate distribution of food, household items, and other needed supplies to ensure residents – especially seniors and those with disabilities – can safely remain at home while meeting their basic needs.



- Resource coordination via telephone to connect residents with community resources and other important health information – including medication and grocery delivery, unemployment assistance, and transportation. Service Coordinators also perform virtual welfare checks on vulnerable residents to ensure their well-being while quarantined at home.

Strategic Plan Alignment: Economic Protection, Recovery, and Food Security

Geographic Area(s) Served: Cathedral City; Indio; La Quinta

Action by Program Committee: (Please select one)

- Full recommendation and forward to the Board for consideration with the Committee's recommendation that a grant amount of \$20,000.00 be approved.
- Recommendation with modifications
- Deny

Full Grant Application Summary

Hope through Housing Foundation, Grant #1135

About the Organization

Hope through Housing Foundation
9421 Haven Ave.
Rancho Cucamonga, CA 91730
Tel: 19092043511 Ext: 134
<http://www.hthf.org>

Primary Contact:

Suzanne Sproul
Tel: (909) 204-3511
ssproul@hthf.org

Historical (approved Requests)

Grant Year	Project Title	Grant Amount	Type	Disposition Date	Fund
2008	Supplemental Food Assistance Program	\$5,000	Food Assistance	6/2/2009	
2009	Supplemental Nutrition Program (SNP)	\$5,000	Food Assistance	10/1/2009	Grant budget
2009	Supplemental Nutrition Program (SNP)	\$5,000	Food Assistance	12/31/2009	Grant budget
2009	Supplemental Nutrition Program (SNAP)	\$5,000	Food Assistance	3/31/2010	Grant budget
2010	Supplemental Nutrition Program (SNAP)	\$5,000	Food Assistance	7/12/2010	Grant budget
2010	Supplemental Nutrition Program (SNAP)	\$5,000	Food Assistance	10/19/2010	Grant budget
2010	Supplemental Nutrition Program (SNAP)	\$5,000	Food Assistance	1/5/2011	Grant budget
2010	Supplemental Nutrition Program (SNAP)	\$5,000	Food Assistance	4/20/2011	Grant budget
2011	Supplemental Nutrition Program (SNAP)	\$20,000	Food Assistance	9/20/2011	Grant budget
2019	COVID response	\$10,000	Grant	3/30/2020	

Program/Project Information

Project Title: Hope through Housing Foundation Family Resilience

Start Date: 12/1/2020 **End Date:** 11/30/2021

Term: 12 months

Total Project Budget: \$291,979

Requested Amount: \$20,000

Executive Summary:

When COVID-19 hit in mid-March, Hope mobilized immediately, shifting our focus to delivering critical goods and resources, making wellness checks and addressing the short-term needs of our low-income affordable housing communities' residents. As self-quarantines and stay-at-home orders continue, however, so does our response/resilience work especially for our many struggling home-bound seniors and other vulnerable residents. Our focus again now turns to helping families recover from the economic fallout of this health crisis -- reduced wages and lost jobs. Hope also remains committed to keeping families housed. And with another school year upon us, we are helping students navigate the educational digital divide by providing needed technology and parental support. Hope's COVID-19 response/resilience efforts are an adaptation of the resident services that Hope provides on an on-going basis, addressing the new, unique needs created by this pandemic. Hope through Housing has provided resource coordination and direct programming to residents for over 25 years. Residents need our help now more than ever. They earn between 30-60% of the Area Median Income; 64% of our households are headed by single mothers; and 83% of our children qualify for free/reduced meals. About 40% of our residents are seniors or disabled. Our resource coordination remains critical to provide them with emergency support and access to essential basic needs. Our programs are aligned with DHCD's focus area: Economic Protection, Recovery and Food Security Sustaining on-going efforts by collaborative partners.

Our planned Coachella Valley response efforts are available to our 900 District residents who choose to avail themselves of them. We plan to provide a total of 740 services to residents through this grant. They will continue to include (1) ensuring that residents are able to safely remain at home while meeting their basic needs, and (2) providing the guidance/tools to ensure residents retain housing and rebuild financial stability. Support from dedicated partners like Desert Healthcare has and will help ensure that we can continue support our residents.

Funds will support the manpower and supply costs to make Hope's ongoing response to resident needs possible, including a portion of the salary of Hope's full-time Coachella Valley Services Coordinator and basic needs expenses to meet the following:

- Immediate distribution of food, household items, and other needed supplies to ensure residents can safely remain at home while meeting their basic needs.
- Resource coordination via telephone to connect residents with community resources and other important health information including medication and grocery delivery, unemployment assistance, and transportation. Service Coordinators also perform virtual welfare checks on vulnerable residents to ensure their well-being.

Program/project Background and Community Need:

When COVID-19 hit in mid-March, Hope quickly mobilized to shift our focus to delivering goods and resources, making wellness checks and addressing the short-term needs of our residents. As self-quarantines and stay-at-home orders continue, however, so does our response/resilience work especially for our many home-bound seniors and other vulnerable residents who continue to struggle to simply meet their basic needs. Our

focus also has turned to helping families recover from reduced wages and lost jobs and keeping families housed. And we are helping students try and navigate the educational digital divide by providing needed technology and parental support. Hope's COVID-19 response/resilience efforts are an adaptation of the resident services that Hope provides on an on-going basis. They now zero in on the new, unique needs created by this global crisis. Hope through Housing has provided resource coordination and direct programming to residents for over 25 years. Our resource coordination remains critical to provide residents with emergency support and access to essential basic needs.

Strategic Plan Alignment:

Economic Protection, Recovery, and Food Security

Program/project description:

Hope continues actively working with a number of partners including multiple local food banks, the YMCA, Boys and Girls Clubs, several churches, and corporate partners to help as many as possible. Hope ensures that various resources are available and can be delivered to our residents. Partners help to provide food, donated goods, and additional manpower. Hope has also launched a mental health awareness project in the Coachella Valley in partnership with the RAP Foundation. That was an important issue before COVID-19 and now has taken on even greater urgency as many of our families are facing job losses, family separations, depression and loneliness.

Our planned response efforts continue to include (1) ensuring that residents are able to safely remain at home while meeting their basic needs, and (2) providing the guidance and tools to ensure residents retain housing and rebuild financial stability as they rebuild. Additional support from dedicated partners like Desert Healthcare has and will help ensure that we can continue to adapt while supporting our residents as coming weeks and months unfold.

Funds will be used to support the manpower and supply costs to make Hope's ongoing response to resident needs possible, including a portion of the salary of Hope's full-time Services Coordinator in the Coachella Valley and basic needs expenses to meet the following:

- Immediate distribution of food, household items, and other needed supplies to ensure residents – especially seniors and those with disabilities – can safely remain at home while meeting their basic needs.
- Resource coordination via telephone to connect residents with community resources and other important health information – including medication and grocery delivery, unemployment assistance, and transportation. Service Coordinators also perform virtual welfare checks on vulnerable residents to ensure their well-being while quarantined at home.

Description of the target population (s):

Hope's Coachella Valley residents live in properties in Cathedral City, Indio and La Quinta. They earn between 30-80% of the Area Median Income; single mothers head 64% of our households; and 83% of our youth qualify for free/reduced meals. As low-wage earners, they have been the first to have hours cut and jobs eliminated. Many also have a limited financial cushion to support economic needs including food provision and

rent payments. And, approximately 40% of our residents are seniors or disabled, putting them at higher risk.

Geographic Area(s) Served:
Cathedral City; Indio; La Quinta

Age Group:
(06-17) Children
(18-24) Youth
(25-64) Adults
(65+) Seniors

Total Number of District Residents Served:
740

Program/Project Goals and Evaluation

<p>Goal #1: By October 31, 2021, 400 Coachella Valley District residents will have received food/basic needs met along with individual resource assistance particularly during the COVID-19 health crisis. This will result in decreased financial stressors involved in preventing a healthy quality of life.</p>	<p>Evaluation #1: Hope through Housing will monitor and keep detailed records on the number of residents who receive food distributions.</p>
<p>Goal #2: By October 31, 2021, 100 residents will have been served through resource coordination available via telephone or in-person, connecting residents with community resources and other important health information – including medication and grocery delivery, unemployment assistance and transportation.</p>	<p>Evaluation #2: Hope through Housing will monitor and keep detailed records on the number of residents receiving individual resource assistance and/or referrals to needed community supports.</p>
<p>Goal #3: By October 31, 2021, Hope will provide or make connections to economic assistance to ensure 40 residents remain housed and are able to meet their ongoing household needs. Short-term, this may include access to unemployment benefits, rent and utility assistance, HEAP, Section 8, CalFresh, and</p>	<p>Evaluation #3: Hope through Housing will monitor and keep detailed records on the number of residents receiving economic resource assistance.</p>

<p>supplemental resources helping to reduce expenses. Long-term, Hope will help residents recover through employment and education assistance and the development of budgeting/money management skills.</p>	
<p>Goal #4: By October 31, 2021, 200 residents will have been served through wellness checks, particularly for our very vulnerable senior residents, to ensure their physical and mental well-being while quarantined at home.</p>	<p>Evaluation #4: Hope through Housing will monitor and keep detailed records on the number of residents receiving wellness checks</p>
<p>Goal #5:</p>	<p>Evaluation #5:</p>

Proposed Program / Project Evaluation Plan

Hope currently tracks output data based on resident participation. Outcomes are evaluated utilizing a variety of tools to collect and evaluate resident participation and progress. Service Coordinator will maintain records of food distribution and participation as well as wellness calls. If residents participate in the Pathways to Economic Empowerment program, data points being collected include baseline and delta measures for income, debt-to-income ratio, credit score, and savings. For residents receiving individual resource coordination, residents served and needs addressed are maintained in our Service Tracking Report (STR) database.

Organizational Capacity and Sustainability

Organizational Capacity

Services Coordinator Lucia Mitre is able and capable of overseeing resource and service coordination. She visits and serves our four Coachella Valley properties – Cathedral Palms and River Canyon (Cathedral City), Desert Meadows (Indio) and Vista Dunes (La Quinta) routinely. In addition, Regional Director Sandra Bowers supports resident events and participates in various community relations capacities. Both individuals provide direct assistance to residents and help coordinate and oversee volunteers and interns who assist with meeting program objectives within our resident services.

Organizational Sustainability:

As an organization, Hope through Housing focuses on three areas – economic mobility (Pathways to Economic Empowerment), youth development (Building Bright Futures) and senior basic care/wellness (Connections to Care). This particular Hope/DHCD partnership is a continuation and expansion of our current programs, all of which remain true to our mission of breaking the vicious cycle of generational poverty. Pathways helps create economic mobility for families by improving their financial and social well-being. Hope helps residents make the most of their limited incomes, increase their

earning potential and employment status and begin regular habits of saving and building assets through financial literacy, benefits access, workforce development and homeownership education. Building Bright Futures helps prepare at-risk youth for future self-sufficiency by improving educational and social outcomes for disadvantaged students through onsite after-school programs and career exposures. And Connections to Care builds senior health and wellness by empowering them and allowing them to age in place with care and dignity. This grant will focus primarily on the short-term COVID-related needs aimed at helping residents maintain stability during this challenging time.

Partnerships:

Key Partners:

Hope continues actively working with a number of regional partners including multiple local food banks, nonprofits, churches, and corporate partners to help as many as possible. Hope ensures that various resources are available and can be delivered to our residents. Partners help to provide food, donated goods, and additional manpower. Specific Coachella Valley partners include the Regional Access Project Foundation, Volunteers in Medicine, Recovery Innovations, Vision y Compromiso and the Borrego Community Health Foundation working with Hope's mental health awareness project at Cathedral Palms and Desert Meadows; Desert Recreation District, which provides youth development/after-school programming; and FIND Food Bank, which helps provide food to residents. And Hope through Housing is a recipient of a HN Berger Foundation \$25,000 grant supporting our Building Bright Futures youth development program. In addition to the grant, Hope through Housing will be featured in the Coachella Valley Spotlight on News Channel 3 during November 2020.



BORREGOHEALTH

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September 23, 2020

Suzanne Sproul, Foundation and Corporate Relations Coordinator
Hope Through Housing Foundation
9421 Haven Avenue
Rancho Cucamonga, CA 91730

Dear Ms. Sproul:

On behalf of Borrego Community Health Foundation (BCHF), I am pleased to offer this letter in support of Hope Through Housing Foundation's application from Desert Healthcare District to support Family Resilience in the wake of COVID-19 for community members in the Coachella Valley. We collaborate to provide increased awareness of available resources to the communities we serve.

We understand that Hope Through Housing Foundation is an organization that is dedicated to supporting low-income families and individuals through a model in which an array of quality health services and social services are provided. Over the last 21 years, Hope Through Housing Foundation has significantly influenced the lives of community members by working with them to establish self-sufficiency.

Borrego Community Health Foundation (BCHF), doing business as Borrego Health, is a nonprofit Federally Qualified Health Center that operates primary care clinics in San Diego, San Bernardino and Riverside Counties. BCHF provides medical services to all patients including low-income families and individuals within these regions. BCHF has collaborated with Hope Through Housing Foundation to deliver medical services to residents that would otherwise not have access to care. The services have included sick visits, physicals and mammograms.

It is our understanding that if funded, Hope Through Housing Foundation intends to provide recovery, food security and economic assistance to families in the Coachella Valley that have been negatively impacted by the COVID-19 pandemic. Increased availability of resources will substantially impact the lives of those who are attempting to recover from the devastating effects of this health crisis. Please contact my office if I can be of any further assistance.

Sincerely,

Mikia Wallis
Chief Executive Officer



September 24, 2020

Suzanne Sproul, Foundation and Corporate Relations Coordinator
Hope Through Housing
9421 Haven Avenue
Rancho Cucamonga, CA 91730

Dear Ms Sproul:

Coachella Valley Volunteers in Medicine is pleased to provide Hope Through Housing with this letter in support of your grant application to the Desert Healthcare District Foundation. I understand you are requesting funding for Family Resilience to aid in your goal of improving the health and well-being of low-income Coachella Valley residents.

It is my understanding that any awarded funding would be used to provide care coordination at your local housing programs, connecting your residents to available community health resources and services. This is a valuable and necessary resource helping to ensure that other needs low-income individuals have beyond shelter are met appropriately and fully. CVVIM has worked with Hope Through Housing as one of these community resources, specifically for healthcare services for your adult resident population, and we have always found your employees to be professional and helpful in your dealings with us, and to assist your residents. We are pleased to support your organization in this funding application.

Best of luck for your continued successes! Please keep us informed of your activities as we look forward to working through you to assist your residents in receiving healthcare services.

Sincerely,

Doug J. Morin
Executive Director

O: 760.625.0760

E: doug.morin@cvvim.org

Facility Address: 82915 Avenue 48 Indio, CA 92201

Mailing Address: PO Box 10090 Indio, CA 92202



Desert Healthcare,

I am writing on the behalf of the Desert Recreation District, this letter of support for Hope through Housing's Desert Healthcare for Family Resilience grant application. This is the second year Desert Recreation District has partnered with Hope; we share the goal to provide education to increase knowledge and build awareness through resources within the community to equip the children with the confidence that all things are possible despite their personal barriers. Even during this pandemic education remains as an important key component. We have focused on college and career readiness by bringing in speakers and presenters from the local community such as police officers, fire department, and a local veterans to answer questions and share their stories in education that helped them succeed in their career. Desert Recreation District whole-heartedly supports this effort to continue to help members of the Coachella Valley residents.

Sincerely,

Amy Garcia

After School Recreation Coordinator

Line Item Budget

Operational Costs

PROGRAM OPERATIONS		Total Program/Project Budget	Funds from Other Sources Detail on sheet 3	Amount Requested from DHCD
Total Staffing Costs Detail on sheet 2		107592		12000
Equipment (itemize)				
1				0
2				0
3				0
4				0
Supplies (itemize)				
1	Resident Basic Needs including:			0
2	Food/Water/Medical Supplies/Household	15036		8000
3	Resident Assistance	5200		0
4	Resident Transportation	550		0
Printing/Duplication		360		0
Mailing/Postage		250		0
Travel/Mileage		4320		0
Education/Training		1086		0
Office/Rent/Mortgage		19320		0
Telephone/Fax/Internet		2060		0
Utilities		3700		0
Insurance		1530		0
Other facility costs not described above (itemize)				
1	Computer/Software/IT Support	2648		0
2				0
3				0
4				0
Other program costs not described above (itemize)				
1	Afterschool Program & Services	109021		0
2	Resident Events & Activities	18550		0
3	Program Evaluation	756		0
4				0
Total Program Budget		291979	265000	20000
Budget Narrative	<p>Program costs on this page (not including salaries) include all program costs related to serving youth, families and seniors in the Coachella Valley. Program costs include after-school program service fees to operate three after school program sites, costs for monthly food distributions at our senior sites, and additional resident event costs throughout the year. All programs have been modified to meet current pandemic conditions. Hope through Housing is requesting \$8,000 to cover supplies for food/product distributions – which could include the purchasing of food/goods, materials for safe handling/delivery (gloves, masks, bags), and volunteer supplies (meals, t-shirts, etc.). \$12,000 is requested to cover the salary of Hope's full-time services coordinator in the Coachella Valley who is responsible for all resource coordination and distribution events for the seniors.</p>			

Line Item Budget Staffing Costs

Staff Salaries		Annual Salary	% of Time Allocated to Program	Actual Program Salary	Amount of Salary Paid by DHCD Grant
Employee Position/Title					
1	Services Coordinator 100% FTE	195	100%	60000	12000
2	Regional Director	85000	20%	17000	
3	Program Manager	50000	20%	10000	
4					
5					
6					
7					
8					
Total Employee Benefits		46800		20592	
Enter this amount in Section 1;Staffing Costs				Total >	107592
Budget Narrative	<p style="color: red;">The services coordinator is responsible for providing all resource coordination and programming directly with residents. We are requesting \$12,000 to help cover a portion of the services coordinator's salary. The service coordinator delivers direct support to residents. These individuals are and have been on the front lines since the stay-at-home mandate was issued. They've worked tirelessly to meet the needs of our residents.</p>				
Budget Narrative	<p style="color: red;">Total employee benefits calculate to about 24% of total salary and includes payroll taxes, employee healthcare and dental benefits and retirement contributions.</p>				
Professional Services / Consultants		Hourly Rate	Hours/Week	Monthly Fee	Fees Paid by DHCD Grant
Company and Staff Title					
1					
2					
3					
4					
5					
Enter this amount in Section 1;Staffing Costs				Total >	0
Budget Narrative	<p style="color: red;">Please describe in detail the scope of work for each professional service/consultant on this grant.</p>				

Line Item Budget

Other

Program Funds

Other funding received (actual or projected) SPECIFIC to this program/project		Amount
Fees		95000
Donations		10000
Grants (List Organizations)		
1	Inland So Cal United Way - Actual	15000
2	Inland Empire Community Foundation - Actual	10000
3	HN Berger Foundation - Actual	25000
4	Wells Fargo Foundation - Actual	25000
Fundraising (describe nature of fundraiser)		
1	Delivering Hope Campaign - Projected	75000
2		
Other Income, e.g., bequests, membership dues, in-kind services, investment income, fees from other agencies, etc. (Itemize)		
1	(Additional Grants) BigHorn Charities - Projected	10000
2		
3		
4		
Total funding in addition to DHCD request		265000
Budget Narrative	<p>Fees listed above represent "Social Service Program Fees" received by each property. This income is expected to come in monthly. Donations represent individual and corporate donations made to the Hope through Housing Foundation COVID-19 Emergency Response & Resilience Fund and are anticipated and currently being solicited. Our Delivering Hope campaign is taking place of our annual fundraising event, in which we raise unrestricted dollars to support our most pressing needs.</p>	

Grant Scoring Review

Grant Staff Review # 1 of 3

Executive Summary: 9

Community Need and Alignment: 9

Goals: 8

Proposed Evaluation Plan: 9

Applicant Capacity and Infrastructure: 10

Organizational Sustainability: 9

Budget: 9

Key Partners/Collaborations: 9

Total Score: 72.00

Reviewer Comments: Hope Through Housing is an established organization that continuously strives to meet the needs of their clients/residents at their 3 low-income/affordable housing units in the Coachella Valley..

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 68 (3 of 3)

Fiscal Staff Review Stage: 19 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 204 (3 of 3)

Fiscal Staff Review Stage: 38 (2 of 2)

Total average proposal score: 87/100

Grant Scoring Review

Grant Staff Review # 2 of 3

Executive Summary: 9

Community Need and Alignment: 9

Goals: 7

Proposed Evaluation Plan: 7

Applicant Capacity and Infrastructure: 9

Organizational Sustainability: 9

Budget: 8

Key Partners/Collaborations: 9

Total Score: 67.00

Reviewer Comments: Hope Through Housing provides low-income families much needed programs and services at each of their four Coachella Valley locations, along with connecting residents with additional support and/or resources. Their targeted approach and follow-up via their Service Coordinators help low-income families and individuals, identify, and secure resources from partner community-based organizations, and other service providers. Desert Healthcare District funding will expand the reach of these programs and increase the capacity of the Service Coordinators.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 68 (3 of 3)

Fiscal Staff Review Stage: 19 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 204 (3 of 3)

Fiscal Staff Review Stage: 38 (2 of 2)

Total average proposal score: 87/100

Grant Scoring Review

Grant Staff Review # 3 of 3

Executive Summary: 9

Community Need and Alignment: 8

Goals: 7

Proposed Evaluation Plan: 6

Applicant Capacity and Infrastructure: 8

Organizational Sustainability: 8

Budget: 9

Key Partners/Collaborations: 10

Total Score: 65.00

Reviewer Comments: Hope Through Housing is a trusted organization in the community with access to vulnerable families and individuals. Their focus is on the delivery of basic needs, wellness checks, and resource connectivity. These three areas all contribute to help provide critical support and alleviate the heightened needs of families during this time. Resource connection is a key component in supporting Coachella Valley families for short-term needs as well as addressing long-term more sustainable solutions for economic recovery and resilience. Our funds are focused on the purchase of essential household supplies and the salary of the Service Coordinator. Our funds will help the Service Coordinator reach and support more CV families and support the District's efforts around economic protection.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 68 (3 of 3)

Fiscal Staff Review Stage: 19 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 204 (3 of 3)

Fiscal Staff Review Stage: 38 (2 of 2)

Total average proposal score: 87/100

Grant Scoring Review

Fiscal Staff Review # 1 of 2

Fiduciary Compliance: 10

Financial Stability: 10

Total Score: 20.00

Reviewer Comments: 1. Fiduciary Compliance - Grantee has diversified funding sources of \$265,000

2. Financial Stability - Grantee has strong financial statements - Current Ration 4.8

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 68 (3 of 3)

Fiscal Staff Review Stage: 19 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 204 (3 of 3)

Fiscal Staff Review Stage: 38 (2 of 2)

Total average proposal score: /100

Grant Scoring Review

Fiscal Staff Review # 2 of 2

Fiduciary Compliance: 10

Financial Stability: 8

Total Score: 18.00

Reviewer Comments: Audited financials provided with unmodified opinion. Board approval documented in a timely fashion. Documented assets are more than sufficient to meet current liabilities.

Strategic plan included with references to 5-year priorities. Grant value is reasonable in comparison with overall project budget.

Response Notes:

Average Review Score:

Grant Program Staff Review Stage: 68 (3 of 3)

Fiscal Staff Review Stage: 19 (2 of 2)

Sum of all Reviews:

Grant Program Staff Review Stage: 204 (3 of 3)

Fiscal Staff Review Stage: 38 (2 of 2)

Total average proposal score: 87/100



FY 2020-2021: Grant Application Scoring Rubric



Category	Meets expectations <i>(10-6 points)</i>	Does not meet expectations <i>(0-5 points)</i>
Programmatic Review		
Executive Summary (10 points)	The applicant includes and describes the project’s mission and vision, the target population the project will serve, the expected benefits to the community, the need for the project in the community with proposed evidence-based methods, interventions, and strategies that are realistic, attainable, effective, and outcome-oriented.	The applicant is unclear or does not include or describe the project’s mission and vision, the target population the project will serve, the expected benefits to the community, the need for the project in the community with proposed evidence-based methods, interventions, and strategies that are realistic, attainable, effective, and outcome-oriented.
Community Need & Alignment (10 points)	The applicant identifies and defines a specific need(s) for the project within the identified community and effectively describes the alignment of that need to one of the Desert Healthcare District and Foundation five strategic focus areas by using one or more of the following: data, case studies, interviews, focus group results, media coverage, etc.	The applicant does not sufficiently identify or describe a need for the project and/or its alignment to one of the Desert Healthcare District and Foundation five strategic focus areas by using one or more of the following: data, case studies, interviews, focus group results, media coverage, etc.
Goals (10 points)	The applicant has provided SMART goals with an evaluation plan that is comprehensively developed. The SMART goals are specific, measurable, ambitious, realistic, and time-bound , and the evaluation plan will accurately measure the project’s effectiveness and impact.	The applicant has provided very limited goals and evaluation plans. The goals are not specific, measurable, ambitious, realistic, time-bound goals and will not measure the project’s effectiveness or impact.

<p>Proposed Program/Project Evaluation Plan (10 points)</p>	<p>The applicant provides a detailed plan of action for evaluation that includes both qualitative and/or quantitative assessment(s). The plan includes well-defined data reporting mechanisms and/or a clear and transparent narrative.</p> <ul style="list-style-type: none"> • Evaluation measures and methods are clear; the applicant defines how they envision success. • Evaluation is in alignment with the SMART goals of the project. • An explanation is provided on how the data collected from the project will be utilized for future programming, partnerships, and/or funding. 	<p>The applicant does not provide, or vaguely describes, a plan of action with limited qualitative and/or quantitative assessment(s). The plan includes poorly defined data reporting mechanisms and/or a narrative.</p> <ul style="list-style-type: none"> • Evaluation measures and methods are not clear; the applicant vaguely defines how they envision success. • Evaluation is not in alignment with the SMART goals of the project. • An explanation is not provided on how the data collected from the project will be utilized.
<p>Applicant Capacity and Infrastructure to Execute Proposal (10 points)</p>	<p>The applicant includes examples that demonstrate that the human resource allocation to this project is appropriate (internal staff expertise, use of external consultants, advisory committee, etc.). The applicant demonstrates reliability for this kind of work (strength, a history or track record of achievements, related mission, and letters of support)</p>	<p>The applicant does not include examples that demonstrate the human resource allocation to this project is appropriate (internal staff expertise, use of external consultants, advisory committee, etc.). The applicant is limited in its ability to demonstrate reliability for this kind of work (strength, a history or track record of achievements, related mission, and letters of support)</p>
<p>Organization Sustainability (10 Points)</p>	<p>The applicant demonstrates that it has a current Strategic Plan with measurable outcomes and includes the proposed program. The applicant demonstrates strong Board engagement, governance, and fundraising support.</p>	<p>The applicant does not sufficiently demonstrate that it has a current Strategic Plan with measurable outcomes. The proposed program is not identified in the current Strategic Plan and the applicant organization has limited Board engagement, governance, and fundraising support.</p>

<p>Budget (10 points)</p>	<p>The budget is specific and reasonable, and all items align with the described project. The proposed budget is accurate, cost-effective, and linked to activities and outcomes.</p> <ul style="list-style-type: none"> • There are no unexplained amounts. • The overall significance of the project, including the relationship between benefits and/or participants to the programmatic costs are reasonable. • All line items are identified clearly in the budget narrative. • The budget shows committed, in-kind, or other funds that have been identified, secured, and in place to support the project. 	<p>The budget is not specific and/or reasonable, and the items are poorly aligned with the described project. The budget is included in the application but seems incomplete or not reflective of actual costs.</p> <ul style="list-style-type: none"> • There are unexplained amounts. • The overall significance of the project, including the relationship between benefits and/or participants to the programmatic costs are not reasonable. • Line items are not clearly defined in the budget narrative. • The budget does not show committed, in-kind, or other funds that have been identified, secured, and in place to support the project.
<p>Key Partners / Collaboration (10 points)</p>	<p>The proposal demonstrates a collaborative process that includes multiple community partners involved in planning and implementation, with contributions from collaborators articulated in detail via letters of support and/or memorandums of understanding.</p>	<p>The proposal does not demonstrate a collaborative process and it does not involve multiple community partners in planning and implementation. Potential for collaboration exists but is not articulated.</p>
<p>Fiscal Review</p>		
<p>Fiduciary Compliance (10 Points)</p>	<p>The applicant demonstrates a financial history that shows a continuous cycle of fiduciary responsibility of the Board through unmodified audited financial statements produced in a timely fashion, positive cash flow at the end of each fiscal year, asset ratio meets required debt load, and the Board reviews financial statements regularly.</p>	<p>The applicant does not demonstrate a financial history that shows a continuous cycle of fiduciary responsibility of the Board through audited financial statements. Positive cash flow at the end of each fiscal year is not consistent. and the Board does not review financials regularly.</p>

<p>Financial Stability (10 Points)</p>	<p>Funding sources for operations and programs are from multiple sources and are driven by a strategic plan for stability for both short- and long-term growth. Fund development and/or business plan is in place to identify future sources of funding. The requested grant amount is reasonable in comparison to the overall organizational budget.</p>	<p>Source of funds for operations and programs are from limited sources and are not driven by a strategic plan. There is no plan for stability in place currently, including a fund development plan and/or business plan. The requested grant amount is unreasonable in comparison to the overall organizational operating budget.</p>
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Total Score: ____ / 100

Recommendation:

- Fully Fund
- Partially Fund – Possible restrictions/conditions
- No Funding